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EAST EUROPE

A lesson to be learnt from Asia

Page 15

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Wednesday April 24 1991

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World News Business Summary

Brussels will defend Airbus plan for 'every legal weapon' central bank

The European Commission will use "every legal weapon" at its disposal to defend the interests of Airbus in the aircraft subsidies dispute with the US, Jean Pison, the head of the European aircraft consortium, said.

The long-standing trade dispute has entered a new phase with the US taking the issue before the General Agreement on Tariffs and Trade (GATT), Page 6

Slovak PM ousted
Thousands of anti-communists took to the streets to protest at the ousting from parliament of prime minister Vladimir Meciar. He was replaced by Jan Carnogursky, his deputy and chief rival, Page 5

Israeli demoted
An Israeli military court demoted an army colonel to private for ordering his troops to smash the bones of Arab demonstrators. The judges said the lengthy trial had caused too much suffering to Colonel Yehuda Meir for him to be sent to jail, Page 1

Rocard under fire
French opposition parties asked President Francois Mitterrand to dissolve parliament and call a general election after Prime Minister Michel Rocard suffered his third political setback in a week, Page 2

Scud kills 350
About 350 bodies have been recovered from the rubble of the north-eastern Afghan town of Asadabad after a Scud missile attack by the government at the weekend, Afghan rebels said, Page 1

De Klerk's appeal
President F.W. de Klerk called for remaining economic sanctions against South Africa to be lifted, saying his country was poised for an economic revival that could take off with foreign investment, Page 2

Forty die in quake
Over 40 people have been killed and hundreds injured in an earthquake which shook the Caribbean coasts of Costa Rica and Panama, Page 6

Democracy protests
Cameroon's powerful opposition dismissed President Paul Biya's pro-democracy moves as too little and too late as reports came in of more deaths during anti-government protests, Page 1

Kenyan treason
A former member of parliament, Koigi wa Wamwere, and seven others charged with plotting to overthrow Kenyan President Daniel arap Moi's government are to stand trial for treason, Page 1

Rights promised
Bulgaria will have a law on privatisation and property rights in place by the autumn, prime minister Dimitar Popov said, Page 5

Arab 'collaborators'
Palestinian militants in the occupied territories killed two Arabs and wounded a third on suspicion of helping Israeli security forces, Page 1

Bombs rock Turkey
Bombs rocked Istanbul's stock exchange building and a police station in the Aegean city of Izmir, causing damage but no casualties, Page 1

Kashmir editor killed
Unidentified gunmen killed newspaper editor Mohammad Shaban Vakil, who was the first journalist to die in a 16-month uprising against Indian rule in Kashmir, Kashmir guerrillas, Page 4

Ban on turtles
Japan is to ban imports of the endangered Olive Ridley sea turtle from the end of the month, Page 1

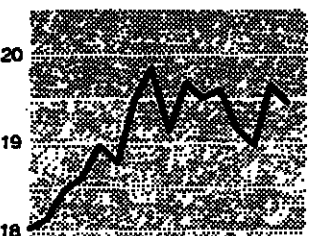
Luxembourg proposed that the European Community establish a fully fledged central bank during the transition to monetary union, but delay its creation until 1996, Page 16

US AIR FORCE awarded the \$650m contract to produce a new stealth fighter aircraft to Lockheed, Boeing and General Dynamics. A rival tender by Northrop and McDonnell Douglas was rejected, Page 17

SKF, world's leading roller bearings maker, recorded a 91.8 per cent slide in first-quarter profits due to falling demand, Page 17

NEC, Japanese electronics company, is taking part in negotiations with Groupe Bull of France, Page 17

NORWAY will overtake Britain as Europe's biggest crude oil producer this year, according to a report. The country's average crude oil and natural gas



liquids (NGL) production will increase by 13 per cent over last year's level to 1.94m barrels a day, Commodities, Page 26

MARKETS: concerted dollar sales by European central banks and weak economic news from the US took some of the steam out of the dollar's recent rise. In late New York trading the dollar was DML7435, after closing in London at DML7420, against a previous close of DML7760. It also fell in London to Y137.50 from Y138.40; to SFR1.4580 from SFR1.4785; and to FF5.8750 from FF5.9475, Page 16; Currencies, Page 34

ALAN GREENSPAN, chairman of the Federal Reserve, strongly criticised US Treasury proposals requiring foreign banks to set up separately capitalised local holding companies if they wish to take advantage of the opening up of US financial services, Page 16

SPAIN'S two biggest private-sector electricity utilities are in negotiations to create one of Europe's largest private utilities, Page 17

ERIDANIA, agro-industrial subsidiary of Italy's Ferruzzi group, suffered a fall in consolidated net profits, Page 18

GENERALI de Banque, Belgium's largest bank, announced net profits for 1990 of FF85bn (\$322m), Page 18

SALOMON and Morgan Stanley, two of the largest securities houses in the US, unveiled big increases in first-quarter profits, Page 20

CINCINNATI Milacron, machine tool maker, slipped into the red in the first quarter, Page 20

RJR NABISCO, tobacco and food group, reported a small after-tax profit of \$5m in the first quarter of 1991, Page 20

ITT, US conglomerate with interests ranging from defence to insurance, reported a 9.4 per cent fall in first-quarter profits, Page 20

HUNGARY plans to launch convertible bonds on the back of its privatisation programme, Page 21

BARCLAYS de Zeele Wedd is closing its US equities operations and laying off 15 per cent of its staff, Page 22

Lloyd's makes cash call to meet US pollution claims

By Richard Lapper in London

THOUSANDS of Names at Lloyd's - the wealthy individuals who back underwriting at the London insurance market - are to be asked to provide about \$100m (\$100m) in fresh funds to cover asbestos and pollution claims in the US. Willis Faber & Dumas (Agencies) is one of several members' agencies sending letters to more than 3,000 Names on marine syndicates 406 and 448, advising them of a sharp upward revision in estimated underwriting losses for the 1988 underwriting year.

Names on the two syndicates, two of the biggest in the Lloyd's market, could face bills for at least \$25,000 each. There is growing concern in the market in particular about the impact of claims arising from pollution in the US, to which many of the market's syndicates could be exposed.

Lloyd's has been hit by a series of claims arising from long-tail US liability business, in which claims can emerge many years after the policies were originally written.

Hitherto most losses on US liability business have stemmed from asbestos. Now, however, the market is having to pay out for a growing number of pollution cases, mainly reflecting the costs of cleaning up toxic waste on the orders of the US government.

Mr John Rew, co-author of Chatelet's Lloyd's League Tables, a market guide, said yesterday: "For a long time we've been warning about the dangers of US long-tail liabilities. It's a treadmill for the Names." Mr Rew said that Chatelet had revised its estimates of Lloyd's result for the 1988 year to be published in July 1991 to an overall loss.

In the Willis letter, Mr James Sinclair, managing director of the agency, said Willis had been "shocked to learn" that the Wellington Underwriting Agency, which manages syndicates 406 and 448 had revised their "estimated loss on both syndicates."

A total of 3,022 Names on syndicate 406 will be asked to meet a cash call of about \$70m following losses recorded in the 1988 underwriting year. 3,808 Names on syndicate 448 will be asked to meet a loss of about \$35m.

Mr John Prentice, chairman of Wellington, said loss estimates had been revised upwards following an acceleration of claims in the last few months but the figures still had to be "finalised."

Although both syndicates 406 and 448 specialise in marine business, both devote between 20 and 25 per cent of their underwriting capacity to non-marine liability insurance.

Willis Faber, now part of the international broker, Willis Corroon, owned the Wellington agency before divesting it under the terms of the 1982 Lloyd's Act.

Gorbachev meeting with Yeltsin raises hopes for coalition

By John Lloyd in Moscow

SOVIET President Mikhail Gorbachev yesterday met Mr Boris Yeltsin, the Russian leader, for the first time since Mr Yeltsin announced his intention to run for the presidency of Russia - and at the end of two weeks in which both men have been urged to discuss forming a coalition government.

The meeting came on the eve of what promises to be the most severe test Mr Gorbachev has yet faced from within his Communist party.

A plenum of the ruling Central Committee gathers in Moscow this afternoon angry and despondent over Mr Gorbachev's handling of the economy. This mood may prompt calls for his resignation from his party post as general secretary.

Yesterday's meeting at Novoye Ogarevo on the outskirts of Moscow, was held under the framework of the Federation Council and brought together leaders of the nine Soviet republics which are prepared to discuss a union treaty.

Mr Yeltsin has in the past routinely delegated attendance at meetings of the Federation Council to his senior deputy, Mr Ruslan Khasbulatov.

His attendance, and the location of the meeting on neutral territory away from Kremlin, suggests that an effort will be made to rebuild a bridge between the two most powerful figures in the rapidly declining country.

An aide to the president said the subject of round-table talks as a prelude to a coalition government would be mooted between the two leaders - both of whom have in the past month professed themselves willing to make the compromises necessary for forming a coalition.

Deputies in the Supreme Soviet yesterday endorsed the anti-crisis programme introduced on Monday by Mr Valentin Pavlov, the prime minister. Their vote, by overwhelming 323 to 13, followed a speech by Mr Pavlov in which he called for a "state of emergency" covering banks, tax collection, transport and power supply, and revealed that a presidential decree had been prepared to index incomes to a basket of commodities.

However, most economists - including those working on the programme - believe it will fail unless agreement is reached between the main political forces, and crucially the leaderships of the republics, on its shape and implementation.

At the same time as Mr Pavlov prepares to act as the cutting edge of the government, the distance between Mr Gorbachev and the hardliners who have been his reluctant allies appeared to widen.

Mr Vitaly Ignatenko, the presidential press spokesman, said that the call by the hard-line Soyuz faction for a special congress of people's deputies to review Mr Gorbachev's performance was "untimely and hardly instrumental to progress" and noted that the group was split over the issue.

Mr Nikolai Shishlin, a senior member of staff of the Central Committee, said: "I think that some radical, hardline elements will try to condemn the president and general secretary - but I believe that the majority of the plenum will be reasonable enough not to push him. They have in any case no right to push him out - he was elected by the party congress and can only be dismissed by it."

Mr Igor Lopatin, a leader of the "interfront" movement which organises the disaffected, largely Russian minorities in the republics, told the Postfactum news agency that Mr Gorbachev was "pushing away the patriotically minded forces of the country" by keeping in his advisers such liberal figures as Mr Alexander Yakovlev, the former Politburo member and Mr Vadim Bakatin, the former interior minister.

Workers in Minsk, the capital of Belorussia, downed tools once more yesterday and demonstrated in the city centre after the breaking of talks Continued on Page 16

Beazer unveils plan to float off UK companies, sell half shares

By Andrew Taylor, Construction Correspondent, in London

BEAZER, the heavily borrowed construction and building materials group, yesterday announced plans to float off its British businesses and then sell up to half the shares in the new company for as much as \$250m (\$250m).

Mr John Matthews, chief executive, said the plan would require the approval of shareholders, the stock exchange and the group's bankers.

Funds from the share issue would be used to reduce Beazer's large US borrowings - most of which were raised to finance the \$1.7bn acquisition of Koppers cement and aggregates business in March 1988.

If the plan went ahead, the share sale would be likely to take place between June and September of this year, Mr Matthews said.

The new company, to be called Beazer Europe, would include all the group's UK housing, commercial and commercial property businesses.

It has not been decided whether to offer shares in the new company solely to existing shareholders or to make them available also to new investors.

The UK businesses, which have an estimated net asset value of about \$400m, generated \$72.7m out of total group operating profits of \$188.8m in the 12 months ending June 30 1990.

On the stock market, Beazer's shares closed 4p higher at a new high for the year of 185p, after the announcement.

This gave the group a total stock market value of just under \$500m, compared with an implied price tag under the flotation plans of about the same amount for the UK businesses alone.

Mr Matthews said the group believed its current share price substantially undervalued the group's businesses. Shareholders would be likely to achieve better value by splitting the company, he said.

The proposals would leave the group owning a large US cement, concrete and aggregate business and maintaining a controlling interest in its former UK operations.

Beazer's last annual accounts, for the year to June 30 1990, showed net debts of \$880.5m mostly in the US. This compared with shareholders' funds of about \$1bn.

The group, which last month announced a 31 per cent fall in pre-tax profits to \$43.2m during the six months to the end of December, has said that net debt should be reduced to about \$750m by the end of June this year following a series of disposals and joint ventures in the US.

Beazer said that, at the last count, about 40 per cent of its shares were held by US investors.

Analysts believe the proportion of US investors is now nearer half.

Mr Matthews said the group would have to think carefully about where it would be domiciled should it end up with its core assets and the majority of its shareholders in the US.

Lex, Page 16; Taylor Woodrow in \$162m rights issue, Page 18



Chancellor Helmut Kohl (right) with Berlin's governing mayor, Eberhard Diepgen

Kohl calls for return of government to Berlin

By David Goodhart in Bonn

CHANCELLOR Helmut Kohl yesterday pledged his support for Berlin as Germany's future seat of government.

Mr Kohl said a move to Berlin, already the official capital, would need 10 to 15 years to complete and that Bonn should retain a number of important ministries, including defence.

The chancellor's surprise decision in Berlin would be in a better position to help overcome the division between the two parts of Germany.

The announcement may help to boost Mr Kohl's flagging popularity in east Germany where many voters equate a pro-Berlin view with a vote of confidence in the east. The timing of his announcement was probably determined by the Sunday election in Rhineland-Palatinate. The state borders on Bonn, and Mr Kohl would not have wanted to make his views clear before the votes were cast.

Mr Theo Waigel, the finance minister and leader of the pro-Bonn, Bavarian-based, Christian Social Union, said he regretted the announcement and insisted that he had no money available to finance the move, costing at anything between DM5bn and DM100bn (\$2.8bn - \$56.4bn).

Continued on Page 16
East German land claim quashed by court, Page 3

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East German land claim quashed by court, Page 3

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East German land claim quashed by court, Page 3



Massimo Rossi, Chief Executive of Swedish Match (L), and Karl Stenstrom, Chief Operating Officer (R), organised a complex \$338 million purchase of their company in October 1990 - initiating a renaissance of one of the world's first multinationals, with operating companies in 40 countries.

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Mayor gets blame as New York faces financial crunch

New York is feeling the financial squeeze worse than any other North American city. Mayor David Dinkins gets some of the blame for failing to take the tough decisions. He has sought to avoid confrontation Page 6

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MARKETS

STERLING New York close \$1.6955 (1.6955) London \$1.7115 (1.6925) DM2.9825 (2.98) FF10.055 (10.055) SF2.4975 (2.505) Y266.0 (same) £ index 91.7 (91.6) New York: Comex Jun \$358.9 (358.7) London \$365.7 (357.3) N SEA OIL (Argus) Brent Jun \$18.425 (18.625) Chief price change yesterday: Page 17	DOLLAR New York close DM1.7435 (1.762) FF5.877 (5.937) SF1.4625 (1.4705) Y137.665 (138.43) London DM1.742 (1.768) FF5.875 (5.9475) SF1.459 (1.4795) Y137.9 (139.4) £ index 91.5 (91.7) Tokyo close: Y138.45 US closing rates Fed Funds 5 1/8% (5) 3-mo Treasury Bill yield: 5.859% (5.834) Long Bond 9 1/2% (9 1/2%) yield: 8.289% (8.294)	STOCK INDICES FT-SE 100: 2,503.8 (+13.0) FT Ordinary: 1,955.8 (+11.4) FT-A All-Share: 1,212.85 (+0.4%) FT-A World Index: New York close DJ Ind. Av. 2,930.45 (+2.73) S&P Comp 381.74 (+0.79) Tokyo: Nikkei 26,491.0 (+254.56) 3-month interbank closing 11 1/2% (same) Life long gilt future: Jun 91% (81%)
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EUROPEAN NEWS

Electricity workers switch off Ireland

THE Irish government says there is a "tremendous urgency" to settle a strike by electricity workers which has caused power cuts throughout the country. Much of Ireland was without electricity yesterday, writes Kieran Cooke.

Hospitals had to use generators, factories closed and many motorists were stranded, with petrol stations unable to pump fuel. More than 1,000 electricity workers are striking for more pay and in protest about a company reorganisation.

EC inflation at 17-month low

Annual inflation in the European Community fell to 0.2 per cent in March, its lowest for 17 months, as consumer prices rose only 0.2 per cent in the month, Eurostat said yesterday. Reuter reports from Luxembourg, it followed a 0.4 per cent rise in February, and included actual falls in prices in Germany (-0.1 per cent) and Belgium (-0.4 per cent).

The time it takes to earn a crust

Bakers in Burundi and Burma have to toil by their ovens for more than one hour to buy one loaf of bread, while Dutch hotel receptionists and Italian plumbers earn enough in the same time for 10 loaves, according to the International Labour Organisation, AP reports from Geneva.

A summary of results showed butchers in Yugoslavia have to put in five hours work for 1kg of beef or fish. But one hour's work for their counterparts in Denmark would pay for 2kg of beef and in Cuba for 2kg of fish. The survey compared data on earnings and hours of work for 159 occupations with retail prices on 98 food items.

Fewer Frenchmen go to the wall

The number of corporate bankruptcies, liquidations and legal settlements in France fell 4.5 per cent in February to 3,394, from 3,546 in the same month last year, according to seasonally adjusted statistics from the national statistics institute, AP-DJ reports.

Soviet-German talks on captured art

The Soviet Union and Germany have agreed to discuss the exchange of billions of dollars worth of works of art they seized from each other in the war, Reuter reports from New York quoting the magazine ARTnews.

Poland committed to tight controls on money supply

By Christopher Bobinski in Warsaw

THE Polish government has committed itself to maintaining tight controls on money supply this year in return for credits of \$1.6bn over three years, according to a letter of intent to the International Monetary Fund.

The letter - accepted last week by the IMF's Board of Management - shows that Poles can expect an additional \$325m loan to cover the increased costs of oil imports this year.

A quarter of the \$1.6bn IMF loan is to be used cover the costs of a debt reduction agreement Poland is seeking with 400 or so western banks, to which it owes \$11bn.

The upper limit on Poland's new foreign borrowing this year is set at \$1.5bn and -

despite an expected fall in the rate of growth of exports and higher import costs - foreign currency reserves are to grow by \$700m.

The letter also promises to keep Poland's present dollar/zt exchange rate, fixed at the beginning of January 1990 in place, "as one of the main points of" the government's anti-inflation strategy.

Domestic money supply is to grow in nominal terms by 43 per cent this year against a 35 per cent forecast inflation rate.

Wages in state-owned enterprises are to be permitted to rise by no more than 60 per cent of the increase in prices. Should the inflation rate increase more than expected then these controls will be tightened.

The budget deficit is to be no

higher than Zl 6,000bn or 0.5 per cent of GDP, while the supply of credit to the rest of the economy is to grow in real terms by 19 per cent.

Poland's stock exchange saw trading in shares from the Krosno glass works suspended yesterday when the number of sellers exceeded buyers.

Under the rules such a suspension sees the fixing of a price 10 per cent below last week's to await the next session in seven days' time.

The company is suffering from a fall in domestic demand and increases in Soviet energy costs. Mr Wieslaw Rozlutecki, the chairman of the exchange explained that the number of sell and buy orders was still relatively small which made shares prices vulnerable.



Greenpeace activists took over the top of the Brandenburg Gate in Berlin yesterday. They hoisted banners proclaiming: "Energy for the east - without electricity by nuclear power."

E German land claim quashed by court

By David Goodhart in Bonn

THE Soviet land reform in east Germany between 1945 and 1949, involving the expropriation and redistribution of nearly one-third of the former communist state's land, cannot be reversed, according to the German constitutional court in Karlsruhe.

The Bonn government, under pressure from Moscow and from the short-lived democratic government in east Berlin, had already accepted the Soviet land reform in last year's unity treaty, but 14 individuals lodged formal complaints that such acceptance was unconstitutional.

Yesterday's ruling, that the Bonn government was justified in accepting the land reform, affects 3m hectares of land. The court advised that the government should pay compensation to the former owners. Ministers in Bonn welcomed the decision and said that it removed an uncertainty that had held up new investment in many rural areas. Property expropriated by the Nazis between 1933 and 1945 or by the East German government after 1949 is, with some qualifications, still being returned to former owners.

The uncertainty created by this slow and difficult process is still regarded as one of the biggest obstacles to new investment in east Germany.

In the second half of 1990 east Germany had a GNP of DM105.3bn (£35.2bn) about 8.3 per cent of west Germany's GNP over the same period, the Federal Statistics Office in Wiesbaden said. Average gross monthly income in east Germany was DM1,357, 37 per cent of the west German level.

France ordered to justify state aid

By David Gardner in Brussels

THE European Commission has told the French government to furnish detailed proof that it is not using the flagships of its public sector to funnel illegal state aid to smaller companies in industrially disadvantaged areas.

This latest row over state aid between Brussels and Paris comes shortly after the Commission announced it would examine French plans to provide over \$1bn in fresh capital to two big state-owned companies, Bull, the computer manufacturer, and Thomson, the defence and electronics group.

Thomson is one of six state-owned companies named in the Commission's letter, along with Electricité de France, Elf Aquitaine, Pechiney, Rhone-Poulenc and Enterprise Miniere de Chimie.

The Commission has given Paris two months to provide details of the funding which would enable it to compare it with the activities of three private groups, BSN, CGE and Saint-Gobain, which France maintains behave identically.

"As major local employers (they are) merely assuming responsibility for the survival of part of the economic fabric," the French authorities wrote to the Commission last April.

Brussels says the subsidised loans, provision of services, and, in some cases, acquisition of holdings by the six state companies may constitute a distortion of competition.

It has reminded the French government that if this proves to be the case, it will have to recover the aid. Last year the Commission made Renault, the state-controlled car manufacturer, repay more than \$1bn in assistance which Brussels judged illegal.

The east European nations are to discuss the system further over the next few months. Assuming details such as legal and technical issues and problems over lines of credit can be sorted out, the venture is likely to be controlled by a group of banks from eastern Europe.

Officials from the central banks of the four countries were at a meeting in Turin to discuss the concept. Three west European banks - Deutsche Bank of Germany, Credit Lyonnais of France and San Paolo Bank of Italy - have said they will help the initiative.

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Eastern banks back Ecu trade system

By Peter Marsh, Economics Staff

THE central banks of the Soviet Union, Czechoslovakia, Poland and Hungary yesterday pledged support for a new banking payments system for trade among east European nations.

The system would use as a common currency the Ecu, the basket of the main west European currencies. It has been proposed by the Ecu Banking Association, a group of west European banks, and would be based on an existing Ecu bank payments operation in Switzerland.

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Officials from the central

German railway chief seeks to cast off red tape

THE German constitution must be changed to allow the Bundesbahn, the federal railway system, to behave more like a business and free it from civil service red tape, according to Mr Heinz Dürr, the former head of AEG who took charge of the Bundesbahn last year, writes David Goodhart.

He said the Bundesbahn, its DM47bn (£15.7bn) debt mountain higher than annual turnover and with a deficit last year alone of DM5bn, was bankrupt in the normal commercial sense. On current projections the debts of the Bundesbahn plus the east German railways could top DM400bn by 2000.

He said: "I want to change the Bundesbahn into a business which makes profits."

Premier of Iceland resigns after inconclusive election

THE prime minister of Iceland, Mr Steingrímur Hermannsson resigned yesterday after the island's 130,000 voters swung towards a right-wing opposition party in an inconclusive election last weekend, Reuter reports from Reykjavik.

"I have resigned and the president has asked me to form a caretaker government," Mr Hermannsson said after meeting President Vigdís Finnbogadóttir.

His move clears the way for talks between all parties on possible coalitions.

In the election, the opposition Independence party, which wants closer ties to the European Community (EC), won 26 of 63 seats in parliament, up from 18 at the last vote in 1987.

The three parties in Mr Hermannsson's centre-left coalition won 32 seats, the minimum for a majority in the Althing, the world's oldest parliament founded in AD 930.

Main election issues were the EC and worries over the economy, which depends on fisheries. Mr Hermannsson wants the coalition, formed in 1988, to stay together for a new term, partly because the economy is picking up after a recession in the late 1980s.

But he was forced to resign, since the Social Democratic party, the most pro-EC party in the coalition, refused to give him automatic backing. His

own Progressive party has 13 seats, unchanged from 1987.

Mr David Oddsson, 43, leader of the Independence party and major of Reykjavik, said he wanted talks on forming a government with the Social Democratic party, led by the foreign minister, Mr Jon Baldvin Hannibalsson. Mr Hannibalsson has said it could be several weeks before a government is formed.

Iceland is a member of the European Free Trade Association (EFTA) and wants to take part in a planned EC-EFTA free trade arrangement from the end of 1992.

None of Iceland's parties wants to join the EC at present.

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144a) imposes minimal disclosure requirements on issuing companies.

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For more information, please contact Lynton Jones, Managing Director of NASDAQ International, 43 London Wall, London EC2M 5TB. Tel: 071-374 4499 or 374 6969.

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INTERNATIONAL

Slovak premier forced to quit

MR Vladimir Meciar, prime minister of the Slovak Republic, was ousted by parliament yesterday and replaced by Mr Jan Carnogursky, in a move that chief rival writes Leslie Collitt in Prague.

Slovakia faced the prospect of intensified political conflict after Mr Meciar threatened to march on the government in Bratislava. Nearly 1,000 of his supporters gathered outside

parliament last night demanding his reinstatement.

The president of parliament also forced out of government Mr Meciar's Public Against Violence (PAV) movement which formed a coalition with Mr Carnogursky's Christian Democrats. Several had supported Mr Meciar's new breakaway nationalist group, PAV-Platform for a Democratic Slo-

vakia. He won more than 80 per cent support in recent opinion polls in Slovakia.

Mr Meciar opposed Prague's free market economic reforms because the Slovak economy stands to lose most jobs.

Mr Carnogursky has been ambivalent about Slovak independence. He favours a treaty with Prague on continuing the federation. President Vaclav Havel rejects this.

production has plummeted by 50 per cent because of the collapse of the Soviet market and a moratorium on western credits.

But the success of these reforms has been overshadowed by bitter fighting between the UDF and the BSP about who should control the political and economic agenda.

Mr Popov, 63, politically independent, and a lawyer by profession, denies that purges in the administration have taken place. "We will not start any revenge. No such thing has taken place in Bulgaria. Those with talent will be promoted, irrespective of their political background. But we will not accept those who abused their position in the former regime."

The former regime, led by Mr Todor Zhivkov, who is now standing trial for corruption charges, was toppled from power in a bloodless palace coup in November, 1989. The BSP (former communist party) won a comfortable majority in last June's free elections.

However, BSP sympathisers and UDF officials admit that the UDF leadership remains determined to purge former communists. Mr Popov says his aim is to create "a new civil service based on competence and competition."

Bulgarian PM promises a law on privatisation and property

By Judy Dempsey in Sofia

BULGARIA will have a law on privatisation and property rights in place by the autumn as part of the coalition government's timetable for implementing a second package of reforms aimed at creating a market economy, Mr Dimitar Popov, the prime minister, said yesterday.

The measures, which are expected to allow Bulgarians to own and buy property, are also designed to open up the country to foreign investment. Little in the way of foreign investment has flowed into Bulgaria in recent months, largely because the current legislation is either too vague on taxes, or too restrictive on the repatriation of profits.

Moreover, investors have shied away from Bulgaria because until recently the country was too unstable; western commercial bank creditors have not yet agreed to reschedule the \$8.5bn (£5bn) debt owed to the London Club.

However, Mr Popov, who was elected prime minister last December following the resignation of the socialist government, stressed Bulgaria's new stability. "It is definitely stable. The parliament is working hard to draft and pass new legislation. The political climate is much better," he said.

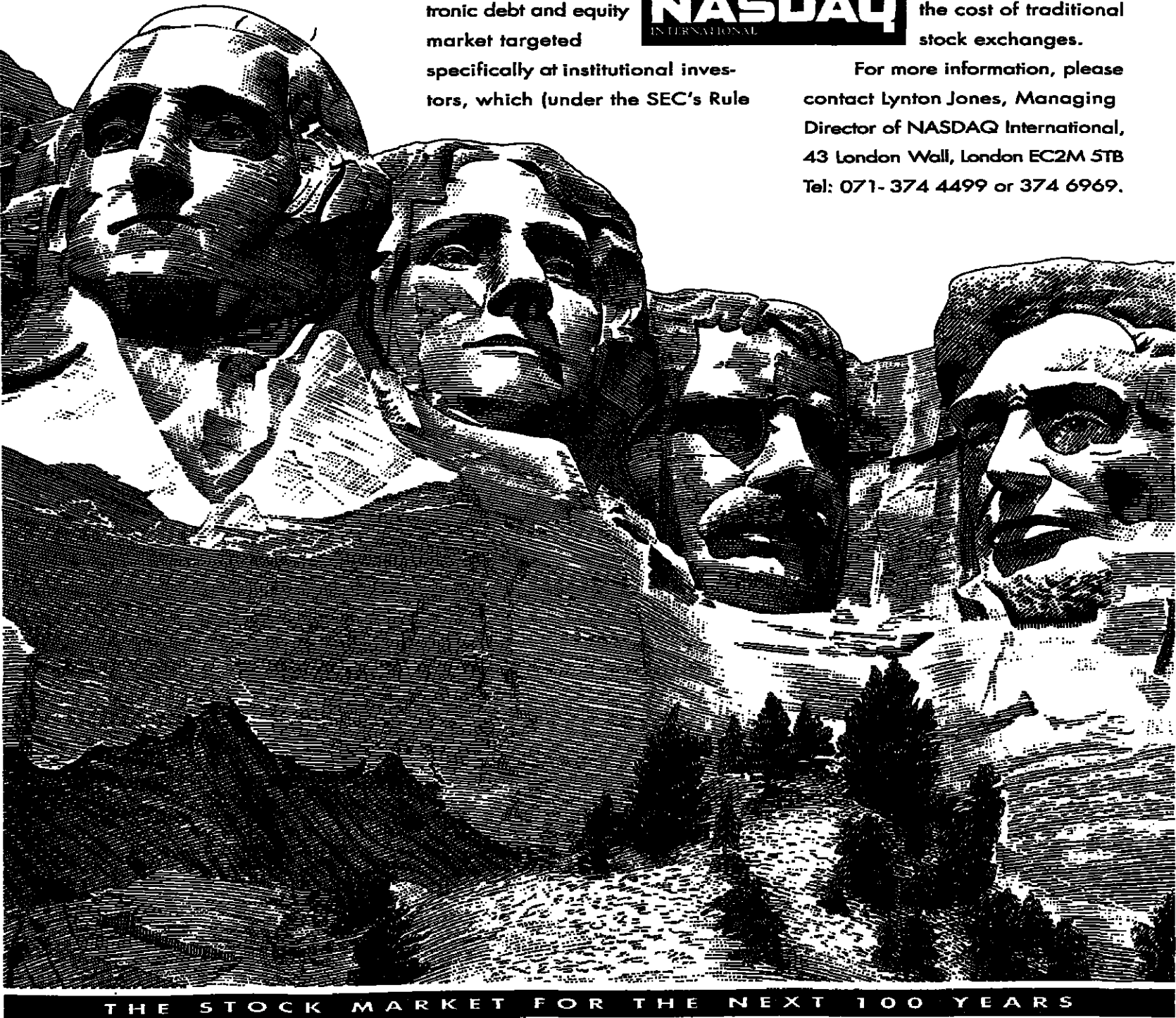
Since January, when a coal-



Popov: will purge officials who abused power

tion government consisting of the Union of Democratic Forces (UDF), a loose grouping of 19 political groupings, and the Bulgarian Socialist Party (BSP), was set up, Bulgaria has embarked on a tight monetary policy.

In February, prices were increased four-fold, a squeeze on credit and consumer spending has been successfully implemented, and the first phase of land reform - the return of a maximum of 30 hectares to its original owners before 1946 - has been passed. At the same time, industrial



THE STOCK MARKET FOR THE NEXT 100 YEARS

INTERNATIONAL NEWS

De Klerk urges 'launching pad' role for UK

By Michael Holman, Africa Editor

PRESIDENT FW de Klerk yesterday offered South Africa's opposition parties "a voice" in decision-making during the transition to a new constitution and urged British businessmen to help South Africa become an economic "launching pad" for the region.

In two keynote speeches Mr de Klerk vigorously proclaimed the emergence of a "new South Africa", called for an end to economic sanctions, painted a vision of a prosperous post-apartheid southern Africa, and defended his efforts to end political violence in the country.

Mr de Klerk made clear in a speech at the Royal Institute for International Affairs that the ruling National Party envisaged an important post-apartheid role for itself. "My government is committed to the sharing of power," he said, but added: "and wholly opposed to surrendering it unconditionally."

Earlier in the day he also firmly rejected the African National Congress's call for an interim government. He went part of the way towards meeting their demand, however, when he said: "We are prepared to consider certain transitional arrangements at both the legislative and the executive levels in order to give the leaders of the various negotiating parties a voice in the formulation of important policy decisions."

At a press conference at the start of the day, Mr de Klerk argued that political reform had to be underpinned by a vibrant economy that would in part depend on the lifting of sanctions and new investment capital from abroad. "We are now positioned for... an economic take-off provided that the necessary investment is made and the necessary industrialisation takes place," he said.

"We don't ask for handouts, we don't ask for donations," he continued. "We ask that all impediments be removed and then we have no doubt that we will get the flow of private sector investment because of the opportunities that our economy... offers to them."

Mr de Klerk's economic message was taken up again later in the day during an address to the Institute of Directors. After calling for a restoration of sporting links with Britain, he spoke of the potential of southern Africa. He warned that "economic growth and constitutional reform must be mutually reinforcing" saying that "unless the pressing problems of poverty and unemployment are addressed, elegant constitutional models will be of little avail."

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Japan's car culture feels green pressure

By Robert Thomson in Tokyo

JAPAN'S Environment Agency has challenged the country's powerful automotive lobby by calling on citizens to review their use of cars and to place greater reliance on sea and rail transport for domestic freight haulage.

The targeting of trucks and cars as a growing source of Japan's air pollution problems is a particular embarrassment for the car industry, which has recently embraced environmental themes in domestic advertising campaigns.

The Japanese cabinet yesterday approved a white paper from the agency, which argued for increased use of electric and methanol cars, and concluded that carbon dioxide and nitrogen oxide problems will not improve unless there is less reliance on cars.

Japan's car makers have been leaders in improving fuel efficiency and reducing emission levels, but the Environment Agency suggested that a more fundamental change needs to be made to the country's car culture.

Mr Toshiro Kojima, the agency's director of planning, said the tax structure should be revised to encourage companies and individuals to turn to more environmentally friendly forms of transport.

He said that the increased use of diesel trucks had contributed to pollution problems, and haulage companies would be reluctant to trade-in their diesel vehicles while that fuel remains about 30 per cent cheaper than petrol.

"Many trucking companies are small or medium in size, and owners don't want to discard their present trucks. We have to provide some tax incentives to change this situation," Mr Kojima said.

The proposals must be approved by the more influential Ministry of International Trade and Industry and Transport Ministry before legislation can be drafted. The latter has made clear it will oppose changes that put haulage companies at any disadvantage.

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Managers shun passport offer

By Angus Foster in Hong Kong

BRITAIN'S offer of up to 50,000 passports to key Hong Kong people has been poorly received by managers and administrators, the individuals the package was designed to attract.

Just fewer than 15,000 passports have been allocated for managers and administrators, the largest job category in the package. The quota has been under-subscribed by about 10 per cent, according to Mr Donald Tsang, director of administration.

The package was introduced last year under the British Nationality Act. It was one of a series of measures designed to restore confidence in Hong Kong, severely shocked by the crackdown against pro-democracy demonstrators in Peking in June 1989.

All the other job categories have been over-subscribed, some heavily. The government received 1,000 applications from legal professionals by the time the offer closed at the end of February against a quota for this category of only 185.

Mr Tsang said the response by private sector managers and administrators was not surprising because they were the only people who had to disclose details about income. Almost 400 passports were set aside within the managers and administrators category for civil servants. Competition for these passports was fierce, according to Mr Tsang.

The government received just over 63,000 applications for the first tranche of 38,900 passports on offer for people in the general occupations and disciplined services. A further 1,900 people, including entrepre-

neurs and sensitive service personnel, have been invited to apply by the Governor.

The response was much poorer than expected. China's opposition to the scheme, a feeling in Hong Kong that the scheme was elitist and a dislike of the UK were all blamed for the low level of interest.

"I only want a British passport so I can go and live in Paris after 1997," says a 29-year-old Hong Kong Chinese journalist who did apply.

Mr Tsang said any passports left over from the managers and administrators category can be carried forward and given out in the second tranche when a further 6,750 passports are on offer. Applications for the second tranche will run from 1994 to June 1997, when Hong Kong is handed back to China.

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The Reserve Bank of India expects GDP to rise this year by "not more than 4 per cent", against 4.5 per cent in the previous two years, reflecting uncertainties that grip the economy.

Mr S. Venkatesan, the bank governor, said yesterday that the difficult balance of payments situation, and the consequent disruption in the flow of imported inputs, will slow industrial growth, although agriculture is expected to maintain its growth rate.

Cash deposits for opening loans of credit for certain categories of imports are fixed at a stiff 200 per cent, up by half, to ease pressure on foreign exchange reserves. The World Bank has convened a meeting of donor countries in Washington on May 1 to provide emergency aid to India.

China welcomes plans for private sector HK airport

By John Elliott in Hong Kong

CHINA has stepped up its war of nerves with Hong Kong over the government's plans for a HK\$100bn (£7.5bn) airport by welcoming outline proposals from a leading local construction entrepreneur for an alternative HK\$900m private sector-based project.

This has emerged at a time when some international construction companies are beginning to reassess their interest in tendering for the government project because contracts are stalled by the row with China which is refusing to give approval until it gains partial control over the project.

Mr Gordon Wu, founder-chairman of Hong Kong-based Hopewell Holdings, met Lu Ping, Peking's senior official with direct responsibility for Hong Kong in Peking during the past two days.

Hopewell officials reported that Mr Wu's ideas had been "fully supported" by the officials who said they wanted to see the project "fully in the private sector" and would help with air traffic rights.

Although there is no suggestion of any immediate contract negotiations, the move is significant because Mr Wu gained support from a number of leading Hong Kong property developers and other businessmen during a series of private conversations before he went to Peking on Sunday.

It is unlikely that the Hong Kong government would be prepared to switch to Mr Wu's plans and hand over control to the private sector. It would also resist giving government land to the developers.

It is believed that Mr Wu's talks covered the possibility of the businessman starting construction in 1997, immediately after Hong Kong returns to Chinese sovereignty.

Two key preliminary contracts, each worth about HK\$1bn-HK\$1.5bn, which should have been awarded this month, have not yet been signed.

One is expected to go to Kumagata Gumi (Hong Kong) for reclamation work in the Kowloon area connected with approach roads, and another is slated for Shui On Construction, a local contractor, to move a nearby typhoon shelter and reclaim land at Yau Ma Tei.

Wimpey Construction of the UK has decided not to go ahead at this stage with an application next month to be pre-qualified for one of the largest contracts worth an estimated HK\$6bn-8bn to reclaim land and build the main airport platform.

Other international contractors are expected to review their interest in tendering for this and other Hong Kong projects because of the growing air of political uncertainty.

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Asia faces credit shortage, says ABD

ASIA'S dynamic economies face a shortage of international credit in 1991 because of the huge demands of eastern Europe and the Gulf for capital, the Asian Development Bank (ADB) said yesterday.

The bank in its Outlook report prepared for the start of the year's annual meeting in Vancouver, said the expected shift in financial resources would create competition with developing countries and could drain funds from Asia. "The competition for funds will increase, as will their cost," the report said.

The building of Kuwait and Iraq would put further strain on the world financial system.

It expects that only "choice" borrowers might find access to external finance.

According to Mr Jacques Attali, the head of the new European Bank for Reconstruction and Development (EBRD), eastern Europe could get up to \$123bn (£79bn) in aid from western development agencies and private companies over the next decade.

In a foreword to the Outlook, Mr Kimimasa Tsurumizu, the ADB president, said: "Confidence in the Asia-Pacific region remains strong as the economic base has become diversified."

"Domestic markets have become more important, trade linkages within the region have strengthened and economic restructuring, benefiting from high investment ratios, continues," he said.

The report by the 51-member ADB, which has lent \$32.5bn to developing countries in Asia since it was launched in 1966, said Asia's four tigers had become major investors in export-oriented, labour-intensive manufacturing in south-east Asian countries.

It said the four - South Korea, Taiwan, Singapore and Hong Kong - had started to complement the investment of Japan in the area, so that Asian countries now accounted for 50 per cent of all investment in south-east Asia.

Afghan 'Scud' death toll put at 350

About 350 bodies have been recovered from the rubble of the north-eastern Afghan town of Asadabad after a Scud missile attack by the government at the weekend, Afghan rebels said yesterday. Reuters reports from Islamabad.

The Soviet-backed Kabul government blamed the incident on an attack by one rebel group on another.

"We do not have any evidence yet that it was a missile attack at all," a western diplomat said in Islamabad. "It is an open question whether there was first an explosion that set off fuel stores and ammunition. May be it was a car bomb."

Jobless may spur exodus from Israel

By Hugh Carnegie in Jerusalem

ISRAEL'S central bank yesterday warned that the country could face unprecedented emigration and unemployment approaching 20 per cent of the workforce if the government did not quickly enact economic reforms to cope with a wave of immigration by Soviet Jews.

Prof Michael Bruno, governor of the Bank of Israel, also linked the issue to present efforts by the US to mediate a Middle East peace settlement. He said Israel risked losing vital US assistance for raising the huge funds the country will require to finance immigration if the peace process failed.

"US readiness to help finance (immigrant absorption) has a significant importance to our ability to raise money in the international financial marketplace and a greater expert than myself would tell you what the conditions are under which the US will be ready to invest here," said Prof Bruno, who is due to leave his post shortly.

A 60-page bank plan for absorption of Soviet immigrants, expected to total more than 400,000 by the end of this year, called for a series of radical reforms as well as short-term measures to boost employment and improve infrastructure. It said that as many as 200,000 immigrants and additional native Israelis might leave the country, and unemployment could almost double within two years if such steps were not taken.

It called for cuts in taxation on business and employment, the scrapping of labour market rigidities, greater capital market freedoms, and a more liberal foreign trade regime. Mr Bruno complained that a government plan last September to enact a number of these prescriptions had never been carried out.

"Non-implementation of the policies would prevent the possibility of fully enjoying the fruits of the immigration. The pace of productive growth would be too slow, unemployment would grow to dangerous dimensions, followed by growing emigration," the bank's plan said.

AN INCREASING number of western governments prepared yesterday to reinforce their military presence in Iraq, Turkey and Iran as part of the international effort to save the lives of Kurdish refugees.

Iraq, meanwhile, formally asked the United Nations to take control of the northern Iraq region.

Britain is to send the 29 Commando Regiment of the Royal Artillery to the Turkey-Iraq border to join other elements of 3 Commando Brigade, defence sources say. They will take 105mm guns which can be slung under a Chinook helicopter.

US defence officials confirmed that the US had sent a naval battle group, including the aircraft carrier Theodore Roosevelt, from the Red Sea to the Mediterranean as a warning to Iraq not to interfere with the refugee operation.

Kashmir guerrillas flourish under iron fist

India's brutal methods have helped a small insurgency spread, David Housego writes

THE handful of armed separatist Indian security forces faced in Kashmir three years ago have grown into groups of militants with a total strength running into thousands and spread across the region.

They are now better armed, self-consciously revelling in the Kalashnikovs, rocket-launchers, revolvers, hand-grenades and automatic weapons captured from Indian troops. Many are being trained in Pakistan and Afghanistan.

In Srinagar, the militants appear to have established "no-go" areas in parts of the city that are surrounded by Indian paramilitary forces, but into which the Indians dare not go except in strength.

The most important factor boosting the militants' cause has been the harsh, repressive measures used by Indian forces. Mr Girish Saxena, the governor of the state, concedes the damage atrocities have

done. "In our efforts to keep down the level of alienation and increase confidence," he says, "any excess sets us back."

Though security forces are showing more restraint in Srinagar and some other towns, the governor's orders seem largely ignored in search operations carried out in villages. India's paramilitary forces in the state are overstretched, ill-disciplined and increasingly hardened to the use of brutality.

As with most insurgency movements that have spread rapidly, the expansion of the revolution has created its own disorders. There has been a mushrooming of guerrilla factions - some reminiscent of Lebanon - competing and quarrelling among themselves. What is clear is that the best armed and trained are the fundamentalist groups like the Hizb-e-Mujahideen, which backs the Pakistani claim to

the valley. Militant groups impose their own system of "taxation", levying contributions at gunpoint from traders and businessmen.

They intimidate officials to ensure that taxes, telephone and electricity bills remain unpaid. Increasingly they determine what new appointments are made and how funds (made available from New Delhi) are spent.

They have destroyed whatever hopes there were of reviving tourism this year by kidnapping two Swedes.

Other pillars of the economy - handicrafts and the marketing of fresh fruit - have also been crippled. Wealthier Kashmiri Muslims are leaving the valley, announcing their departures as temporary.

The governor, and some of his officials, see encouraging signs in growing public weariness of the tension and disruption.

Iraqis defy US order to leave border town

West to build up military forces in northern Iraq

By Our Foreign Staff

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Iraqi forces have remained in the northern Iraqi town of Zakho, defying US orders to move away and increasing tension in the area around the sites of the proposed refugee camps.

"Intimidation levels are really growing," US Marine Staff Sergeant Lee Tibbets told reporters at Silopi on the Turkish side of the border. "It's a very, very tricky situation. I'm telling you, it's getting wild over there."

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US company on brink of Kuwait clear-up deal

By David Thomas in Kuwait City

ONE of the first long-term contracts for the reconstruction of Kuwait seems set to be awarded to Waste Management, the largest waste service company in the US.

Chicago-based Waste Management looks likely to be given one of the world's biggest clean-up jobs - clearing the debris left by the Iraqis from the streets of Kuwait City.

So far, the Kuwaiti authorities have awarded mainly short-term emergency contracts, but Mr George Villalana, Waste Management's vice-president for the Middle East, said he was in the final stages of negotiating a one-year contract.

Immediately after the defeat of Iraq, Waste Management crossed into Kuwait with 30 vehicles and 60 labourers and began to clean up a suburb of Kuwait City, even though it had no contract from the Kuwaiti authorities. The company has since been awarded a month-long contract worth about \$4m (£2.2m) to clean part of Kuwait. It has brought about 450 workers, mainly from the Indian sub-continent, into Kuwait to do this.

Mr Villalana said he was now negotiating a year-long contract worth well over \$10m to clean the majority of Kuwait City, including almost all the central districts. The rest of the work will be divided between five Saudi companies.

The company will have to demolish pill boxes and clear away burnt-out cars. Mr Villalana said he aimed to return the streets to a semblance of normality within two months.

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AMERICAN NEWS

Over 40 die after quake strikes in Costa Rica

By Tim Coone in Managua

OVER 40 people have been killed and hundreds injured in an earthquake which shook the Caribbean coasts of Costa Rica and Panama on Monday evening. Rescuers were yesterday struggling to free more victims trapped under rubble.

The epicentre of the tremor, which measured 7.5 on the Richter scale, was 40km south-east of the Costa Rican banana-exporting port of Puerto Limón.

Officials said the quake, which struck in the early hours of the morning, killed 23 people in Panama and up to 20 in Costa Rica.

Banana production is the main economic activity in the region and is thought to have been badly disrupted.

Scores of buildings in Puerto Limón were destroyed, and fires broke out at the state-run oil refinery close to the port.

Communications have been disrupted, as have water and sewage systems. Tidal waves hit the islands around Bocas del Toro in Panama.

The Panama-based Union of Banana Exporting Countries (UPEB) said: "We know there has been serious damage to the roads and infrastructure, but we do not yet know the full extent of the damage to the plantations."

The Association of Banana Growers (Asbanas) in Costa Rica confirmed that damage to the economic infrastructure such as roads, bridges and communications had been "severe" but said assessment of the damage to plantations was still "very preliminary".

A spokesman said: "Some packing plants and buildings have been damaged, but the plantations themselves are unlikely to have been affected."

The main producers in the region, United Brands, Standard Fruit and Del Monte, all have plantations in the earthquake zone. Costa Rica and Panama together export some 100m boxes of bananas per year.

The Nicaraguan army has sent two helicopters and a transport aircraft to assist in rescue work, and is organising the despatch of bulldozers, water tanks and pontoon bridges to the affected region.

US ECONOMY

Fall in durable goods orders

by Peter Riddell in Washington

HOPES of an early end to the US recession have been undermined by an unexpectedly large drop in new orders for manufactured durable goods. Orders in March fell 6.2 per cent to the lowest level since August 1987.

The financial markets had been expecting a small rise in new orders following declines in three of the previous four months.

The sharp drop revived hopes of a possible cut in interest rates and contributed both to a rise in government bond prices and to a weakening in the dollar.

Mr Alan Greenspan, chairman of the Federal Reserve, yesterday told the Senate banking committee that current conditions suggested the



Alan Greenspan: worried economy was "still modestly moving lower," but at a

diminishing rate. He expected the recession "to bottom out in a reasonably short period ahead".

He said the Fed continued to examine the economy on a "day-by-day" basis and the options remained open for interest rate movement. But he warned that the current rate of inflation was "more worrisome" than the rate in the summer of 1986, during a previous economic slowdown.

Significantly, there was weakness across the board in durable goods orders, affecting nearly all big industries. New orders for non-defence capital goods equipment, generally regarded as a leading indicator for business investment, fell by 10.3 per cent in March.

Excluding defence, new

orders generally fell by 5.4 per cent. The decline was 4.6 per cent if the volatile transportation sector is excluded.

Yesterday's report runs contrary to some other recent, more positive indicators, such as in the housing sector, which suggested that the recession might be bottoming out and a recovery could start by the late summer.

It raises the question of whether total output, as measured by real gross national product, will continue to drop in the current period, which would represent three successive quarters of decline.

Some economists have pointed to a recent rise in stock/inventory levels as suggesting that any pick-up may be delayed and limited.

Brazil takes assets freeze case to court

by Christina Lamb in Rio de Janeiro

THE Brazilian government will appeal to the Supreme Court this week to stop a wave of judgments allowing people to withdraw cruzados blocked in an \$80bn asset freeze last year, alleging that the resulting increase in money supply could scupper its economic stabilisation plan.

Ms Zelia Cardoso, the economy minister, said on Brazilian television: "If the court decides that all the money should be liberated I wash my hands of all responsibility over what may happen to inflation."

The government appeal comes in response to a series of regional court decisions declaring its asset freeze, the centrepiece of a drastic anti-inflation plan, unconstitutional. This

has led people to ask the courts to free their money. There are 70,000 cases pending.

Acindar, Argentina's largest private steel company, sparked off a new round of industrial unrest yesterday by locking out all 3,000 workers at one of its steel mills in Santa Fe province. John Barham writes from Buenos Aires.

Retired General Alcides López Aufranc, Acindar's president, said that a severe contraction in demand, rising costs and the threat of foreign competition had forced the company to reduce employment by 20 per cent.

Negotiations over introduction of flexible working practices with the metalworkers union broke down in February.

Japan has made a significant policy shift over mining in the Antarctic and asked for a moratorium until technology is advanced enough to safeguard its environment, a Japanese diplomat said yesterday. Reuter reports from Madrid.

"Japan wants an indefinite moratorium until we find technology allowing mining without harming the environment," said a Japanese embassy spokesman.

The Japanese proposal to a meeting of the 39-nation Antarctic Treaty in Madrid surprised environmentalists, who saw it as a radical change. The spokesman gave no explanation for the change of heart.

Japan had been part of a lobby including the US and Britain in favour of limited exploitation of Antarctic mineral resources, which include oil and coal, under the strict environmental safeguards set down in the 1988 Convention for the Regulation of Mineral Activities in the Antarctic.

Britain has shifted its position to back a moratorium of 30 to 50 years since the 11th consultative meeting in Villa del Mar in Chile last December. The eight-day Madrid talks aim at finding consensus on mining in Antarctica.

Diplomats and environmentalists say the prohibition lobby, led by France, Australia and New Zealand, is gaining strength.

"This is fantastic news as far as we are concerned," said Mr James Martin Jones of the World Wide Fund for Nature. "I would say the US and Britain look pretty isolated now."

Japan shifts policy on Antarctic mining

by Peter Riddell in Washington

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Dinkins dithers while NY sinks into the quagmire

Bernard Simon on the Big Apple's big problems

ALMOST every city in North America is feeling a three-way squeeze these days, but New York is worse.

The recession is eroding tax revenues; demands for social welfare and other costly services are spiralling; yet little help is forthcoming from governments preoccupied with balancing their own budgets.

These woes are only part, however, of the economic and political quagmire in which New York finds itself. The fiscal crunch in the US's biggest city is being compounded by a mayor seemingly unable to take tough decisions, a wobbly business community nervous about upsetting the black mayor, and bureaucrats and trade union leaders who want everyone to make sacrifices except themselves.

New York's latest budget worsens the problem yet reaches the proportions of the mid-1970s, when the city came close to financial collapse. "It's a difficult problem, but it's not a crisis," says Mr Quentin Spector, executive director of the Municipal Assistance Corporation, the body set up 15 years ago as banker to the city, which now acts mainly as a financial adviser.

The budget impasse has so far had little more impact on New Yorkers than the prospect of a shortened season at municipal swimming pools this summer, fewer lifeguards on the beaches, and a drive for private donations to save the Central Park petting zoo.

The long-term damage could be far more severe. While the budget deficit is projected at a relatively manageable \$450m for the fiscal year to June 30, it is expected to soar to \$3bn (£1.7bn) in 1991/92.

The city's borrowing ability is also at risk, at a time when it needs to raise about \$500m to fund new capital projects. New York bonds are already trading at a premium of about 1 percentage-point to those of issuers with a similar credit rating.

Mr Don Mele, director for public issues at City Partnership, a non-profit civic group, is worried about the implications made to New York's infrastructure over the past decade - ranging from street repairs to gleaming new sub-

way carriages - will gradually unravel if a solution is not found to the budget problem. At the core of the problem is New York's heavy exposure to the real estate and financial services businesses, and related sectors, which have been especially hard hit by the recession. The city's economy tumbled into recession more than a year before the rest of the country, and has felt its impact far more severely.

According to the New York Port Authority, construction activity fell by 28 per cent last year, compared to a national decline of only 11 per cent. With many high-income earners in the financial services and related industries out of work, retail sales dipped by 1.2 per cent last year, against a 3.9 per cent advance in the country as a whole.

Matters have been made worse by the dithering of Mayor David Dinkins and the intransigence of the city's trade unions.

Instead of taking the tough decisions needed to balance the budget, Mr Dinkins has gone

out of his way to avoid confrontation with the city's many special interest groups. He lifted, then delayed, a freeze on hiring municipal workers. At the same time, he has proposed hiring several thousand police officers to dampen fears about a new crime wave.

Several deadlines are looming. The financial markets' opinion of New York's financial condition will become clearer within the next 10 days when the city is expected to raise about \$1bn in "revenue anticipation" bonds - money required because the New York state budget, which will provide for transfers to the city, is itself almost a month overdue.

If Mr Dinkins fails to bring the municipal budget shortfall below \$100m by the end of June or if the city is shut out of the capital markets, administration of municipal finances could pass to the Financial Control Board, another agency set up in the mid-1970s to bring more discipline to New York's financial affairs.

The chances are slim that the FCB, whose members include the governor, the mayor, city and state comptrollers and three private-sector nominees, will actually step in. Whether by fiscal prudence or by the sleight of hand accounting, Mr Dinkins is likely to pull out all the stops to avoid the humiliation of outside intervention.

According to Mr Spector, "the betting seems to be that the city will make it through 1991 intact, but partly by mortgaging 1992. The question is: Will they use that time well?"

The answer depends largely on how quickly the city emerges from recession and can rebuild its eroded tax base. Ms Nancy Feldman, an analyst at Standard & Poor's rating agency, asserts that "there's no question New York will lag the rest of the country." She does not expect a recovery before the first quarter of 1992.

The danger is that a prolonged slump or very slow recovery will not give Mr Dinkins the tax revenues he needs to come anywhere near balancing the 1991/92 budget. The city will then face far more unpleasant choices than it does today, plus the risk of more severe labour strife and political turmoil.



Dinkins: failing to make tough decisions

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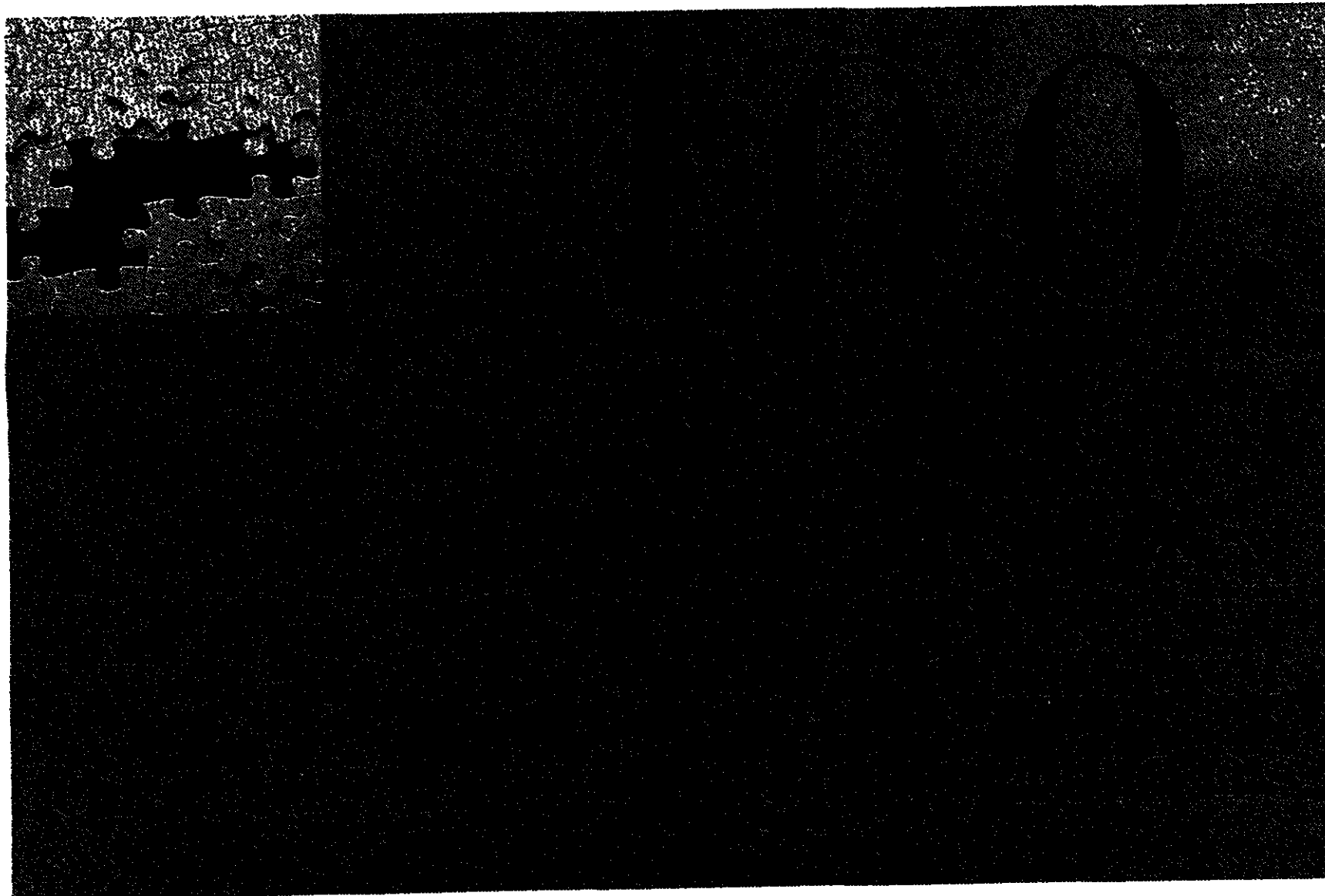
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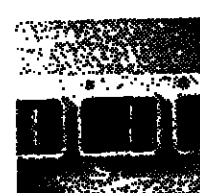
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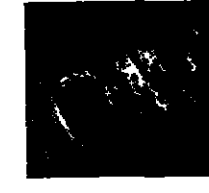
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UK NEWS

Tories hint that June election ruled out

By Ralph Atkins

A JUNE election has been virtually ruled out by senior Conservatives, the party indicated yesterday when the government announced that the Monmouth, Wales, by-election will be held on May 16.

By moving the writ in the House of Commons for a contest for the parliamentary seat just two weeks after the May 2 local elections, the Conservative's signalled that they were hoping for a swift campaign with minimal political damage. The party is defending a majority of 9,351.

The decision does not rule out a June or July general election, but if that had been the government's intention it is more likely to have delayed the by-election until the rest of the country went to the polls. The by-election follows the death of Sir John Stradling-Thomas, a former Tory deputy chief whip.

Labour, came second in the seat in 1987 and is hopeful of mounting an effective challenge as a springboard for the general election.

A poll by BBC Wales suggests Labour is starting the contest with 41 per cent of the vote, compared with 39 per cent for the Conservatives. The party's candidate is Mr Huw Edwards, a 35-year-old lecturer.

The Liberal Democrats are anxious to build on their dramatic successes in the Ribbles Valley and Eastbourne by-elections. At the last election, the former alliance parties' candidate was less than 2,000 votes behind Labour.

One senior Liberal Democrat official said the contest, "has all the ingredients of another Ribbles Valley" but the BBC Wales poll put the party on just 16 per cent.

Britain criticised over foreign aid

By William Dawkins in Paris

BRITAIN yesterday came under international criticism for continuing to let the volume of its development aid lag behind the norm for rich industrialised countries.

British aid is among the best managed in the world, but the amount continues to fall well below the United Nations target of 0.7 per cent of gross national product (GNP) and the gap is getting wider, according to a review published yesterday by the Paris-based Development Assistance Committee (DAC), which monitors industrialised countries' aid performance.

The biannual study arrives at a sensitive moment, just as prime minister John Major is

coming under pressure to fulfil a 1983 statement that he hoped Britain would reach the UN target.

British official development assistance (ODA) has increased only marginally in volume since the early 1980s, to reach \$2.6bn in 1989. But it has fallen as a share of GNP, from 0.49 per cent in 1978-1979 to a mere 0.31 per cent in 1989, says the report.

At this level, Britain is only the 13th most generous donor among the 18 countries belonging to the DAC, though the study shows that the UK target is bettered by only four of them, Norway, Sweden, the Netherlands and Denmark. France claims to spend 0.78 per

cent of GNP on overseas aid, though that falls below the UN target to 0.54 per cent if its overseas territories are counted as part of France, rather than overseas developing countries.

In real terms, Britain's ODA rose by 1.1 per cent in the five years to 1989, slightly less than half the 2.3 per cent average rate of increase for industrialised donor governments over the same period.

The DAC recognises that the British Government is planning to do better by increasing the volume of aid by 17 per cent over the next three years, but feels that is not enough. "Based on present planning, the real increase in the UK aid

programme is likely to remain slight" and aid as a share of GNP could well fall further, said a communiqué by the DAC.

The high quality of British aid, delivered by a strong administration with long experience in developing countries makes it "all the more desirable that the British aid efforts be increased."

Britain's practice of focusing aid on the poorest countries comes in for praise, as does its policy of using aid to encourage better government, with economic and environmental reforms. "The UK considers that good government and development are closely linked," said the DAC.

UK economy shows signs of recovery

By Peter Marsh, Economics Staff

BRITAIN'S current account deficit widened last month, a sign that the country's battered economy may soon begin a recovery.

The increase in the deficit, from £227m in February to £453m in March, was announced yesterday by the government. It was caused largely by a 3 per cent increase in imports between February and March, indicating renewed economic activity by Britain's consumers and industrial groups.

Political opponents of the government seized on the increase in imports, to £9.4bn last month, as signalling a structural weakness in the economy, which may lead to a rapid growth in the import bill once demand improves.

According to this argument, Britain suffers from a lack of ability to meet home demand by increasing domestic output, rather than by buying goods from overseas.

The opposition Labour party

said the higher imports were linked to a weakening in Britain's industrial capacity.

Last year, Britain cut its current account to £12.5bn, from £19.5bn in 1989, as the recession scaled back demand for overseas goods.

However, yesterday's figures indicate that the pace of the improvement is clearly slowing.

The measure favoured by government statisticians as showing the underlying trend - the value of visible trade, not counting oil and erratic items such as aircraft, ships and gems - barely altered last month.

The deficit on this basis was £1.1bn in March, the same as in February, and is the smallest number for four years. The comparable figure in January was £1.2bn.

In terms of quarter-on-quarter statistics, the underlying deficit declined by 7 per cent during the first three months of this year, compared to the

fourth quarter of 1990. Between the third and fourth quarters of last year, the decline was 22 per cent.

Mr Peter Spencer, chief UK economist at Shearson Lehman, a US-owned investment house, said the trade figures were "very disappointing, given the weakness in the economy".

The Treasury said the figures showed a flattening in the reduction in imports - but that apart from this it was difficult to read too much into them.

Mr Norman Lamont, the UK chancellor, yesterday announced two fundamental shifts of emphasis in the Treasury's monitoring of the economy.

Mr Lamont acknowledged that official economic data would continue to signal the UK was in recession in spite of the recovery in output due to begin in the second half of the year.

At the same time, underlying inflation - as measured by

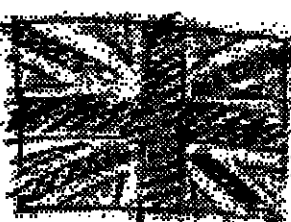
the retail prices index (RPI) excluding mortgage interest payments and the community charge - would be "meaningless in the coming year" as a result of the changes to the poll tax and VAT announced in the Budget.

To track underlying inflation, the Treasury would now monitor closely the RPI less mortgage interest payments, he said.

This would recognise the largely offsetting nature of the switch from community charge to VAT and exclude the volatility in the RPI derived from changes in interest rates.

To assess the shape of the recovery, the Treasury would focus on anecdotal surveys of consumer and business confidence as they had given the best early warnings of the recession which started in the middle of last year. In general, forecasters - who rely more on economic statistics - failed to predict the recession.

BRITAIN IN BRIEF



Executives sceptical of upturn hope

Mr Norman Lamont, the chancellor, tried to convince a sceptical and critical audience of 3,000 business executives that an end to the recession was in sight.

He told the Institute of Directors' annual convention in London that he expected a recovery in output - "albeit relatively slowly at first" - in the second half of the year.

Mr Lamont said he believed his first budget and the recent reductions in interest rates would help to pave the way for an improvement in business optimism. He also said the government was on course to achieve a sharp and



sustained reduction in inflation, although unemployment would continue to rise after business conditions begin to improve. The chancellor sat down to respectable applause but, in a question-and-answer session at the end of his speech, immediately found himself on the defensive.

Curb urged on open-cast mines

British Coal could face stringent regulations on open-cast mining in Wales if recommendations published by a House of Commons select committee were adopted. This would intensify British Coal's existing difficulties in

securing planning permission for open-cast, or surface mines, which are typically more commercial than deep mines but are often viewed as disruptive to the landscape and local community.

E Midlands cuts back

Companies in the East Midlands, one of the UK's fastest growing regions, are cutting back their investment in training and fixed assets as the recession bites more deeply, according to a survey of 840 companies in the region.

DTI backs wide-screen TV

The Department of Trade and Industry has decided to back research designed to bring wide-screen television to most viewers.

The research project under the Eureka high technology programme, would look at ways of bringing better quality pictures to the majority of the population who do not have satellite television.

Health arm lacks control

The National Health Service's 24-hour-a-day supplies operation could benefit from management techniques used in companies such as Boots and Marks & Spencer, the National Audit Office says today. An audit office study of the management of complex operations in private sector companies revealed that the NHS's approach differed sharply in a nearly every respect.

TUC 'should accept tenders'

Unions in the public sector should be prepared to be flexible about traditional bargaining structures in order to allow better delivery of services, a senior Trades Union Congress official said. Mr Bill Callaghan, TUC assistant general secretary, said in a paper that unions should accept that competitive tendering could be good for services.

Power station building surges

A record number of power stations are being built in England and Wales, according

to the seven-year statement issued by the National Grid Company (NGC).

Nine new stations, with a total capacity of 7,400 Megawatts have signed agreements for connection to the national electricity grid. New stations planned by National Power and PowerGen, the two large generators, account for around 3000MW of the new capacity. The rest are being built by independent power producers, notably the ICF and Enron consortium which plans 1875MW station on Teesside.

Private-sector schools boom

The number of pupils at independently-run private schools has risen for the eighth successive year, according to the Independent Schools Information Service.

The annual survey shows 476,448 pupils attending 1,372 independent schools. Some 7.4 per cent of the school-age population are now educated at independent schools, up from 5.8 per cent in 1979.

BBC to cut London staff

The BBC is this year to shed 720 jobs from its network television operation in London as part of its ongoing cost cutting programme and the policy of sourcing a higher proportion of programming from independent producers. The job losses, which will affect nearly one in ten of all network television employees, are intended to save £14.5m a year.

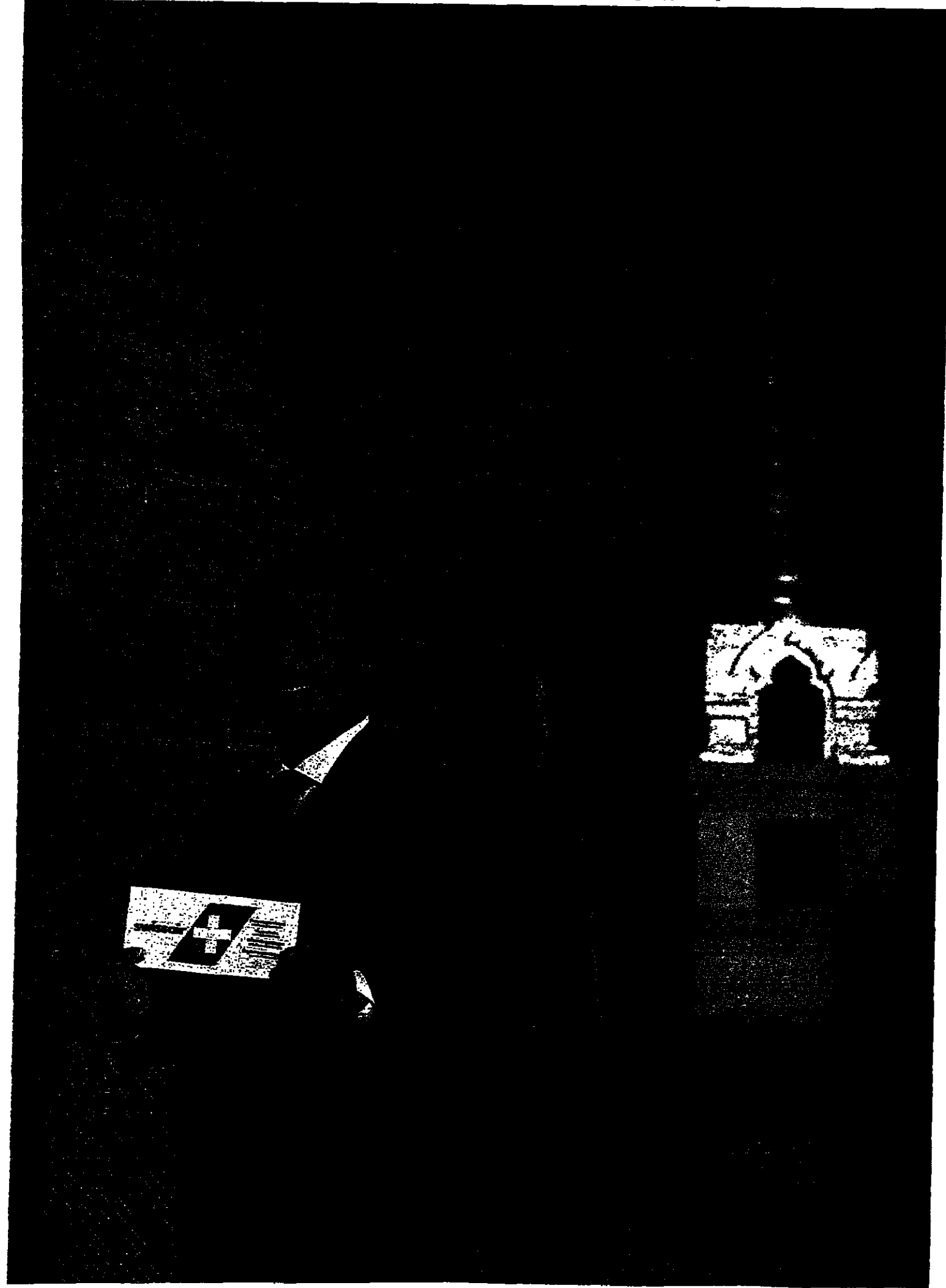
The BBC needs to cut network costs of its television operation by £25m by 1992.

FT award



Hugo Dixon, the FT's telecommunications writer, was presented with the Wincoff Junior Financial Journalist of the Year award in London.

Swissair Customer Portrait 89: Chaiyos Kingchatchaval, managing director of a jewelry company, Bangkok, photo by H. P. Schneider.

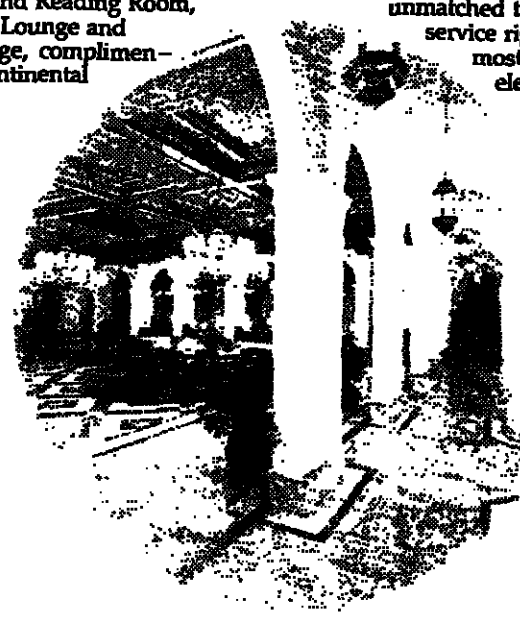


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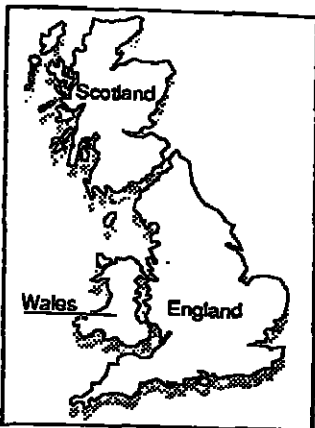


There are perhaps a dozen incredible places you must see in the Orient. One of them is a hotel.

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April 20 1991



New tax varied for Wales and Scotland

By Emma Tucker

THE NEW council tax will operate in Scotland in the same way as planned for England and Wales, Mr Ian Lang the Scottish secretary announced yesterday.

However, while the discount, rebate and transitional arrangements would be the same, some details of the tax might be varied to meet Scottish circumstances.

Most households in Scotland were in the lowest three bands where the average bill for a two person household would be £380 while the bill for a one person household would be £280, Mr Lang said.

To prevent the new tax reaching unacceptable levels, he announced he was bringing his capping powers, not exercised in Scotland under the poll tax, into line with those of the Environment and Wales secretaries.

Mr David Hunt, the Welsh secretary, told the House of Commons that detailed arrangements to replace the poll tax in Wales might need to differ to meet local circumstances.

"The proposal I have brought forward today looks at Wales as a country in itself. There is no transposition of values from England to Wales," he said. Mr Donald Dewar, opposition spokesman for Scotland, said the system had been rigged to protect the better off. The move to a single-tier tax was "riding on Labour's coat tails," according to Mr Barry Jones, the opposition Welsh spokesman.

Drastic solution to a bruising fiasco

Richard Evans asks if the poll tax replacement is a short or long term panacea for local government

SO FAR, so good. The controversial poll tax is all but dead, although the extended burial service will take a full two years to complete.

The initial reaction to its successor, the council tax based on property values similar to traditional rates, finally unveiled yesterday after weeks of agonising, was a qualified welcome to a pragmatic package targeted to meet the many anxieties of Conservative supporters.

For the outcome of the next general election could depend on its acceptance or rejection by the electorate.

However, the drastic nature of the solution, which represents the biggest political U-turn in years, shows how traumatised ministers have become over the damage inflicted by the poll tax.

A return to the rates is a gamble which has no guarantee of success, but at least it gives ministers a chance to restore electoral credibility and seek to unravel some of the harm done to the Tory Party over the last two years by the introduction of a local tax widely perceived as regressive and unfair.

Mr Heseltine's original idea was to launch an across-the-board inquiry into all aspects of local government: finance, structure and organisation.

This remains the intention, but all the indications from yesterday's consultation papers are that the inquiry has degenerated into a piecemeal



DAYS OF STRIFE: the riot in Trafalgar Square, London, typified widespread antagonism to the controversial poll tax

approach because of the need to ditch the poll tax quickly.

Virtually all effort has been focused on this, and any changes in structure and organisation lie well in the future.

In the short term, at least, the tactic could work. The figures show that the estimated average household charge for two or more people in the top property band of £588, and for

those in the lowest band of £267, would be well below the average poll tax paid last year.

This is clearly good news for the government, particularly as the package has been cleverly framed to avoid the big variations under the old rating system, and to ensure there are not too many losers in the prime Tory territory of the south-east.

There is therefore political logic in not creating too many losers among Tory supporters, and economic logic in the restoration of a link between the size of bills and ability to pay.

It looks a skilful package, although it will lay the government open to the charge of looking after its own supporters at the cost of others.

Yet, many problems remain, mainly because no real attempt

has been made to link reform of finance to reform of structure.

Mr Heseltine and Mr Major may ultimately pay a heavy price for this lopsided approach.

The impression remains that the shape of local government is being refashioned almost accidentally as a result of the earlier botched attempt to abolish the unpopular rating system.

The establishment of a fairer, more soundly based method of local revenue will not end the tensions between local and central government, which have been stretched almost to breaking point by the bruising fiasco of the poll tax.

The confusion of responsibility between town halls and Whitehall has become an increasing source of conflict over the past decade and the consultation paper on structure showed that everything remains to be decided.

Battle lines are already being drawn up in the conflict that is about to start over the introduction of unitary authorities, with many counties fighting for their existence against pressures from the districts to take over their powers.

Mr Heseltine has guaranteed a lengthy, messy process by stressing that it will be largely up to local opinion to decide what form of local administration is required, including in some cases the retention of two tiers of authority.

Politically, the difficulty is that the majority of county and district councils are Conservative-led, and the party could be badly split by the forthcoming conflicts.

The blight of the poll tax might not yet be over. It could continue to distort domestic politics until clear lines for local and national administrative responsibilities are finally decided, and that is still some way off.



Tory relief flows out at funeral oration

By Ivor Owen

GOVERNMENT supporters showered congratulations on Mr Michael Heseltine, the environment secretary, in the Commons yesterday when he promised to bury the poll tax and replace it with a council tax with a "property and personal element".

Any lingering doubts about the effectiveness of the long-awaited funeral arrangements were dispelled by Mr Nigel Lawson, the former chancellor of the exchequer, whose objections to the introduction of the poll tax were overruled by Mrs Margaret Thatcher, the former prime minister.

Ministers and Tory backbenchers were clearly relieved when Mr Lawson, who recently warned about the political perils which would be associated with a new burden identifiable as "son of poll tax", joined in the welcome given to Mr Heseltine's proposals.

The former chancellor said there would be widespread relief throughout the country that the government had had the courage to "consign the poll tax to oblivion", and to take a firm decision that its replacement should be a property tax based on capital valuation.

Labour's relatively unsuccessful attempt to give Mr Heseltine a rough ride was led by Mr Bryan Gould, opposition environment secretary, who emphasised that the poll tax, with all its unfairness, would continue until 1993.

Tories hope council tax will lead to election victory

By Allison Smith

SOME aspects of the new council tax suggest either altruism on the part of its architects or a belief that some supporters can be taken for granted.

For example, it would benefit all two-person households in the opposition Labour party controlled London borough of Lambeth while in marginal Tory Bath the majority of households would pay more.

A more complex picture emerges beyond these extreme examples of the massed ranks of figures provided by the gov-

ernment to illustrate how the council tax would work.

The numbers themselves are subject to caveats. They are based on bills, and not on actual amounts paid, so that the real benefit to people who did well from the community charge reduction scheme, because they live in homes which had low rateable values, will be less than the headline difference suggests.

The reduction scheme has been added to the central government grant, leaving a lower amount (£6.8bn) to be raised

from local authorities, and the cost of collection has been assumed to be 40 per cent of the cost of collecting the poll tax. In general, however, Tory marginals will breathe a sigh of relief.

Mr David Martin, the Tory MP for Portsmouth south, has a majority of only 205. With a Portsmouth city council poll tax at £175, households of two or more people in five of the seven bands - 94 per cent of homes - would pay less under the new tax.

In Pendle, where Mr John

Lee, the Tory MP whose majority is below 3,000 has been an outspoken critic of the poll tax, the gains for two-person households look impressive.

Almost 70 per cent of homes fall within the lowest two property bands, under which two-person households would gain from the switch to the new system. With a headline poll tax of £218, two or more person households in half the homes in the district which come within the lowest property band would gain by more than £100.

Nottingham, where Labour and the Tories each have 27 seats on the council and all are up for election next month, also looks set to do well from the change. Two of the three Nottingham seats are Tory marginals.

A poll tax for two adults this year comes to £590: all but 4 per cent of homes fall into bands which would mean households of two or more adults would benefit. Single person households also gain from the switch unless they live in the 13 per cent of prop-

erties in the top four bands.

With the release of the figures halfway through the local election campaign, the first test of how well they survive sustained political debate may come in the Monmouth by-election to be held in mid-May.

Though most single person households would be worse off under the new system, two or more person households in the roughly three-quarters of homes valued below £90,000 would benefit.

Will it be enough?

ADVERTISEMENT

ERICSSON

Strategically important product launch from Ericsson

'A core technology for public networks of the future'

Ericsson, the Swedish-based international telecommunications company, has unveiled a new range of network products that the company believes will rank alongside its AXE digital switch as a major element of public telecom networks in the future. They are part of a new network strategy termed the Ericsson Transport Network Architecture. It is a new, more effective way to manage transmission and transswitching resources in public networks.

Ericsson's AXE digital switch is already one of the world's best-selling systems for public networks, with sales to 80 countries, and installation last year of 5.6 million local lines, and 2.1 million transit lines.

In future, says the company, the new generation of transport products will become another major revenue earner.

The reason lies in the increasing importance of transmission and transswitching resources in determining the profitability, flexibility and efficiency of public networks.

If the public network operators fail to deliver high-quality new services quickly and cost-effectively, then customers may move to a competitive supplier; or opt to build their own network. Either way, the customer is lost, perhaps for good.

With Ericsson's new transport network strategy, public network operators will acquire a new competitive edge, says the company.

The Transport Network Architecture strategy is built on three important product ranges:

- Digital Cross Connect switches (DXC), to let network operators organise the entire network with maximum efficiency
- A complete range of high-capacity transmission systems using optical fibres
- A centralised operation and maintenance system called FMAS, to handle management of all or part of the transport network

'A core technology for Ericsson'

'The future of Ericsson in public networks will be built on three core system technologies: digital switching, with the well-established AXE switch; network management, with the recently-launched TMOS system; and transport networks, with this new Ericsson Transport Network Architecture approach,' explained Karl Alsmar, Ericsson's head of product management.

'The Ericsson Transport Network Architecture will give public network operators greater opportunities to reduce operating costs, and to improve both the quality of service and the responsiveness of service delivery,' he continued.

'Existing transmission network resources can be used more efficiently, and operating costs can be reduced by simplifying network supervision and control.'

'In the past, transmission resources have generally been planned piecemeal. In future, they must be planned and managed on a network level. We are moving into the era of the transport network, embracing both transmission and transswitching resources.'

'Public network operators will expect a supplier to be able to offer a turnkey solution to transport network development. That's precisely what this new Ericsson development will provide. The key is the TMOS-based Facility Management System (FMAS).'

'Ericsson has the global experience, the financial resources, and the technological strength and expertise to remain at the forefront of developments in this exciting new sector of the telecoms industry.'

CT3 goes live at Hannover Fair.

Ericsson's CT3 digital cordless telephone technology has taken another important step forward, with the official inauguration of the world's first public-access service using the technique.

The Hannover Fair, Europe's largest exhibition centre, is installing an Ericsson DCT-900 system that by the end of this year will provide cordless communications throughout the 23 exhibition halls on the site, and the surrounding area.

Exhibitors and visitors will be able to hire pocket telephones

weighing just 195 grams, and make and receive calls while they move freely about the exhibition complex. At the heart of the system is an Ericsson MD110 digital PBX.

This Hannover Fair system is considered to be the largest cordless telephone network in the world. Ericsson DCT-900 cordless telephone networks have so far been installed or ordered in 12 countries.



Integrated voice and data for City of Copenhagen

The City of Copenhagen has selected Ericsson's MD110 digital PBX system as the basis of a 9,000-line communication network that will link 15 different administrative departments and hospitals. It is scheduled to enter service towards the end of 1991.

Integrated voice and data transmission will enable the hospitals to interchange

patient records. An integrated paging facility will enable medical specialists to be summoned wherever they are within the area served by the network.

Equipped with all-digital trunk (exchange) lines, and 2B+D telephones, the MD110 installation will be ready for the coming Danish public ISDN network.

US cellular to go digital in Los Angeles

Ericsson has been selected by the Los Angeles Cellular Telephone Company to supply new-generation digital cellular technology that will treble the capacity of existing mobile phone systems in Los Angeles.

The equipment to be supplied will use the TDMA (Time Division Multiple Access) system that has been selected by the US communications industry as the preferred standard for the next-generation digital cellular networks. It is Ericsson's first order for TDMA equipment in the USA.

A test system will enter service in Los Angeles in July this year, moving on to full commercial service later in the year. Existing analogue cellular channels will be converted to digital channels, increasing

the network capacity by a factor of three or more.

Los Angeles Cellular Telephone Company is jointly owned by American Cellular Communications, a BellSouth Enterprises Company, McCaw Cellular Communications Inc., and LIN Broadcasting Corporation.



News in brief

ISDN signalling demo

At this year's CeBIT exhibition in Hannover, Ericsson staged what it believed to be the first working demonstration of the new Q-SIG specification for inter-PBX signalling. Q-SIG is the forerunner of a new European ISDN standard due in 1992.

It will enable users to network together PBXs in all their different offices, into Virtual Private Networks using both private and public network resources. The Ericsson MD110 digital PBX can now run both Q-SIG and the widely-used DPNSS signalling.

New phone systems

Three new Ericsson telephone systems have been launched to provide modern business communications for smaller organisations. The BusinessPhone 6 caters for the needs of businesses and self-employed people with up to 6 extensions and 2 exchange lines.

The BusinessPhone 24 and BusinessPhone 40 support 24 or 40 extensions respectively, and 8 exchange lines. The two larger systems are all-digital, and can be configured as a PBX or multi-PBX shared by several companies. Features include text displays, hands-free calling, text messaging handling, and voice messaging.

Designer phone wins design award A new 'designer' telephone introduced by Ericsson in December 1990 for domestic use has scooped a prestigious design award in connection with the CeBIT and Industry Fairs at Hannover.

It has been awarded an Industrie Forum Design Hannover seal of quality for 1991.

Rebuilding phone services in Kuwait About 90% of the Kuwait telephone network was originally supplied by Ericsson. At the request of the Emir, Ericsson sent a team to the country immediately after its liberation to assess the extent of the damage to telecommunications.

As part of the emergency restoration work, Ericsson GE Mobile Communications is to supply a multimillion dollar land mobile communications system for Kuwait. The equipment is being manufactured at the company's plant in Lynchburg, Virginia.

Telefonaktiebolaget LM Ericsson
S-126 25 Stockholm, Sweden

Turnover, profit up again in 1990 - but the future imposes ever greater demands.

Audited results for the 12 months ended 31 December 1990 show Ericsson's consolidated net sales up 16% at SEK 45,702 million. Income before taxes increased 31% to SEK 4,855 million.

Europe, including Sweden, accounted for 60% of the company's sales in 1990; the US and Canada, 13%.

Of the company's three core areas of public, radio and business communications, public telecommunications saw 'strikingly higher' net sales, particularly in Spain, Italy, Australia and Mexico.

Radio communications also saw strong growth, largely from the continuing demand for mobile telephone systems,

particularly in the US and western Europe. Business communications activities were affected by weaker economic conditions and severe price competition, although sales of the MD110 digital PBX held up well.

On the outlook for 1991, President and Chief Executive Officer Lars Ramqvist pointed to the weakening of the international economy, and the potential impact on telecommunications procurement of political developments in certain regions. 'We are increasing our R&D activities and our expenditure on technology, with the full impact expected during the middle of the 1990s. Altogether,

this may make it difficult this year to surpass the results achieved in 1990.'



MANAGEMENT

Corporate governance

A quinquennial solution to a perennial problem

By Geoffrey Owen

As a mechanism for disciplining bad management, the hostile takeover has its attractions. But it can be overdone. When the market for corporate control becomes over-heated, as it did in the mid-1980s, assets are shuffled and re-shuffled for short-term gain and sound companies are damaged in the process. Can anything be done to limit the intensity of the next takeover wave?

The outcome of takeover contests would be more rational if the opportunistic element were reduced and the principal actors – above all, the institutional investors whose votes are usually crucial – were forced to focus on the long-term prospects of the companies concerned. At present, as in the NCR-AT&T case in the US, investors have to sort their way through a stream of one-sided propaganda, accompanied by a series of legal manoeuvres as the contestants seek to gain advantage.

In these circumstances it is hard to answer the fundamental question – how well has the defendant management been doing and what is it likely to achieve in the future?

One of the merits of the proposal put forward last year by two American lawyers, Martin Lipton and Steven Rosenbaum, is that it offers a more orderly framework in which takeover decisions can be taken. Directors of public companies would be judged on their performance over five years. At each quinquennial meeting they would offer themselves for re-election on the basis of a detailed account of their stewardship over the

preceding five years and their plans for the next five; past performance and future projections would be subject to an appraisal carried out by an independent investment bank or consulting firm. Hostile bids could only be considered at the quinquennial meeting; directors would be free from takeover threats in the interim, but their jobs would clearly be on the line at the end of each five-year period.

This approach meets the desire of managers not to be judged solely on short-term financial results, but without making their lives too comfortable. They would have to be more open and explicit about their forward plans; their ability to fulfil those plans would be exposed to rigorous public scrutiny.

Institutional shareholders

The usual reaction of City practitioners to the Lipton-Rosenbaum paper is polite indifference: do we really need to tear up the existing system just because of a few takeover excesses? But a virtue of the proposal is that it builds on existing arrangements for reporting to shareholders.

Unlike most other proposals for reform, it does not have unrealistic expectations about changing the behaviour of non-executive directors or institutional shareholders. Most institutions have neither the resources nor the motivation to become "interested owners", monitoring companies on a continuous basis; it is not obvious that the management of those companies

would be improved if they did so.

But shareholders do need reliable information on which to base investment judgments. Just as the proposed accounting changes in the UK would improve the quality of financial information, so the Lipton-Rosenbaum reforms would provide better insight into overall corporate objectives and performance.

The proposals do involve restrictions in the free market for corporate control. But takeovers, especially those involving large companies, are important events with economic and social repercussions. It is right that contested bids should be decided only after the most careful consideration.

The argument is not that the market for corporate control should cease to exist – it remains an important source of flexibility in the Anglo-American capitalist system – but that the rules governing its operation should be tightened in a way which makes bad takeovers less likely. The quinquennial proposal involves a skilful trade-off between the interests of managers, investors and society as a whole. It does so by uniting boards of directors and shareholders behind what ought to be the primary goal of the enterprise – to maximise profits over the long term.

Outlined in the FT on June 27 1990, now elaborated in The University of Chicago Law Review, Vol 58, No 1, Winter 1991.

Sir Geoffrey Owen is on the staff of the Centre for Economic Performance at the London School of Economics.

When Geoffrey Morgan was plucked from the ranks of the civil service as a potential high-flyer and seconded for two years to Guinness's brewing operations, his arrival at the company's reception desk set the alarm bells ringing.

His induction into Guinness 20 years ago provided him with his first experience of the mutual suspicions which separate Whitehall from the world of business. "I turned up with my official briefcase and the gate-keeper immediately alerted the staff that Customs and Excise were on the premises. The company was not up to anything but it liked to be prepared when officialdom called. I was quickly given a less formal-looking briefcase."

Though Whitehall-wise, Morgan was naive when it came to the business world and jumped at the opportunity to see it from the inside. He was astonished at the lack of paperwork and what he saw as the simplicity of the company's objectives – "selling more beer".

By contrast, helping to run a country, he suggests, without any attempt to belittle the daily challenges confronting industry, can be quite complicated.

His remarks offer an insight into the cultural differences which have long separated public service and private enterprise and which many believe could, if more effectively bridged, help improve Britain's economic performance.

By spending time with Guinness, Morgan climbed over what the Public Policy Unit has just dubbed the "Whitehall Wall" – the barrier between government and industry. According to PPU, which monitors and advises on government policy, the wall is built squarely on lack of understanding, poor explanation and invariably unhelpful attitudes.

A PPU report, published by the Bow Group, the centre-right think tank, concludes that the government's outlook remains steadfastly inward. It

The struggle to breach the Whitehall Wall

Government and industry must both play their part, reports Michael Cassell

claims that Whitehall, despite the phased introduction of private sector disciplines into its revenue-raising operations, has barely started to comprehend the needs of the enterprise culture which its recent political masters have tried to spread.

Industry, on the other hand, is accused of paying scant attention to the process of policy-making and of invariably leaving responsibility for dealing with government in the hands of unsuitable employees. Companies are urged to regard the task of enlightening government about their activities as a duty and social responsibility.

The system of civil service recruitment does not help. The Civil Service Selection Board, which interviews all the most promising entrants, has no brief to foster either commercial disciplines or greater empathy between government and governed. Only one in a thousand of those officials entering a Whitehall department at the first level of middle management has any working experience of a commercial environment.

The PPU says that the "bottom line" to businessmen is financial; their frustration is with officials who draft policy without fully appreciating the market consequences of their actions.

Top-ranking civil servants are portrayed in the same mould as judges, almost exclusively receiving their training in a cloistered environment both technically and culturally removed from the world over which they may exercise profound influence.

Lord Young, the former Trade and Industry Secretary,



criticises the lack of two-way traffic: "Where are the very best of civil servants, who leave and go into industry in their early forties, as the French do as a matter of course? How many in our great companies have the faintest idea how government really works? One or two, no more."

"We practice a doctrine of separation of experience that appears absolute. Then we wonder why it is that government has an imperfect understanding of the needs of commerce and industry."

Progress towards overcoming the ghetto mentality between public and private sectors has been more marked in other, often more vibrant, economies.

In Japan, for example, large numbers of "Amagari" – or high-flyers – are continually seconded from companies to spend up to two years in government ministries, which command a far greater status in the eyes of businessmen than is the case in Britain.

In France, the Ecole Nationale d'Administration provides civil servants with contextual training intended to provide them with appropriate industrial and business skills. Critics even suggest the system has gone too far, with the development of equally critical political skills invariably neglected.

Sporadic attempts in Britain to enhance co-operation and understanding between both sides have been under way since 1968. The initiative was revitalised in 1989 by Lord Young as Trade and Industry Secretary with the launch of the Bridge programme.

After his spell in the brewing industry, Geoffrey Morgan is now an under-secretary in the Cabinet Office and the man primarily responsible for secondment.

The British programme is essentially intended for "rising stars" on both sides. Larger, better-resourced companies tend to dominate the programme but smaller companies are now being encouraged.

While many civil servants opt to join companies, as opposed to business support organisations or financial institutions, they rarely express an interest in manufacturing businesses. Among the most popular Whitehall destinations for corporate employees are the "economic" departments like the Treasury, DTI and Energy.

In 1989, the Department of Trade and Industry, which employs 12,000 people and is charged with "assisting the process of wealth creation", despatched 41 people to join the wealth-creators. The DTI played host to 46 businessmen.

The total secondment programme during 1989 saw a total of 627 longer-term placements on both sides of the Whitehall Wall, along with another 550 short-term attachments. At the same time, 69 civil servants took up non-executive directorships with companies.

A separate, "short-stay" arrangement, operated by the Whitehall and Industry Group – a joint venture between industrialists and the Cabinet Office – enables high-calibre civil servants to spend up to three weeks with companies, participating at the highest levels of decision-making.

But the strong emphasis placed on quality rather than quantity for the overall secondment programme cannot fully disguise some disappointment within government and beyond over the still-limited scale of the initiative.

The Royal Institute of Public Administration, which is concerned with policy making and administration in the public sector, has joined calls for the secondment programme to be expanded and given a higher status by both sides and deplores the sort of attitude which means some companies leave the job to their community affairs or charity sections.

Chris Bright, a competition lawyer with Linklaters & Paines, the solicitors, recently finished a two-year spell with the Department of Trade and Industry and enthusiastically supports the initiative. "My view of the civil service changed markedly. I got fed up being accused of working from ten o'clock until four; the reality was that I had never worked harder in my life."

Though full of admiration for the expertise and dedication of the senior civil servants with whom he worked, Bright has some kindly criticism.

"There is a tendency for people within government departments to over-focus on particular issues. They do not always get the broader picture and fail to appreciate the wider impact of the decisions they take." Bright also believes that too many civil servants remain over-sensitive about publicly imparting information and are suspicious of any scheme which lifts the veil: "The inbuilt perception among some public servants that the people should not know certain things is a mentality that must be addressed and overcome."

Susan Gardiner left Customs and Excise to spend two years with P&O Containers and says the experience broadened her entire approach to decision-making. She says she is "far more willing to be optimistic" about resolving problems.

She does not believe, however, that the ethos of private sector management can necessarily be transferred into the civil service, where a wider, political perspective is necessary.

Gardiner would like to see the secondment programme extended, but says industry, too, has to be willing to participate. Businesses might not, she suggests, always demonstrate the sort of broader, long-term view such a commitment demands.

Given a civil service more than half a million strong, the Cabinet Office hopes the current rate of secondments can be stepped up. In the meantime, one of its biggest challenges is to find companies prepared to take Inland Revenue staff; the quest for mutual understanding does, apparently, have some boundaries.

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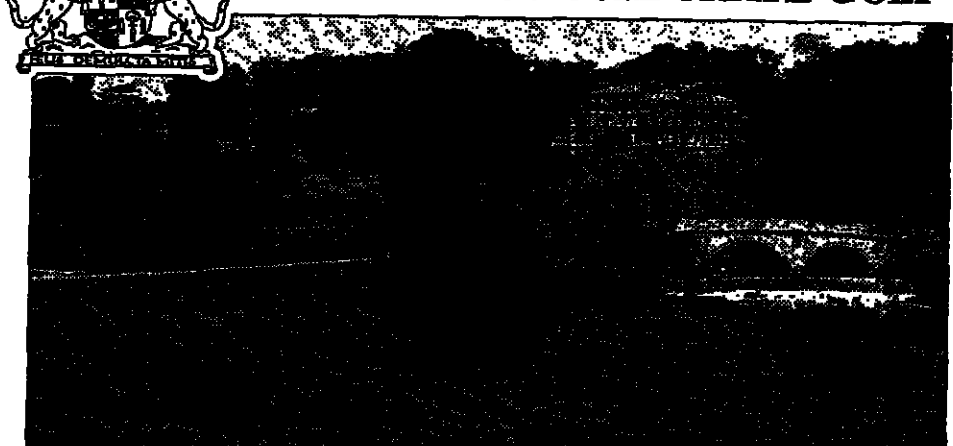


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The FT proposes to publish this survey on May 15 1991. It will be of particular interest to the 130,000 directors and managers who read the FT daily. If you want to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064.

Source: BMRC 1990/91SL (Oct-Nov).

FT SURVEYS

FT LAW REPORTS

Negligent valuer pays no damages

SWINGCASTLE v GIBSON
House of Lords (Lord Keith of Kinkel, Lord Brightman, Lord Griffiths, Lord Oliver of Aylmerton and Lord Lowry): April 18 1991

A MORTGAGEE who lends in reliance on a negligent valuer's report, and who would not have lent but for that report, cannot claim damages from the valuer for loss of contractual interest due from the borrower on the loan sum if the borrower defaults. But, in addition to the difference between sums paid out and sums recovered, he can claim interest at a commercial rate on the loan sum, to compensate for the time he was deprived of its use.

The House of Lords so held when allowing an appeal by the defendant valuer, Mr Alastair Gibson, a chartered surveyor, from a Court of Appeal decision (FT, April 6 1990) upholding a County court assessment of £7,136 damages owed by him to the plaintiff, Swingcastle Ltd.

LORD LOWRY said that at the beginning of 1985 Mr John Clarke and his wife were in financial difficulties. Their home was mortgaged. They owed £1,700 to a building society and £5,300 to a finance company.

Being anxious to pay off these debts, they went to brokers whose business included putting borrowers in touch with lenders.

The brokers instructed the valuer to survey the property and give a report for the benefit of whoever might become their lending principals.

The valuer placed the forced sale value at £18,000. Relying on his valuation, Swingcastle lent Mr and Mrs Clarke £10,000 secured by a first charge over the property.

The entire loan was used to pay the £1,700 and £5,300 debts, and the £2,000 brokers' fee.

The loan was repayable by 120 monthly instalments at 36.51 per cent annual interest. If the borrowers went into arrears, the lenders were entitled to add outstanding interest to the principal sum and charge interest on the whole, at 45.619 per cent.

The borrowers quickly fell into arrears and surrendered possession on June 30 1986. The lenders sold the property for £12,000. Completion took place on February 27 1987. On September 4 1987 the lenders issued a writ against Mr Gibson, claiming damages for loss allegedly sustained by them in reliance on his negligent valuation.

They pleaded loss comprised of £19,912.96, being the "amount required to redeem the loan as at February 27 1987", £401.35 estate agents' fees, and £983.25 legal costs. Those sums, less the £12,000 sale proceeds totalled £8,297.56. Liability was admitted in the County court and it was admitted that but for the valuer's negligence the lenders would not have made any loan to the borrowers. The sole issue was the measure of damages on the basis that, on a competent valuation the lenders would have made no loan.

About some of the figures there was no dispute. The lenders' outgoings included the £10,000, the £401.35 and the £983.25. On the other side of the account the lenders had received £1,734 from the borrowers between February 1985 and April 1986, and £12,000 from the purchasers of the property.

The disputed ingredient was the £19,912.96.

The lenders arrived at that figure by calculating the amount of principal and interest outstanding, having regard to the initial 36.51 per cent rate, and the 45.619 per cent penal rate.

In the County court Judge Harris QC allowed the claim and gave judgment for £7,136.41 with interest and costs.

The valuer's case was that damages should have been assessed on the basis that the lenders were entitled to be placed in the position that they would have been in if they had received a competent valuer's

report and had consequently made no loan.

He said damages were to be calculated on the footing that the lenders should (1) take credit for the £10,000, the £401.35, and the £983.25; and (2) give credit for £1,734 paid and £12,000 received on sale of the property; and that the lenders had for two years been deprived of the use of £10,000 which they would not have lent but for the negligent valuation.

In the court of Appeal Lord Justice Neill reviewed a number of authorities including *Baxter v Goss* (1889) 232 271 which had been successfully relied on in the County court. He concluded *Baxter* was binding and that the judge was right to assess the damages in the way that he did.

He then considered the case as if it were free from authority.

He began with the principle in *Livingstone v Rawyards* (1880) 5 App Cas 253, that damages should "put the party who has been injured... in the same position as he would have been in if he had not sustained the wrong".

He said that where a client would not have lent at all but for the negligent valuation, a number of approaches to assessment were possible. One was that the lender could be awarded unpaid interest owed when the security was realised. That was the method adopted in *Baxter*.

But, said Lord Justice Neill, "to award damages on this basis is in effect to treat the valuer as the guarantor of the contract of loan". In the absence of authority he would have rejected that solution.

Other methods, he said, were to award a sum equivalent to what the money would have earned as interest on another loan, or on deposit or if invested elsewhere. Whether any of those methods suited a case would depend on the evidence.

Baxter was regarded by all three members of the Court of Appeal as authority for accepting the lenders' approach to the claim for interest.

In *Baxter*, (1) the trial judge calculated interest by reference to what the mortgagor had failed to pay under her contract, but (2) the appropriate rate of interest was never an issue between the parties or in the mind of the court. The real issue was whether the plaintiff could recover consequential loss.

Having regard to point (1), the case was almost by accident an authority for the proposition by which the Court of Appeal in the present case found itself reluctantly bound.

Baxter was not an attractive precedent. The approach seemed contrary to principle. The aggrieved party was entitled to be placed in the same position as if the wrong had not occurred, not to receive compensation for lost interest at the contractual rate.

The valuer's approach in the present case, and Lord Justice Neill's analysis, were correct. What the lenders lost was the use of the £10,000 while locked up in the loan.

There was no cut and dry solution to calculating the amount of damages in cases of this kind. It depended on the evidence.

The lenders ought to have presented their claim on the basis that, if the valuer had advised properly, they would not have lent the money. Where they went wrong was to claim that the valuer deprived them of interest they would have received if the borrowers had paid up. The fallacy of their case was that they had been trying to obtain compensation for the borrowers' failure, not damages for the valuer's negligence.

Taking £10,000, £401.35 and £983.25 on one side, and £12,000 and £1,734 on the other, the lenders were £2,349.40 in credit.

In the absence of evidence as to how the lenders financed the loan or how the money, if not lent, could have been profitably employed, 12 per cent interest was the proper rate at which to recompense the lenders for being deprived of their £10,000. Two years would yield £2,400, but one might ask whether it was reasonable for the valuer to bear liability to date of sale in February 1987, the property having been surrendered in June 1986. It was for the lenders to prove their case. They had not. In the light of that fact and the figures, it would not be fair or sensible to remit the action to the County court for new assessment.

The appeal was allowed. Their Lordships agreed.

For Mr Gibson: Roger Toulson QC and Roger Stewart (Raynolds Porter Chamberlain).
Swingcastle was not represented.

Rachel Davies
Barrister

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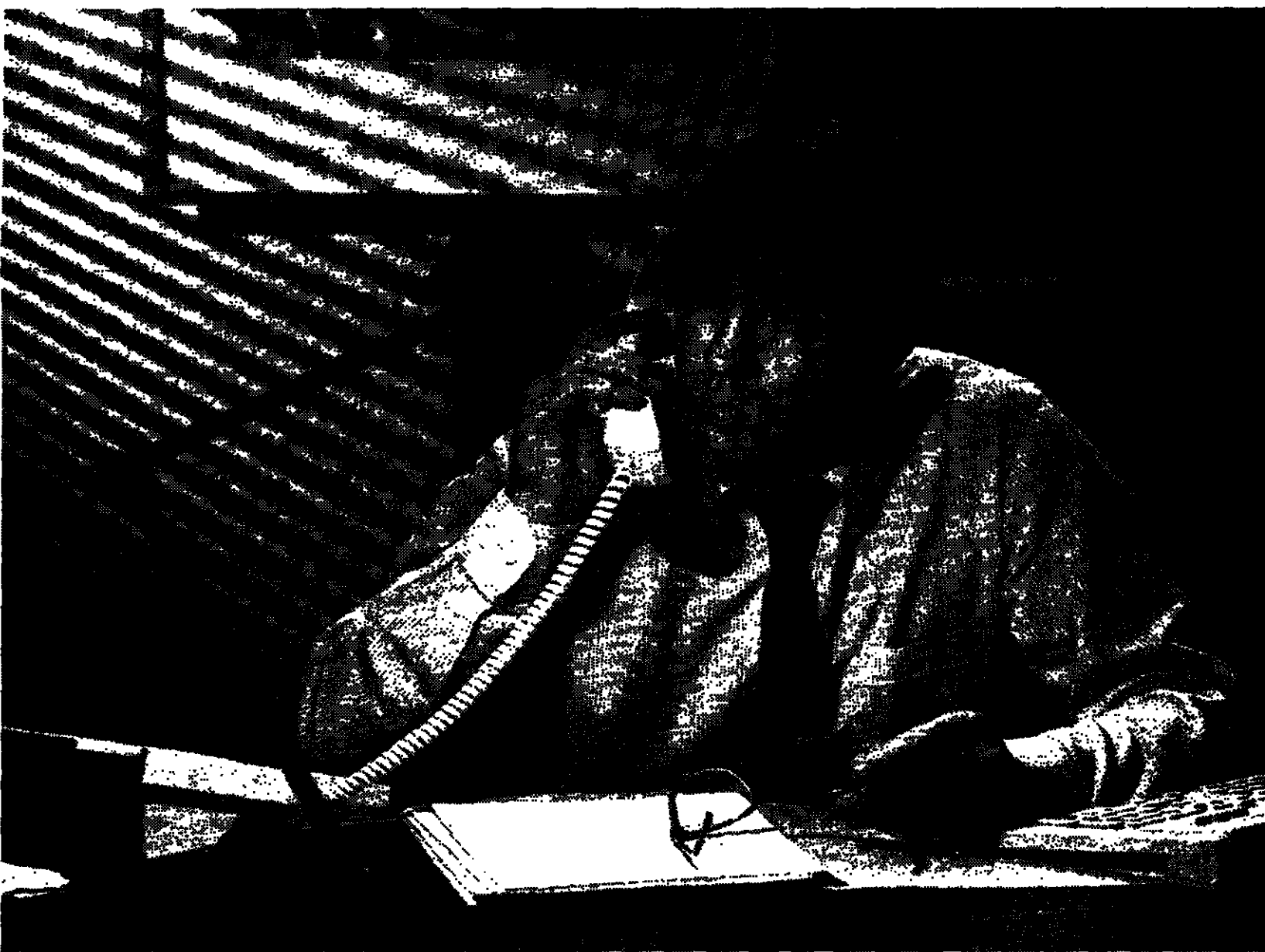
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BUSINESS AND THE ENVIRONMENT

Jamie Allen reports on measures by the Hong Kong government to reduce the colony's noise level

Looking for a quiet life



Contractors in Hong Kong are being offered incentives to keep noise levels to a minimum

Hong Kong has been called many things, including Fragrant Harbour and Pearl of the Orient. It has never officially been named Construction Site, although this comes closer to what it is like to live in the cramped and frenetic territory than any euphemism can manage.

Walking along a footpath involves dodging jackhammers, crossing a road entails negotiating temporary wooden planks over workers' sites, and living next to a new building site could well mean you never need worry about sleeping through your alarm clock.

But coming to terms with the problem of noise has been a long, slow struggle in Hong Kong. Unlike Japan, which enacted its first environmental laws in 1967 and a noise regulation law the following year, Hong Kong did not enact its first comprehensive Noise Control Ordinance until 1988 and construction activities did not come under control until 1989. (They are still not fully under control.)

While Japan has banned the worst form of percussive piling - the diesel hammer - in Tokyo and several other cities, Hong Kong has chosen not to bring in sweeping regulations which rule out the use of specific pieces of machinery.

Usually pragmatic in its dealings with industry over environmental matters, the Hong Kong Government devised legislation which contained incentives for contractors to switch to the quietest type of percussive piling (the diesel hammer) to quieter methods of both percussive and non-percussive piling.

Quieter percussive methods include the hydraulic hammer and the drop hammer, while non-percussive methods include hand-dug caissons (wells dug by hand into which reinforced concrete is put) and mechanically bored piles (hollow columns made by drills which grind and/or break the rock into which reinforcement is put).

The system, which was implemented in late 1989, offers percussive piling operators three kinds of daily permits - a three-hour permit for piling operations which are unacceptably noisy (those which exceed the accepted noise level for an area by more than 10 decibels), a five-hour permit for those which are moderately noisy (those which exceed the level by between one and 10 decibels), and a full 12-hour permit for piling operations which do not exceed the acceptable noise level.

An added incentive is that quiet piling methods are permitted to work for all or part of the hours of operation for the three- and five-hour permits are not chosen to the convenience of the contractor, but by the Environmental Protection Department.

As time costs money and as construction deadlines are

tight in Hong Kong, the aim was to make noisy piling a frustrating, inefficient and uneconomical proposition. The controls have brought about some improvements in the thinking and behaviour of the construction industry in Hong Kong - it has encouraged some of the larger contractors to test quieter methods of piling and suppliers such as Daido of Japan and BSP of Britain to try to sell new and more sophisticated piling technology to the local market.

According to one of the largest local suppliers of construction equipment, China Engineers, the controls have also caused the sales of new diesel hammers to dry up in the last few years.

But statistics compiled by the Environmental Protection Department present something of a dilemma - the number of three-hour permits has not declined during 1990, meaning the incentive scheme is not working or at least not as quickly as it was intended to.

On Hong Kong Island and Kowloon, the two most built-up parts of Hong Kong and hence the most "noise sensitive", the combined number of three-hour permits in each quarter last year was, respectively, 60,

70, 58, 60. In the New Territories, the rural/new urban development part of Hong Kong, the permit numbers were 19, 23, 16, 12.

Even more discouraging is the fact that the total number of three-hour permits (318) exceeded the total number of five-hour and 12-hour permits combined (276). But the Environmental Protection Department does not feel defeated by these statistics and believes contractors are going through a transition period. It will soon carry out a survey to ask contractors whether they are planning to use quieter methods.

Andrew Kwan Sin-hai, acting principal environmental protection officer in the Noise Control Group, said many of Hong Kong's contractors are small operators who are reluctant to change their work practices and reluctant to buy new equipment. "Maybe they [the small contractors] are used to the old technology. Better to let large contractors test new methods. I think sooner or later they will change," said Kwan.

Construction industry representatives say the issue is complicated and that the problem lies with Hong Kong's outdated building regulations. These

regulations are enforced by another government department, the Buildings and Lands Department, whose record of co-operation with the Environmental Protection Department is less than good.

Although the regulations are about to be revised, so far they have undermined the success of the incentive scheme. Rod Buckell, technical manager with the piling company Franki Kier and chairman of the environmental committee of the Hong Kong Construction Association, said contractors would change overnight if the financial incentive was there.

The reason they did not was because an outdated formula governing pile driving in the building regulations makes it cheaper to use diesel hammers rather than hydraulic hammers, which would be given a five-hour permit under the Hong Kong system. Contractors cannot simply switch to bored piles for every job because they mostly follow tender designs drawn up by engineers and because the type of piling used depends on a number of factors, primarily cost, time, the size and type of site, and the weight of the building being erected.

"Quietness has nothing to do with the design of piling in Hong Kong. Cost is paramount," said Buckell. There is one area, however, where the new piling controls are having a definite beneficial effect - the ability to pile all night with quiet methods. Buckell said this has made bored piling using new and sophisticated equipment more economic than it was before and has helped to loosen the hold percussive or "driven piling" has on the industry.

"By limiting the number of hours driven can," said Buckell. He estimates the permit system has increased the cost of driven piling (using steel piles) by about 10 to 15 per cent. But Buckell also asks, why use piles at all for the foundations of buildings?

The cutting edge of foundation work these days in Hong Kong and countries such as France, Germany and Canada is a method called "deep compaction". The soil is compacted almost back into its rocky state by vibration using steel poles or is pressed down under the impact of a heavy mass. It is useful for land reclamation work, of which Hong Kong will be doing a lot over the next 10 years, and at HK\$15 (£1) per cubic metre it costs about half the price of piling.

Its main drawbacks are that it can only be done on sand - not on mud - and the height of buildings above is limited to about 11 storeys. Yet it is not hard to see that "deep compaction" could have wide application throughout Asia, especially in countries where earthquake problems limit the height of buildings, such as in Taiwan, or in developing countries which do not need to build skyscrapers.

UK's new pollution inspector puts industry under scrutiny

John Hunt meets David Slater, who takes up the position next week

The job of policing new environmental controls over a large section of British industry will be taken over next week by David Slater, a consultant from the private sector. He succeeds Frank Feates, who is retiring as chief inspector of Her Majesty's Inspectorate of Pollution.

HMIP is implementing a new system of integrated pollution control (IPC), which some companies fear will require them to shoulder a heavy financial burden in order to meet the new standards. This programme commenced on April 1 and will be introduced in stages.

The engineering and chemical industries have been particularly concerned about the introduction of Batneec (which stands for the "best available techniques not entailing excessive cost"). It is the central part of the new system of pollution control.

Big plants such as engineering and chemical works and refineries will be obliged to conform with Batneec by introducing tougher measures over the next four years. Industry has complained that it has little information on what this will mean in practice for specific processes and has been alarmed that it could entail heavy capital investment.

But Slater believes Batneec should be seen as a positive way of improving standards so that environmental damage can be avoided. He sees Batneec and the Environmental Protection Act as "very good conceptually, a great advance pointing the way that legislation will be going in the rest of the world".

He is also confident that the "green" message is getting through to business and industry. "In some of these big companies you are starting to see the effect," he says. "There is a big emphasis on management improving the safety of their processes. It is in the company's interests to be viewed as environmentally friendly. It is

a big commercial advantage."

From experience, Slater has seen what can happen when things go wrong at large industrial plants. He is a founding director of Technica, consultant scientists and engineers, where he has worked on environmental studies and risk assessment. Previously he was with Cremer and Warner, consulting engineers.

He has been involved in studying the huge chemical explosion at Flixborough, Humberside, which killed 29 people in 1974, the chemical plant accident at Seveso, Italy,

quality in industrial processes. If you improve quality it is a safer company, a cleaner company and it makes a profit."

The UK Government has been under attack for failing to provide enough staff and resources for the inspectorate to carry out its enhanced role.

Integrated pollution control means that the branches of the inspectorate covering pollution of air, water and land have been merged into one organisation embracing all these areas. There has been some in-fighting between the different disciplines as the new

than 600 applications poured in. "These are very encouraging signs," he says.

He is confident that morale has improved at the inspectorate. "It has to be professional, credible, competent and independent and I am sure it is going to be that way."

"There are a lot of very good inspectors out there at the sharp end. They have the industrial expertise and they know what the problems and practicalities are."

The inspectorate is to be given agency status so that it can operate more flexibly and at arm's length from government. Slater welcomes this: "It makes a lot of sense, it is a natural evolution."

He is cautious, however, over suggestions that Britain might eventually need a powerful independent agency to act as a "green" policeman along the lines of the US Environmental Protection Agency.

In recent years Slater has been in charge of Technica's US operation and his experience has made him sceptical of importing the US model. He found the American system to be adversarial and believes the mechanisms now being introduced by the Government may fit better into the British scene.

He emphasises that the inspectorate is prepared to listen to the problems of industry but cannot take on the role of a commercial consultancy advising companies. "That is not good for industry," he says. "They have to develop their own expertise."

On the one hand the new pollution control regime has been criticised by some sections of industry for being too tough. On the other it has been attacked by the environmental movement as too weak.

Slater is philosophical about this. "If you do your job properly you may end up being somewhat unpopular with both sides," he says. "But at the end of the day the public needs to rely on the credibility and competence of the organisation."



David Slater: puts the emphasis on quality

the Union Carbide disaster at Bhopal, India, and a study on the Exxon Valdez disaster.

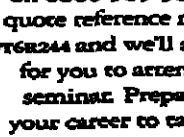
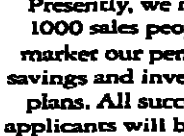
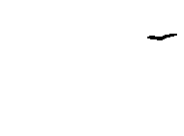
He believes that industry has learnt the lessons of these events and has developed a range of management tools such as risk analysis, environmental impact assessments and environmental audits.

"There is no such thing as a completely pollution free or completely safe process. But you can minimise the risk through good design. There has been a big push towards

organisation settled down. There have also been complaints that salaries have been inadequate to attract staff of sufficient quality."

But the Government has now increased staffing and salaries and Feates will hand over the inspectorate to Slater in better shape than when he took over.

Slater believes that salaries, up to £32,900 for a new inspector, are now competitive with outside industry. When jobs were advertised recently more



ARTS

TELEVISION

Sexual taboos versus the human spirit

We see Betty Jones, who is 71, come up the stairs and into the bedroom, saying: "I was a domestic here 50 years ago - no, more than 50 years ago. I had this terrible pain, I can remember. I came up here and I thought I'd just get up on the bed and I sat on the bed and I had this terrible pain, and out pops this baby, and I thought 'Where's that come from?' It was fixed to me by the cord and I thought 'I haven't got to go through life with that fixed to me, surely?' I didn't even know I was pregnant. I was petrified. The mistress comes in and she says 'You wicked girl, Betty, look at the mess you've made. You've got to pay for those sheets, you're not getting any wages'. Next thing I knew the ambulance men came and took me off to a mother and baby's home."

The astonishing thing about this is that Betty Jones is not an actress delivering lines from an 18th century diary but a woman speaking to us from her own memory. We see her in Episode 3 of the BBC2 series *A Secret World Of Sex* which began last night and will continue for another five weeks. Once in a while a series turns up, usually documentary, which really does what the cliché says: opens a window on the world to reveal something which we may have heard about, but had never seen clearly before.

Betty Jones's recollection typifies the way in which *A Secret World Of Sex* achieves this. With a vividness and immediacy which is often enthralling, and all too frequently painful, it uses personal witness to lay before us the ignorance, guilt, fear and cruelty which surrounded virtually every aspect of sex for those who grew up in the first quarter of the 20th century. Again and again women who had never been told how pregnancy occurred ("I thought what he was doing was just the 'in' thing") explain how they attempted the suicide rather than face the stigma of an illegitimate child. A woman who was raped when she was 14 tells matter of factly how she could not possibly explain this to her mother. She had a breakdown and ended up in mental hospital.

The series was commissioned by BBC Bristol from the independent company Domino Films, but the moving spirit behind it is Steve Humphries. Eight years ago, as a lecturer in social history

at Essex University, he began the research work for a book. He says: "I was curious to find out how the old, narrow attitudes towards sex affected the lives of people brought up before the last world war. The taboo on sex amongst that generation is still so great that we know very little about their sexual experience. I decided that the only way to find out what happened was to ask them before it was too late."

So he did, and the interviews form a major part of his book, also called *A Secret World Of Sex*, which appeared in 1988 (Sidgwick & Jackson, £11.95). It contains many of the stories, photographs, and statistics which, as director/producer, he has now included in the BBC series. But what the book does not and cannot include is the tone of voice, the glint in the eye, the defiance of those who agreed to tell their stories for his cameras.

No doubt the very fact that they did agree proves that they are atypical: more self-confident than most, a bit bold perhaps, in many cases remarkably brave, even by the standards of this new age of supposed permissiveness. It must take considerable courage for a white-haired lady in her seventies to describe in front of a film crew how her parents came home unexpectedly when she was with her boyfriend and "I had to push my knickers in my handbag". There is of course humour. Last night's opening programme included an account from Evelyn Nelson (81) of necking in a field of long grass when the farmer called a policeman who blew his whistle and demanded they come out: "It was like a football match, so many people 'got up'."

However, some of these first person accounts are so appalling that it is difficult to go on watching. Yesterday's programme included the story of Edna Higginbottom, born in 1923, who was discovered by her grandfather to be having a sexual relationship when she was 15. He called the police who asked "Did intercourse take place?" and upon being told "Yes" hauled her into court where her grandfather said "Shut her away" and signed the necessary papers. She was promptly locked up in a mental home and kept there for 20 years. Nor was this particularly unusual, it seems: under the 1913 Mental Defectives Act, girls who brought shame on the family by consorting with men were routinely



'A Secret World of Sex': when innocence and ignorance went hand in hand

locked away. There is nothing revolutionary or, these days, even very unusual about the way these programmes are made. My own shorthand for the technique is "World At War" because they employ the mixture of archive film, still photographs, and new interviews of those with good memories which was used so powerfully in the memorable Thames series about World War II. *A Secret World Of Sex* gains greatly from a model delivery of the commentary - in other words uselessly unnoticeable - by Zoe Wamaker (who recently gave such an outstanding performance as the murderer's moll in *Prime Suspect*) with none of the distracting histrionics which Laurence Olivier loaded onto *The World At War*.

Each of the six episodes deals with a particular taboo: sex before marriage, pornography and prostitution, illegitimate babies, homosexuality, sexual violence, and VD. They are packed with memorable vignettes: the description of men at Soho's old Windmill theatre with cameras hidden in chocolate boxes; Lady Marguerite Tangye's account of debs' delights

being aroused by debs in the backs of cars and then resorting to the lower class gals at the Bag O'Nails club for relief.

Some programmes are better than others, the most powerful of the lot being the third, "In Disgrace", which tells of five women, including Betty Jones, who bore illegitimate babies. "I felt like killing myself, but I didn't know how to start." "I was treated like an outcast." "My mother saw my morning sickness and said 'Are you pregnant?' and I said 'What's pregnant?' The wickedness of keeping young women in ignorance, and then persecuting them for the natural results of that ignorance is enough to make you scream with anger. However sad today's one-parent family phenomenon, it is surely better than this hideous injustice."

But the most impressive aspect of the series is its collective strength. Together these programmes manage to convey not just a graphic impression of the sexual aspects of pre-war society, but a powerful sensation of how it must have felt to live with all that guilty conscience, and terror, and victimisation. As you listen to the self-righteous sermonising of the religious and the "purity league" members, it serves as a forceful reminder of how many would still like to drag us back into that cesspit of ignorance today. In the name of "innocence" the moralists want to sterilise television and push young people back into the dark. It seems unlikely they will manage it. The most heartening aspect of this series is the character of the people who agreed to talk to Steve Humphries. Of necessity they are in their seventies, eighties or nineties, yet few of them look or sound anything like that old. Perhaps an enthusiasm for sex keeps you young. Moreover, even allowing for the fact that they are by definition the bolder members of their generation, it is their obduracy which is so striking. As Eastern Europeans later in the century would say, they are "strong". In the totalitarianism of their societies, these Britons outlasted the moral totalitarianism of theirs, showing that the human spirit can withstand just about anything.

Christopher Dunkley

Dutchman's dream of Italy

The lure of the Classical South proved irresistible to countless generations of Northern landscape painters inspired by Claude and Poussin to bask in the golden light and antiquity of the Roman campagna. Claude's poetic handling of warm southern light was to have a significant effect on the Dutch painters who migrated south during the 1630s, '40s and '50s. It even influenced those who stayed at home, such as Cuyp. The work of these Dutch Italianates is perhaps the most neglected aspect of the Golden Age of Dutch painting.

A small, predominantly loan exhibition at Richard L. Feigen & Co (6 Ryder Street, SW1, until June 7) focuses on Adam Pynacker. After Jan Both, and along with Nicolaes Berchem, he is arguably the most important of the second and most interesting generation of Dutch Italianate landscape painters. The show is the first devoted to him. It serves as a reappraisal and as a reminder of the enthusiasm for 17th century Dutch painting in mid-18th century Britain which was to have a profound influence on the course of landscape painting in this country, from Richard Wilson to Turner.

Pynacker's first biographer, Arnold Houbraken - his latest, Laurie Harwood, has curated this show - states that the artist spent three years in Italy. It seems likely that he was there 1648-51, and that he was travelling on his

father's behalf as a wine merchant. The paintings executed on his return are the results of remembered experiences.

There are 11 paintings on show. With the Dulwich Picture Gallery's "Bridge in an Italian Landscape" of around 1653, we catch our first glimpse of Pynacker's mastery. The clarity of its unifying light is breathtaking. The low-lying sun illuminates the underside of the bridge, catches the water and spangles the slender-leaved long grasses, the tree trunks and hanging vines with silver and gold. The mulberry and goatherd, who strike up conversation on the bridge surrounded by their stock, are naturalistically grouped: the figures and the dog are softly silhouetted against the bluish mountains beyond.

Already various elements of the Pynacker repertoire are established: the serpentine contortions of the overlapping trees (derived from Both); gnarled birch stumps invaded by fungi; and silver-tinted long grasses. An open, luminous sky around the light source fills one half of the canvas and acts as a foil to the dark woody hills of the other.

Pynacker is probably best known for the larger canvases he painted in Amsterdam in the 1650s, examples of which can be seen in the Wallace Collection (which cannot lend) and the Dulwich Picture Gallery. This small but delightful show, especially if augmented by visits to Hertford House and Dulwich, probably serves Pynacker better than an exhibition of 100 paintings.

Another Dutch picture takes a bow at the National Gallery, in the first of its new series of *Brief Encounters* (until April 28). The aim of the series is to explore the relationship between two paintings closely related in technique, style and subject matter, one from the permanent collection and the other a loan. What better start than the Samson and Delilahs by Rubens and his disciple Van Dyck, the latter seen for the first time in Britain since its cleaning for the recent exhibition in Washington.

Mantegna's treatment of the subject is misogynous; Rembrandt's is brutal; Rubens, in contrast, allows Delilah a moment of reflection. The shorn hero is still asleep in her arms, the soldiers at the door. She looks down at her doomed lover with an expression of triumph tinged with tenderness and a hint of regret. The pose of the two figures echoes a *pietà*.

Rubens painted this glowing, opulent and dramatic tour-de-force after his return from Italy, in 1608. A decade later, the 30-year-old Van Dyck borrowed the composition and reversed it. In every respect, his reworking of the subject makes for a disappointing contrast. Rubens's penetrating psychology is lost. He was to prove much better at being Van Dyck than Rubens.

Susan Moore

The Barber of Seville

BARCELONA

Michael Hampe's Cologne production of *The Barber of Seville*, seen at the Edinburgh Festival in its time and now in the hands of Hampe's colleague Kai Lüth, has made its way to the Liceu in Barcelona, where it caught the last performance. The intimate, domestic style might have proved too low-key for this large and splendid theatre were it not for good team-work from a fine cast (alternatives for most of the principals) and notable support from the much improved Liceu orchestra under Paolo Olini. Olini's speeds were on the whole fast, risky so when some of the soloists' runs threatened to turn into slides, but only the final valse, which lost its lilt and sense of happy relaxation, was damagingly quick. A major attraction was the appearance as Rosina of Cecilia Bartoli (sharing the role in Barcelona with Raquel Pier-

otti), the young mezzo whose recordings have made a great impression. In the theatre the volume is not so great as the records suggest, but the vivid impact, the personality, the rhythmic rest and the burnish on the tone are unmistakable. She recalled Conchita Supervia at Covent Garden before the war - the sound was quite small but every note, inflection, gesture, carried. As a comedienne Bartoli, with her expressive features, supple movements and sure timing, is a treat to watch.

William Matteucci, Bartoli's partner in a recent *Barbier* recording, rightly played Almaviva's first scene (properly handled, one of the most effective and atmospheric openings in any opera) as a young gallant half-asleep in the cold early morning, uncertain of his welcome. Unfortunately the stiffness crept into his first aubade, but the second, the

ravishing "Se il mio nome", was most delicately turned, with decorations in keeping with the sinuous windings of the time. Matteucci is an agile comedian and a good ensemble player. Long-held high notes are on the way back, it seems. With this singer, no regrets.

Anthony Michaels-Moore's young, fresh and likable Figaro, his warm, vigorous baritone riding into the theatre, reached the same high standard - no need, though, to outpace this conductor in "Largo al factotum". The Bartolo, Enrico Fissore, was gentle, restrained, almost self-effacing. In the midst of these the ripe and rusty Basilio of Nicolay Ghiarov, with his imposing Slavonic features, a potential cuckoo in the nest, was all the more effective for his restraint. He greatly pleased a packed house.

Ronald Crichton



On cracking form: Timothy Spall

The Government Inspector

GREENWICH THEATRE

A crooked rod topped by onion domes and flanked by the paraphernalia of country life, including a barely visible stuffed ram, provides the setting for this classic of the Russian stage in a rambunctious new translation by Ronald Kyrle. The ram is among equals, for Gogol's satire is about the studied sheep of local government; and here they are, in their Anglicised incarnations, with goatees and cheek puffs, quivering mustaches and great bristling beards to signify the rank, age and dignity of petty officialdom.

The Englishness of Matthew Francis' production extends beyond the characterisation of this grubby local squariness to the character of the comedy in which they are involved. For all their hypocrisy and corruption, they are drawn with an affection for the stereotypes they represent. Arthur Cox's apposite judge and Patrick O'Connell's mayor are awful, but we feel safe with them; while Michael Burrows's timid, balding school superintendent would pass muster for a Shakespearean mechanical, and Frank Moore's bulbous charity commissioner is a dead ringer for Mr Bumble the beadle, from *Oleander*.

They are comic enough in the early whirling of coning and kowtowing but the play tries to push them further than their constitutions permit them to go. When their stupidity has been revealed, and the mayor steps forward to implicate his audience, there is no frisson of recognition, no fidgeting in

seats, because there is none of the cruelty that the satire demands. Even the incursion of the wronged populace, in a nightmarish apparition to the opportunistic Khlestakov, fails to make the leap.

The result is to pull the sting from the tale, leaving an empty space where the phony inspector has been, and making the announcement of the real inspector's arrival - by a state servant in gleaming Central - a mere textual formality. Matthew Francis' production lives through the performances of Timothy Spall and Bob Goody as Khlestakov and his servant Orip, a beaky scribbleshafts of misdirected loyalty.

Spall, particularly, is on cracking form as a little Lord Fauntleroy gone to seed who stamps a chubby foot and crinkles a piggy snout as he fights to rescue his dignity from a greasy strand of hair, the relic of some foppish haircut, which is forever flopping forward over his face.

The spectacle of Khlestakov succumbing to his host's hospitality is a moment of inspired farce from an actor of vibrant originality. He does so with a physical abandon that leaves the audience flapping drunkenly on the floor like a great bloated cockroach helplessly stranded on its back, while the assembled worthies look on in appalled admiration. For this scene alone I would cross London.

Claire Armistead

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Martin Kamminga conducts Elgar's *The Kingdom* with Amsterdam Promenade Orchestra. Tomorrow: Frit: Riccardo Chailly conducts Royal Concertgebouw Orchestra in music by Hindemith, Shostakovich and Laman (6718 345).

BERLIN

Deutsche Oper 20.00 Ballets by Bejart, Balanchine and Roland Petit (3410 249). Staatsoper Unter den Linden 19.00 Swan Lake (2004 782). Komische Oper 19.00 Joachim Willert conducts Christine Mieltz's production of Cav and Pag. Frit: Der Freischütz. Sat: Bartered Bride. Sun: Idomeneo (2292 555). Philharmonie Kammermusiksaal 20.00 Ensemble Orli plays orchestral music by Haydn, Shostakovich and Mendelssohn. (2614 383).

CHICAGO

Orchestra Hall 20.00 Seiji Ozawa conducts Boston Symphony

Orchestra in Beethoven's Eighth Symphony and Berlioz's *Symphonie Fantastique*. Tomorrow, Frit and Sun: Daniel Barenboim conducts Chicago Symphony Orchestra (435 6588).

COLOGNE

Opernhaus 19.30 Alberto Zedda conducts *L'Elisir d'Amore* with Alida Ferrarini as Adina. Frit: Romeo and Juliet. Sat: Bartered Bride. Sun: Götterdämmerung (221 8400). Philharmonie 20.00 Nancy Argenta sings Mozart arias in a concert given by the Cologne Chamber Orchestra conducted by Helmuth Müller-Bruhl. Tomorrow: WDR Big Band. Frit: Mozart's arrangement of Handel's *Messiah* (2801).

FRANKFURT

Jahresendtheater Hoechst 20.00 Netherlands National Ballet in works by Balanchine, Hans van Manen and others (3801 240).

LONDON

MUSIC. Concerto 19.30 Philip Langridge sings title role in Tim Albery's new production of Peter Grimes conducted by David Atherton, also Sun: Idomeneo and Sat: Don Giovanni (836 3161). Royal Festival Hall 19.30 Singer-songwriters Al Stewart and Ian Matthews in concert. Frit: Andrew Davis conducts BBCSO in *Sibelius*, Nielsen and Haydn. Sat and Sun at 15.15: Edward Downes conducts Prokofiev symphonies. Sun at 19.30: Zubin

Mehta conducts Strauss (928 8800). Goodman conducts Hanover Band in music by Haydn and Mozart. Frit: Schubert and Haydn programme with London Soloists Chamber orchestra (928 8800).

THEATRE

This week's shows include *Black Snow*, a new play by Keith Dewhurst based on Mikhail Bulgakov's 1930s satirical novel on censorship in the theatre, in a production directed by William Gaskill (National), Carmen Jones, Simon Callow's lavish period revival of the Oscar Hammerstein musical based on Boz's opera (*Old Vic*), *Matador*, a new musical telling the rags-to-riches tale of Spain's legendary El Cordobes (Queen's), *What the Butler Saw*, Joe Orton's classic black comedy (Wyndham's) and Peter Hall's production of *Twelfth Night*, with Eric Porter as Malvolio (Playhouse). Phone Theatreline: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962.

MADRID

Auditorio Nacional de Musica 19.30 Václav Neumann conducts Czech Philharmonic Orchestra in first of three concerts. Frit, Sat and Sun: Sergio Comissiona conducts Spanish National Orchestra. Sat at 22.30 Vladimir Ashkenazy conducts Royal Philharmonic Orchestra (337 0100).

MILAN

Teatro alla Scala 20.00 Riccardo Muti conducts *La traviata*, with Tiziana Fabbricini, Roberto Alagna

and Paolo Coni. Also Fri, Sat and Sun with cast changes (7200 3744).

MUNICH

Staatsoper 19.30 Michel Plasson conducts Werther with cast led by Agnes Baltsa and Francisco Araiza, also Sun, Tomorrow and Sat: John Cranko's ballet *Olegin*. Frit: Roberto Abbado conducts Giancarlo del Monaco's production of *Manon Lescaut*, with cast led by Anna Tomowa-Sintow and Peter Dvorsky (221916). Philharmonie 20.00 Ken-Ichiro Kobayashi conducts Japan Philharmonic Orchestra in Mahler's Fifth Symphony, with Ikuyo Nakamichi soloist in Chopin's First Piano Concerto. Tomorrow and Frit: Colin Davis conducts Bavarian Radio Symphony Orchestra in Mozart's Posthorn Serenade and Brahms' First Symphony. Sun at 11.00 Cellidache conducts Munich Philharmonic (48086 614). Herkulessaal der Residenz 20.00 Gil Shaham plays violin sonatas by Richard Strauss, Brahms and Beethoven, accompanied by Gerhard Oppitz (346820). Tomorrow: piano duos with Anthony and Joseph Paratore. Frit: Ferenc Liszt Chamber Orchestra plays *Telemann*, Bach and Vivaldi. Sun: concert performance of Purcell's *Dido and Aeneas* conducted by Howard Arman (299901).

NEW YORK

MUSIC. Alice Tully Hall 20.00 Nadja Salerno-Sonnenberg accompanied by Cecile Licad plays violin sonatas by Mozart, Prokofiev and

Beethoven (874 2424).

DANCE

Metropolitan Opera 14.00 and 20.00 American Ballet Theatre's new production of *Coppelia*. Season runs till June 22 (362 6000). New York State Theatre 19.30 New York City Ballet opens Spring season with Peter Martins' production of *Sleeping Beauty*. Season runs till June 30, with further performances of *Sleeping Beauty* till May 5 (870 5570). THEATRE. This week's shows include a David Mamet double-bill of plays focussing on father-daughter relationships (*Triangle*), *Gypsy*, award-winning production of the musical with lyrics by Stephen Sondheim and original choreography by Jerome Robbins (*Marquise*) and *Lost in Yonkers*, expert production of Neil Simon's heart-tugging play (*Richard Rogers*). Ticketron (246 0102) answers inquiries and sells tickets.

PARIS

Opéra Bastille 19.30 Barbara Daniels sings title role in Robert Carsen's production of *Manon Lescaut*, with Vassile Moldoveanu as Des Grieux. Runs till May 4, next performances Fri and Tues (4001 1616). Salle Pleyel 20.30 Semyon Bychkov conducts Orchestra de Paris in Dutilleul's Second Symphony and Brahms' First Piano Concerto with Philippe Blum, also tomorrow and Sat at 16.30 (4583 0786). Théâtre de la Ville 19.30 Une Journée Blanche, new ballet choreographed and danced by Charlotte Ikeda and Herve Diasanas.

Frit and Sat: La Beauté des Fleurs, choreographed by Pierre Doussaint and Isabelle Duboulot (4274 2277).

ROME

Teatro dell'Opera 20.30 Jan Lehar conducts Lyons production of Poulenc's *Dialogues des Carmélites*, also Sat (463641).

STOCKHOLM

Konserthuset 19.30 Paavo Berglund conducts Stockholm Philharmonic Orchestra in Brahms' Third Symphony, with Lynn Harrell soloist in Shostakovich's Second Cello Concerto. Repeated tomorrow (244130).

STRASBOURG

Palais des Congress 20.30 Ivan Fischer conducts Strasbourg Philharmonic Orchestra in Bartok's Concerto for Orchestra, with Andrei Gavrilov soloist in Franck's Les Djinns and Prokofiev's First Piano Concerto. Repeated tomorrow (8837 5777).

VIENNA

Staatsoper 19.30 Claudio Abbado conducts Khovanshchina with a cast led by Vladimir Atlantov, Marijana Lipovsek, Anatoli Kotscherga and Nicolai Ghiarov, also Sat. (51444 2900).

Musikverein 19.30 Uroš Lajovic conducts Orchestra of the Vienna Musikhochschule in Mozart, Wieniawski, Rakhmaninov and Frank Martin. Frit: Jean-Claude Casadesu conducts the Orchestra National de Lille. (505 8190).

European Cable and Satellite Business TV

(all times CET)

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Europe 0600-0630 International Business Report. CNN 0600-0630 Moneyline. 0630-0650 Moneyline. 0650-0700 World Business Today. 0700-0730 CNN Market Watch. 0730-0800 Business Day. 0800-0900 World Business Today - a joint FT/CNN production with a review of the day's major business news. 0900-0930 World Business Today. 0930-1000 Moneyline. 1000-1030 Financial Times Business Report. A five minute business briefing broadcast three times between 0700 and 0900. 2200-2250 (Wed) Financial Times Business Weekly - the latest round-up of business news with James Bellini and Debbie Mitchell. 0830 & 2030 (Thurs) Financial Times Business Weekly. 1200 International Business Report. 2130 (Thurs) Financial Times Business Weekly. SATURDAY. CNN 0600-0630 Moneyline. 0630-0650 World Business Today - a joint FT/CNN production. 0650-0700 Moneyline. 0700-0730 World Business Today. 0730-0800 Financial Times Business Report. 0800-0830 FT Business Weekly. 0830-0900 FT Business Weekly. 0900-0930 FT Business Weekly. 0930-1000 FT Business Weekly. 1000-1030 FT Business Weekly. 1030-1100 FT Business Weekly. 1100-1130 FT Business Weekly. 1130-1200 FT Business Weekly. 1200-1230 FT Business Weekly. 1230-0100 FT Business Weekly. 0100-0130 FT Business Weekly. 0130-0160 FT Business Weekly. 0160-0190 FT Business Weekly. 0190-0220 FT Business Weekly. 0220-0250 FT Business Weekly. 0250-0300 FT Business Weekly. 0300-0330 FT Business Weekly. 0330-0400 FT Business Weekly. 0400-0430 FT Business Weekly. 0430-0500 FT Business Weekly. 0500-0530 FT Business Weekly. 0530-0600 FT Business Weekly. 0600-0630 FT Business Weekly. 0630-0650 FT Business Weekly. 0650-0700 FT Business Weekly. 0700-0730 FT Business Weekly. 0730-0800 FT Business Weekly. 0800-0830 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FINANCIAL TIMES

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Wednesday April 24 1991

New tax for councils

IT IS difficult to forgive the government for being engaged in a second complete overhaul of local authority finance almost 12 years after coming into power. It is not difficult to understand, however, since it made an appalling mess of the first attempt. The question is whether the second one is any better. The answer is "yes", but only within the limited terms of reference that the government has set for itself.

Brian Gould, the Labour party's shadow secretary of state for the environment, complains that the government still cannot say "sorry". He is a little unfair. The new council tax is an apology, albeit a limp one, for the community charge: "the public," it admits, "have not been persuaded that the scheme is fair." There, too, can be found something more startling still, an apology from the Treasury: "The government," it acknowledges, "considered the relative shares of local expenditure financed from local and central sources, and concluded that the burden on the local element had become too great."

How much more glassed can you hope for, Mr Gould?

Sensible features

Each property is to be allocated to one of seven broad tax bands, with houses and flats being placed in a band, according to how their value relates to the average for all properties in England, Scotland and Wales. Furthermore, "couples living in properties in the same band anywhere in the country will face the same council tax bill (before any rebates or discounts) if their authorities spend at the standard level". Both features look sensible.

The detail of the proposed tax is subject to two main criticisms: first, that increases in tax bills are not proportionate to increases in the value of the properties; second, that it retains the head tax element, in the form of the 25 per cent

personal discount for single adult households. But once one has abandoned the myth that each individual adult must receive an individual bill, for the sake of accountability, the latter element is hardly defensible. If broadly based discounts are to be given, it would be better to relate them to other household characteristics, such as whether or not it contains pensioners or dependent children.

Nevertheless, this is not a bad tax, as domestic property taxes go. The fundamental objection is that it does not go far enough. This is to be the only tax local authorities are allowed to set and is to cover a mere 15 per cent of local authority current spending. Given this degree of gearing, the power will be used extensively. Local authorities are to remain the government's poodles. They can bark, but only softly.

Attractive concept

This point is underlined by the consultative document on the structure of local government. It starts from the assumption that local authorities have little choice about what they are to do. "The government is committed," it declares, "to develop the concept of enabling authorities." The concept is attractive, but the lack of choice for local communities themselves is not. Equally unattractive must be the planning blight that will now afflict much of local government, as the Local Government Commission wends its weary way through the structure of local government, area by area.

These proposals are, as everyone knows, about getting the government out of a hole that it dug for itself. Whether they can do so will become somewhat clearer in the next week's local election. The government is certainly in better shape on the issue than it was. While the poll tax will be around at least until 1993, the levels will be lower and a less unacceptable replacement will be on the way. Perhaps it has even eased the political pressure of its own making. If this is not because a year is a long time in politics.

Rebuilding South Africa

THE LINK between South Africa's efforts to negotiate a post-apartheid constitution and the state of the country's economy is becoming increasingly important. The process of fundamental political reform is difficult enough at the best of times. It is especially hazardous when times are hard.

Now that the irreversibility of change in South Africa is so clearly apparent, the least western governments can do to improve the economic climate is to hasten the end of remaining sanctions. And the African National Congress (ANC), still fighting a last-ditch battle against repeal, should instead acknowledge that sanctions have achieved their purpose, declare victory and withdraw.

As President F.W. de Klerk has pointed out during his visit to London, the combination of population growth of 2.6 per cent a year, and an average annual growth rate over the last decade of 1.6 per cent, makes a grim backdrop to the constitutional process now under way in South Africa.

There is a danger that the process can be derailed by the violence that wracks the country, and while political tensions are at the heart of the fighting, there is little doubt that these tensions are exacerbated by poverty and rising unemployment.

Mr de Klerk is thus right to argue that economic growth and constitutional reform have to be mutually reinforcing. The lifting of sanctions combined with new investment is an essential condition to South Africa's economic recovery, which in turn is critical to growth in the whole region.

Conflicting signals

Unfortunately there continue to be conflicting signals from South Africa. Mr Nelson Mandela, deputy president of the African National Congress (ANC), due in London today, can be expected to persist in the ANC's view that it is too soon to lift trade and other embargoes against Pretoria, arguing that continued outside pressure is needed if Mr de Klerk is to fulfil his pledge to create a non-racial South Africa.

This argument held good until Mr de Klerk so convincingly demonstrated his com-

mitment to reform. But by the end of June the last pillars of apartheid will have been repealed - the Group Areas Act, the Land Acts, and the racial provisions of the Population Registration Act.

Even if the government wanted to, it could not now rebuild apartheid. The internal pressures that brought about the system's demise - demographic changes, the growth of black trade unions, the increasing importance of black consumers, shortages of white skilled manpower - are as powerful as ever.

Meanwhile the new constitution for South Africa is slowly starting to take shape. The ANC's draft constitutional principles, published earlier this month, revealed encouraging common ground with Pretoria. Both parties propose a bill of rights, proportional representation, and a bi-cameral assembly.

Sticking points

On the face of it, the ANC demand that the constitution be drawn up by a constituent assembly, and its call for an interim government, are sticking points in the transition process. But there are signs that a compromise may be possible. Pretoria has indicated that once the next party conference, expected to convene later this year, has reached agreement on the principles of the new constitution, they could be placed before a multi-party conference instead of a constituent assembly.

And yesterday in London Mr de Klerk went some way towards meeting the ANC's call for an interim government, offering all main political leaders "a voice in the formulation of important policy decisions" during the period leading to a new constitution.

These developments should encourage the business community whose support Mr de Klerk has been seeking during his visit to London. Of course, Mr de Klerk must convince would-be investors that the violence that continues to scar the country will soon be brought to an end. But they can play an important part in bringing this about by taking an important role in the building of a new South Africa.

The 1990s was supposed to be the decade of opportunity for the motor industry in Britain. But as one crisis meeting succeeds another this week, one could be forgiven for thinking that the industry is slipping back into the dark days of the late 1970s and early 1980s.

The chief executives of Rover, Ford of Britain, Vauxhall and Peugeot Talbot troop into the Treasury today to tell Mr Norman Lamont, the chancellor, of their deep concern at what they see as an attack on car manufacturing in last month's Budget.

Tomorrow union leaders have been called to talks with Mr Albert Casspers, Ford of Europe's director for manufacturing operations, amid speculation - strenuously denied by Ford itself - that the future of the US car maker's British assembly plants at Halewood, Merseyside and Dagenham in Essex, is again in doubt.

Yet the paradoxical fact is that more car assembly capacity is under construction in Britain than anywhere else in Europe. By the mid-1990s output is forecast to be more than double the crisis level of the early 1980s. As the Japanese car makers march in, component suppliers that have previously shunned manufacturing in the UK are buzzing towards the honey-pot.

The script looked promising, but for the moment the plot appears to be going badly awry.

After five successive record years from 1985 to 1989 UK new car sales have fallen ominously. Registrations last year were down by 12.7 per cent - admittedly from a record level - and have plunged by a further 21.6 per cent in the first quarter.

Highly indebted car dealers - reputable groups as well as fringe operators - are collapsing into receivership and liquidation in worrying numbers.

Leading component makers are suffering sharply falling profits and workforces are being cut. "The current climate is hostile and in many of

After five successive record years from 1985 to 1989 UK new car sales have fallen ominously

our markets customer demand is erratic and uncertain," says Mr Colin Hope, chairman of T&N, a leading UK car components supplier. "Truck sales are only half the level of two years ago and the slide into recession is sharper than any UK truck maker can remember in the post-war period. Heaven only knows how some manufacturers are surviving," says Mr Peter Foden, chairman of ERF, the last publicly quoted, independent UK truck maker. Most UK truck makers are running up big losses, and short-time working and redundancies have been the order of the day for more than a year.

Against a background of such immediate traumas Mr Derek Barron, chairman of Ford of Britain and president of the Society of Motor Manufacturers and Traders, Mr George Simpson, chief executive of Rover, Mr Paul Tosch, chairman of Vauxhall, and Mr Geoffrey Whalen, managing director of Peugeot Talbot, will seek to convince the chancellor that he has kicked the industry when it was already down.

As the economic cycle turned down, they had been looking to the government for support and encouragement in the attempt to make the industry a driving force again in the UK economy. Instead, in a Budget principally designed to extricate the government from the poll tax debacle, the industry was hit by higher value added tax - but no relief in the discriminatory special car tax - fuel tax increases and scale charge increases for com-

Car manufacturing in the UK is still set to expand, despite the immediate problems of recession, writes Kevin Done

Made in Britain, Japanese-style

pany car benefits above the level of inflation, and the imposition on employers of national insurance contributions on company cars.

The motor industry worries that the government is looking to it for a quick fiscal fix. Memories run deep of the 1960s and 1980s, when the government sought to regulate the economy in part through car hire purchase controls.

"The industry wants reassurance that this is not the beginning of it being used again as an economic regulator," says Professor Garel Rhys, professor of motor industry economics at Cardiff Business School and adviser to the Commons trade and industry select committee.

Above all the car makers are seeking a cut in the 10 per cent rate of special car tax. The industry argues that no other leading vehicle producing country in Europe singles out cars for such a discriminatory levy as the special car tax.

This year is probably already a lost cause for the industry - the latest forecasts suggest car sales will struggle to exceed 1.6m-1.7m units and truck sales could hit the lowest level for decades.

Nevertheless, the worst fears of the industry chiefs may well turn out to be only short-term; Britain could still prove to be one of the strongest growth areas of the 1990s in the world auto industry.

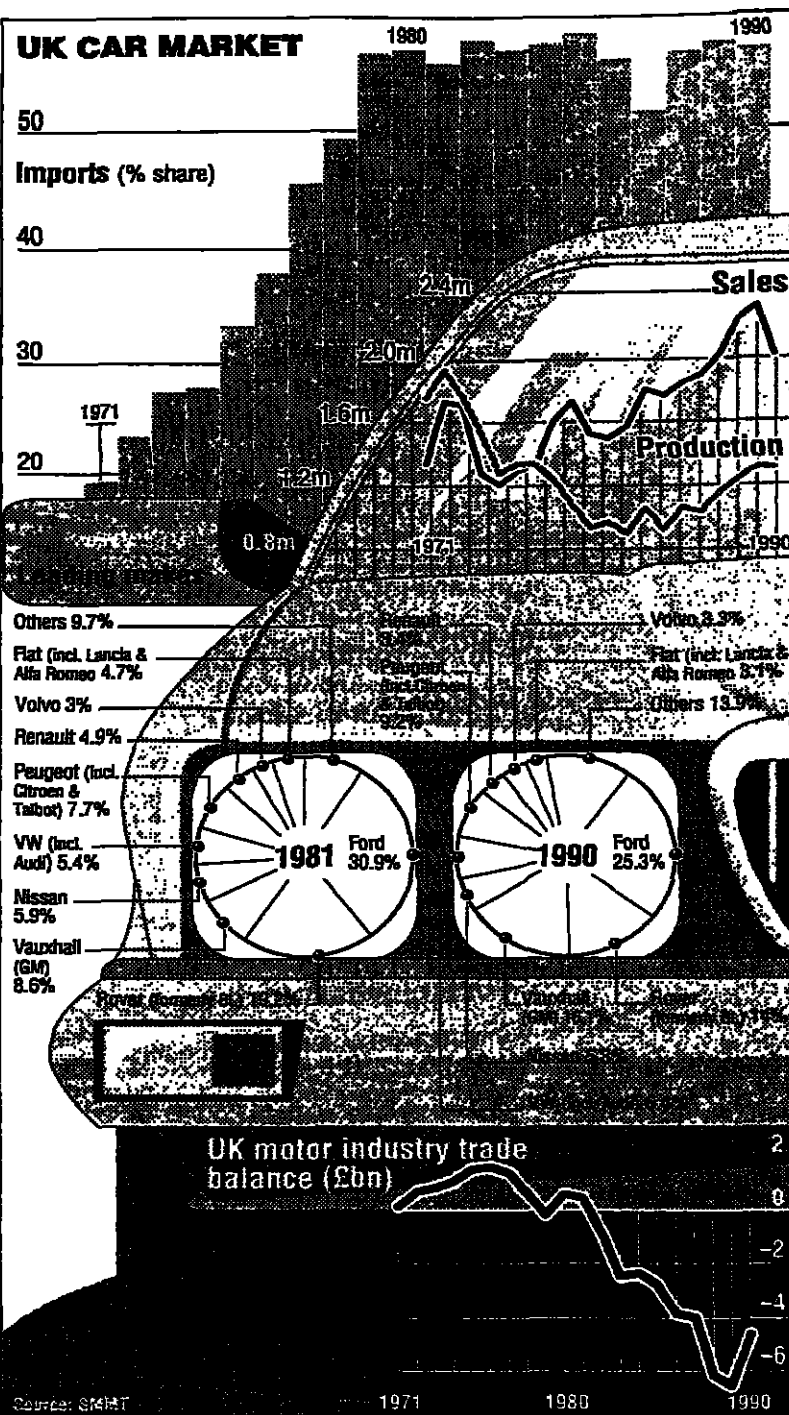
The current recession is certainly causing a painful job losses beyond the labour force reductions of an industry seeking greater productivity and efficiency. But the deepest and most painful restructuring moves were already achieved in the 1980s.

A report by the Institute of Manpower Studies showed that from 1980 to 1987 the UK vehicles and parts industry had shed 185,000 jobs, or 45 per cent of the workforce at the start of the decade. In the same period labour productivity rose 66 per cent.

Profits certainly fell last year at Vauxhall, Peugeot Talbot and Rover. At Ford of Britain, they fell sharply: the company was hit by industrial action last year and is now also carrying the heavy losses of Jaguar, the UK luxury car maker it acquired at the end of 1989. But that is a far cry from the sea of red ink in which the industry fought to stay afloat a decade ago. It is altogether leaner and fitter now.

The UK is probably top middle in productivity in Europe," says Prof Rhys, "way behind Germany, undoubtedly behind Spain, but perhaps ahead of France. But what saves the UK is its relatively low wages. With mild productivity and the lowest wages, the UK has one of the best cost bases in Europe."

Wage costs in the UK motor industry last year were the lowest among all the world's leading automobile-producing countries, according to statistics compiled by the German Automobile Industry Federation (VDA). Some assembly capacity in the UK still has to be closed - most notably part of Rover's Cowley, Oxford plant - but the accent in the 1990s, at least in the car and components sectors, should be firmly on expansion.



exceed 2m cars a year, more than double the level of the first half of the 1980s, and the build-up of production promises eventual relief for the sector's chronic trade deficit.

To Mr Jacques Calvet, chief executive of France's Peugeot group and philosopher-king of the lobby to resist Japanese car sales in Europe, the UK is fast becoming a "Japanese aircraft carrier off the coast of Europe," and "Japan's fifth-largest island."

The alarming trend of UK car sales, imports and production in the 1970s and 1980s explains at a glance, however, why the government has welcomed Japanese car makers to Britain so enthusiastically.

Since 1983 the UK balance of payments has shown a deficit on manufactured goods - and the motor industry has played a key role in the slump. The motor industry trade balance has deteriorated sharply since the end of the 1970s and been firmly in deficit since 1982. In recent years it has accounted for close to a third of the total UK visible trade deficit.

The first relief came last year, as the deficit fell to £1.6bn from £6.6bn in 1989. The biggest factor in the improvement was the impact of the recession, however, which cut imports as new car sales fell.

Now there are also the first signs of structural improvement, as UK car exports begin to grow appreciably. Export programmes by Vauxhall, Ford and Peugeot have been important. But for the first time exports by Nissan are also having a significant impact and this year Nissan begins to export cars to Japan from the UK.

The drama of the fluctuations in the fortunes of motor manufacturing in the UK can hardly be overstated.

From the early 1930s to 1985 the UK had Europe's largest motor industry. It is currently ninth in the world production league and fifth in Europe behind West Germany, France, Italy and Spain.

In 1988 when the UK-owned industry combined its forces to form the British Leyland Motor Corporation, the company accounted for 40 per cent of UK new car registrations. Today the rump company that remains from British Leyland, Rover Group, is 20 per cent owned by Honda of Japan, and last year it held 14 per cent of UK new car registrations.

Compare that with the rise of the Japanese. Back in 1952 Nissan was producing Austin cars in Japan under licence from Austin Motor, and Honda did not even market its first car until 1963. It now appears a racing certainty that by the second half of the 1990s the Japanese car makers will account directly for about a third of UK car production of about 2m units a year.

Another third may be European-owned with Peugeot of France producing at Ryton, Coventry, possibly with an enhanced capacity. The remaining third of the UK car production base will be US-owned, with Ford also controlling Jaguar and Aston Martin and General Motors (Vauxhall, Lotus).

With total planned investments of more than £1.8bn the Japanese are now committed to closing the yawning gap between UK car production of 1.56m last year and domestic car sales of 2.06m.

● Nissan will build more than 200,000 cars a year at its £700m Sunderland plant by 1992-93. Output totalled 76,000 last year and is expected to reach 120,000 this year with 80 per cent earmarked for export. Nissan is also investing in UK R&D facilities.

● Toyota is committed to building 100,000 cars a year by late 1993 rising to 200,000 cars a year by 1997-98 at Burnaston, near Derby, but this timetable could well be brought forward. It is investing £240m in car assembly and engine plants.

● Honda is committed to building 100,000 cars a year by 1994 at its £350m Swindon assembly and engine plant. Rover is producing up to 40,000 Honda Concertos a year at its Longbridge Birmingham plant.

Nissan has indicated its ambition to expand to a capacity of 400,000 cars a year by the late 1990s, and both Toyota and Honda are expected to expand significantly beyond their present publicly declared targets.

The next time a chancellor attacks the UK motor industry, the deputa- tion on his doorstep may well include Nissan, Toyota and Honda as well as Ford, Vauxhall, Rover and Peugeot.

Talent time-bomb

■ South Africa's President F.W. de Klerk may make many boasts about his country. But one thing that should bother him is the surprising large numbers of ex-South Africans now holding positions of influence and power in the City of London.

Their loss to South Africa represents a time bomb that won't be defused until it properly develops the talents of its majority population. Its 5m whites compare with Australia's 17m and Canada's 25m. Yet neither of the other two anywhere near match South Africa in supplying UK institutions with senior abilities.

Besides the famous Sir Michael Edwards, they include Sir Sydney Lipworth (chairman of the Monopolies and Mergers Commission) and Sir Mark Weinberg (former chairman of Allied Dunbar). The latter pair, both lawyers, are old boys of Johannesburg's King Edward VII school.

Among the next generation are Eurotunnel's Sir Alastair Morton, Morgan Grenfell's chairman John Trevelyan, and Schroders' Win Bischoff. If one counts Zimbabweans as well, there is Andrew Tuckey, chairman of Baring Brothers. Simon, his elder brother is a QC and chairman of the review panel of the financial reporting council, and younger brother James is managing director of MEPC.

There are numerous reasons, political besides financial, why such people come to the City. But why South Africans make better businessmen than Canadians or Australians would call for a doctoral thesis.

Moreover

■ Humphrey Harrison is a young stockbroker on the make, and good luck to him. He has just set up a consultancy called Europe Energy Environment, and managed

to recruit some impressive names for its letterhead.

Dr Rikwan Lukman, immediate past-president of Opec; Tom Burke, one of Michael Heseltine's special advisers; Professor Eugene Khartkov, the Soviet energy adviser; and Silvan Robinson, an ex-Shell man and now with Chatham House, all have much more distinguished backgrounds than the 34-year-old Harrison, ex-Kidder.

Can his coup in recruiting them have anything to do with his being yet another South African?

Morse code

■ Sir Jeremy Morse, chairman of Lloyds Bank and host for yesterday's Winocott financial journalism awards, dislikes and hates gossip. Which is all very well, since Sir Jeremy, fellow of All Souls, was ever to put pen to public paper he would be able to shed more light on the City than most of the distinguished Winocott award winners over the years.

But Sir Jeremy, who has headed Lloyds since 1977, is one of the old school of bankers who believes in reticence. He learnt his trade at the nod and wink school of Glyn, Mills & Co where no one ever seemed to write notes. He remembers being taken to see Lord Hampden at Lazard's where nothing of consequence was talked about. Hence, he was quite surprised when his colleague turned to him after the meeting and said it had been "extremely useful".

Increasing openness in the City, he said, had led to loss of status by the Bank of England compared with the Treasury, because in the old days the Bank had been able to give the impression that it knew an awful lot of important things that it could not possibly discuss. Perhaps this had something to do with the

OBSERVER



"Work hard, and one day you'll be Prince of Wales."

Bank having Reuters screens before the Treasury.

All this has changed with the rapid growth in financial journalism and Sir Jeremy was surprisingly complimentary about the contribution of the fourth estate. But then you can afford to be when you know an awful lot more secrets than the media.

Goodbye Ojai

■ Kleinwort Benson must be ruling the day it ever heard of Kenneth McCormick and Ojai. Until a year or so ago, McCormick was one of the darlings of the Kleinwort Group and Ojai (pronounced O-hi) was best known as a California shangri-la - a small town with just one traffic light and a music festival.

An American banker who rose fast up the swinging Californian banking tree, McCormick became treasurer of First Interstate of Los Angeles while only just into his 30s. There he became adept at the swaps business, and was hired by Kleinwort to set up

and run their fledgling US swaps operation in 1985.

A tall, soft-spoken man with a sharp eye for the market, he quickly turned it into a success. The business flourished, earning Kleinwort several million dollars a year. But like many Californians, McCormick was also interested in the venture capital business, and persuaded Kleinwort to help finance a new investment vehicle, Ojai Capital, which would specialise in funding business start-ups and real estate projects.

At the time, Kleinwort said the financing "had been negotiated on an arm's length basis" and it considered the transaction "to be in the best interests of the group and its shareholders." Some \$23m later, McCormick is out of the door with a promise that Kleinwort will not try and sue him.

It all smacks yet again of a fringe player trying to buy into a market it should never have got into in the first place.

No confidence

■ What on earth is the world coming to? Britain's Inland Revenue seems to have lost faith in the integrity of the Royal Mail. The powers that be at Somerset House have felt it necessary to issue Form CP51 on the security of cheque payments, which is an effective vote of no confidence in Britain's postal system.

The Revenue notes that cheques sent by post may be stolen "before they reach us." It recommends tax payers to use the bank giro, electronic funds transfer, or pay by cash at the local Post Office. If you do insist on sending a cheque in the post, and it is lost, you may become involved in lengthy inquiries.

Next excuse, please.

Big deal

■ Sign on a flower stall in a London street market: "Buy a potted plant and we'll give you the earth."

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From central planning to a market economy

East Europe should learn from Asia

By S Stanley Katz



Machine plant in Hungary: eastern Europe should look to Asia's NICs

East European countries engaged in the heroic change-over from centrally-planned to market-driven economic systems have been getting most of their advice from the west. They would do well to look to Asia as well.

Advice to eastern Europe from western experts largely follows classical economic lines: free prices, remove subsidies, open your economies to international trade, make your currencies freely convertible, privatise the state-owned companies, invite foreign investment, close inefficient plants and retire redundant workers. This, the experts acknowledge, will involve some costs — higher prices, unemployment, lost income, and more foreign debt and servicing. But these are short-term and will be more than offset by the longer-term benefits that accrue from free markets. They urge, therefore, that their recommended reform package be adopted quickly and in full, while supporters of economic change still hold the high ground.

Initially, east Europe's economic reformers assumed that advice about markets from advisers schooled in market economies could not be wrong. More recently, however, the first rush of enthusiasm for a cold-war approach to reform is fading. Euphoria over economic emancipation is giving way to a more hard-headed assessment of the people and institutional deficits that will have to be cleared before eastern Europe's economies can survive — much less compete — in a free-market world.

The deficits are formidable: most of the basic skills and institutions needed to make a system work — double-entry book-keeping, personal property rights and a commercial banking system, to name a few — do not exist. Industrial equipment and technology are, by western standards, obsolete. Few companies can estimate their net worth or unit production costs, or judge what they could produce competitively — information all serious foreign investors would instantly require. Archiving over these deficits are the problems of severe environmental degradation, long-neglected infrastructure and the virtual disappearance of the region's pre-war elite.

Increased awareness of their economies' internal weaknesses, together with doubts about continued public support for a reform process that involves hardships of unknown magnitude and unpredictable duration, are raising second thoughts among eastern Europe's leaders about the wisdom of exposing their still-fragile democracies to what

amounts to an economic free-fall. Other factors have surfaced as well that reinforce the need for a second look. The recent rout of agricultural subsidies by the General Agreement on Tariffs and Trade and the continuing row between the US and Japan over market access, for example, suggest that the free-market approach recommended for eastern Europe is honoured as much in the breach as in the observance by the market-oriented countries of the west.

A further discovery is that the path to the market being urged on east European countries is substantially different to that taken by countries that have most recently successfully navigated the course from economic backwardness to world-class competitors. These, of course, are Asia's Newly Industrialised Countries (NICs): Korea, Taiwan, Hong Kong and Singapore.

Many cultural, political and social differences separate east Europe from east Asia, and comparisons should not be pushed too far. But in terms of how to go about transforming a backward economy into an efficient, competitive one, there is much common ground and many lessons to be learned. A few examples of the differences in the approach recommended to eastern Europe and the way that NICs, and earlier, Japan, went about the work of economic reform and restructuring are perhaps instructive:

● Industrial strategy and support: Neither Asia's NICs nor Japan entrusted to the market, or to foreign investors, responsibility for deciding which of their industries would prosper and which would fail. On the contrary, they formulated industrial strategies based on forecasts of market developments and assessments of which of their "neo-infant industries" could be expected to carve out a competitive niche in world markets and which could not. For the first group, they provided protection from import competition as well as export incentives, tax relief and other financial help to bolster their growth and competitiveness.

Common to Asia's and eastern Europe's restructuring efforts is the need to enlist public support for reform

Eastern Europe, after 40 years of disastrous economic planning, understandably eschews all forms of central planning, including Asia's market-directed, indicative type. The same attitudes carry over to the question of transitional help for industries trying to adapt to market forces. While these attitudes are consistent with a free-market philosophy, Asia's less doctrinaire approach might save some east European companies that with reasonable transitional support could adjust to a market environment, but without it would likely go under — taking jobs and income with them.

● Exchange rates: Asian countries have used exchange rates as an important tool of economic policy. As typified by Korea and Taiwan, exchange rates were set to encourage exports and savings and discourage imports. Only after

exports had penetrated big overseas markets was (and is) had amassed large reserves in the process — did these countries agree (reluctantly) to a revaluation of their currencies. East European countries are being advised to do the opposite: let the market determine the volumes of imports and exports and, by default, set the market-clearing exchange rate.

● Foreign investment: Japan earlier, and the NICs more recently, have acquired much of their technology through licences, franchises, market-sharing arrangements and reverse engineering (Asian for "pirating"). They wanted knowledge and technology, not foreign partners, and foreign investment was not actively encouraged. During Japan's first period of modernisation in the 1860s, Japan imported European bankers — but not their banks — to help create a domestic banking system. When enough Japanese had learned to be bankers, the foreign advisers were sent home. The NICs have adopted an essentially similar technique.

● Price liberalisation and subsidies: Prices in Asia's NICs are largely set by market forces. But key prices may be adjusted further by fiscal means (tax rebates, tariffs, duties, subsidies) to ensure that the buy/sell, save/invest signals they emit conform to national priorities: high savings and investment rates, aggressive exporting and relation self-sufficiency in food. It is incongruous that while east European countries are being urged to let market forces determine their domestic prices, there is no market price for imported rice in Japan — because there is no imported rice; and agricultural prices in the US and Europe are influenced as much by national budgets as by market forces.

A final consideration. It is axiomatic that public support for economic reform is inversely proportionate to the distress it causes. Common to both Asia's and eastern Europe's economic restructuring efforts is the need to enlist and maintain public support for the reform process. Asia's NICs have demonstrated that it is possible to achieve market-driven economic restructuring without incurring unacceptable high economic and social costs. Eastern Europe's economic reformers might find it rewarding to take a closer look at Asia's experience.

The author was vice-president of the Asian Development Bank from 1978 to 1990 and is currently a consultant to the European Bank for Reconstruction and Development.

Market-based capital requirements

Prescription for a financial ailment

By Paul J Collins

Imagine gears clashing, the engine sputtering and the car stalling. That is the picture some observers paint of the credit crunch and its impact on the US economy. "Get credit flowing again," would seem the remedy. If bank capital requirements stand in the way, reduce them, so that banks can lend again.

Such a prescription makes no sense. It is the wrong response to the wrong issue. Less capital is not better. Nor is more capital. What is needed is a franchise that will improve banks' ability to attract capital and capital requirements that are market-based.

The so-called credit crunch is no reason to reduce bank capital requirements. Borrowers with the same prospective cash flows and financial ratios as a year ago are getting credit, either from banks or in the capital markets. For them there is no credit crunch.

The problem is that borrowers by and large do not have the same financial ratios as they did a year ago. The recession has reduced their cash flows. Consequently, the risk of lending has increased. Companies rated A a year ago and B today are finding it difficult to obtain the same amount of credit at the same rate as they did a year ago. This may be a "credit crunch", but, if so, it is more a symptom than a cause of the recession. To imply that banks should be supplying credit to such borrowers as if nothing had changed is in effect a recommendation that banks should be less prudent. That is unlikely to do either the economy or the banking system any good.

The remedy for recession lies elsewhere. Policies that certainly contributed to the downturn: its removal via the swift victory in the Gulf will contribute to the upturn. Further stimulus has come through monetary and fiscal policy. Most forecasters now expect the recession to end sometime this year. This should spell the end of the credit crunch.

To perform their function as financial intermediaries banks need a franchise that will attract capital. Such a franchise would allow banks to branch freely and to offer cus-

tomers a full range of financial services, including securities and insurance as well as deposit-taking and lending. This allows banks to diversify their sources of income, to make more efficient use of their distribution systems and to realise economies of scale. The EC has given its banks such a franchise through the Second Banking Directive. The US and Japan are lagging behind, although adoption of the recent US Treasury proposal would help close that gap.

The purpose of bank capital requirements is to limit the risk that a bank will fail. To do so efficiently such requirements should be market-based. This means putting investors in debt of banks (and of companies, such as Citicorp, that own banks) at risk so that they will exercise market discipline over the bank, and it means relating required capital ratios to the market risks a bank assumes.

If investors in a company's debt believe that they are at risk when the organisation becomes illiquid or insolvent, they will effectively control the level of capital that the organisation must maintain. As the perceived level of risk increases, such investors generally (and quickly) reduce the amount of funds that they are willing to provide and/or demand an increase in the rate of return. To counteract this the company must take steps to improve its equity ratios.

Citicorp's own experience is a case in point. During the past year investors and rating agencies perceived that the risk of Citicorp paper had increased. As a result, Citicorp had to pay higher rates for certain types of funding and it encountered increasing difficulty placing as much paper as it would have liked. We responded by initiating a programme to increase our total capital by \$4bn to \$5bn over the next three years. The first tranche of the capital increase has come through the issuance of \$1.5bn in convertible preferred stock. A second tranche will come through the sale of non-strategic businesses. The rest should come through retained earnings; to this end we aim to pare costs by \$1.5bn a year while retaining our revenue momentum.

With tight control over asset growth, this capital-building programme will improve Citicorp's capital ratios. In designing capital regulation, policymakers should preserve such market discipline. This entails limiting the guarantees that the government provides to depositors or creditors of banks and companies that are related to the bank's exposure to market risks, such as interest rate risk, exchange rate risk and credit risk. The bank's exposure to each risk is its net position (after due allowance for netting, hedging and diversification) times the likely movement in the risk factor, such as the level of interest rates. The bank's overall capital requirement would be the sum of the requirements for each risk, minus an allowance for the fact that some risks (such as interest and exchange rate risk) may themselves be negatively correlated. Elements of this market-based approach are present in the EC's proposed Capital Adequacy Directive (CAD). This directive would apply to non-bank investment firms and to the trading book of banks. For the bank's trading book, the CAD would replace the 8 per cent Basel ratio with separate requirements for credit risk, interest rate risk and exchange rate risk. The CAD holds the promise of establishing a capital regime that will protect both bank and non-bank investment firms while creating a level playing field on which the two would compete. In sum, the credit crunch will pass. Bank regulators need not act. But they must act to give banks a franchise that will attract capital. And they must act to make capital requirements market-based.

The author is vice-chairman of Citicorp/Citicbank.

LETTERS

The warnings of a coming slump

From Professors Wynne Godley and Bob Rowthorn.

Sir, Your leading article ("The New Consensus", April 20) is incorrect when it states that, in contrast with 1981, there "have been no howls of complaint" from the universities about unemployment.

We, together and separately, have been warning for at least the past 18 months that the British economy was heading for a slump.

In particular, we pointed out last July, in an IPPF pamphlet entitled "Britain's Economic Problems in the 1990s", that it would be a strategic error of colossal magnitude to join the ERM in anything like the existing exchange rate.

If Britain did so, we predicted that unemployment would eventually rise to well over 3m with severe long term consequences.

These warnings and forecasts have subsequently been repeated on a great many occasions. For instance, in the New Statesman on January 18, we predicted a much larger and longer fall in output than other forecasters; in a post-Budget review we forecast that unemployment would rise to about 3.5m by the end of 1992.

And contrary to what your leader suggests, these forecasts were accompanied by carefully argued and strongly expressed statements which explicitly disputed the proposition that "macroeconomic policy cannot target real activity".

The Treasury has won no argument. Over the years it has made one wildly wrong forecast after another and, as a consequence, has undertaken policies which have already had extremely damaging short

run and structural effects on the British economy.

It is dangerous that the British establishment should only admit one way of thinking to be worthy of consideration at any given time, however wrong it has been in the past and however much the orthodoxy changes.

At the same time it engages in a conspiracy of silence with respect to the expression of fundamental disagreement.

In our view, the scale of the present downturn has, even now, not been properly appreciated. And we strongly dispute that there is nothing which can be done to stem the decline.

Wynne Godley and Bob Rowthorn, University of Cambridge, Austin Robinson Building, Sidgwick Avenue, Cambridge

Banks should take losses on the chin

From Mr Ian McIntyre.

Sir, Now that the banks' reporting season has mainly produced another disastrous set of results I am experiencing a rather nasty conscience.

At our annual facility negotiations with our various banks and institutions, new charges and increases in some rates are being proposed. This is despite our continuing satisfactory expansion and controlled use of funds which in the past have led to reductions at similar annual meetings.

The reason given is always that profitability must be recovered. Superficially, of course, they are correct but in every case the losses have been caused by bad debts or provisions for non-performing loans following disastrous lending policies. Policies which, in the past, have led to more than satisfactory returns.

Why should other more prudent customers make good the mistakes of the banks' managers? Surely such losses should be borne by the owners of the banks — the shareholders.

All that such excessive zeal to increase rates will do is increase inflation and slow our economic recovery. Come on you clearing banks — take your losses on the chin and rebuild your customer base by supporting the better borrowers. If your customer accepts blindly your new charges and increased rates, maybe you would be wise not to lend to him!

Ian McIntyre, chairman, Crown Timber Group, Thornhill Road, South Marston, Stroud, Wilt

Going for a desert song

From Mr Garth Tomlinson.

Sir, On reading the business law article ("Settling Iraqi repatriations", April 11), perhaps this exercise ought to be code-named Operation Desert Song.

I think an awful lot of people are going to be whistling for their money. Garth Tomlinson, 4, Tremby Lane, Swanland, North Humberston

Fax service

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Britain's legacy from neglecting education

From Prof M. Dessai.

Sir, It was disappointing to find Samuel Brittan (Economic Viewpoint, April 18) endorse the vulgar view that qualifications are unnecessary. It has been a long-standing English practice to denigrate formal training by pointing to the odd genius who made it to the top without such training. But for every Isambard Kingdom Brunel who got to the top a thousand 15-year-olds are left without hope of qualifications either from school or at work each year. That neglect of edu-

cation is at the root of Britain's structural problems is not merely the view of the Labour party.

Mr Brittan also takes the standard neo-classical position that all things — goods or services — are equal with production and that manufacturing should have no special status. However, if you think in terms of tradeables and non-tradeables, manufacturing is more tradeable than services, and while it is conceivable that an import bill of any size can be financed by income on invest-

ment, it is not very likely. The problem is that for Britain to finance its import bill without a devised manufacturing sector, will require either a drastically devalued pound, a very high nominal interest rate or a large number of unemployed. Economic policy is about the art of the reasonably probable and not merely the remotely possible.

M. Dessai, professor of economics, London School of Economics, Houghton Street, WC2

Wealth in home-ownership should be welcomed

From Mr James Hanshaw.

Sir, I find the concern in your editorial ("Housing and Inflation", April 16) over equity withdrawal both complex and perplexing. Given that your fellow countrymen reside according to EC statistics — in the poorest of Europe, one would have assumed the relatively recent ability of British home-owners to utilise prior to death what little wealth they have been able to accumulate would be welcomed.

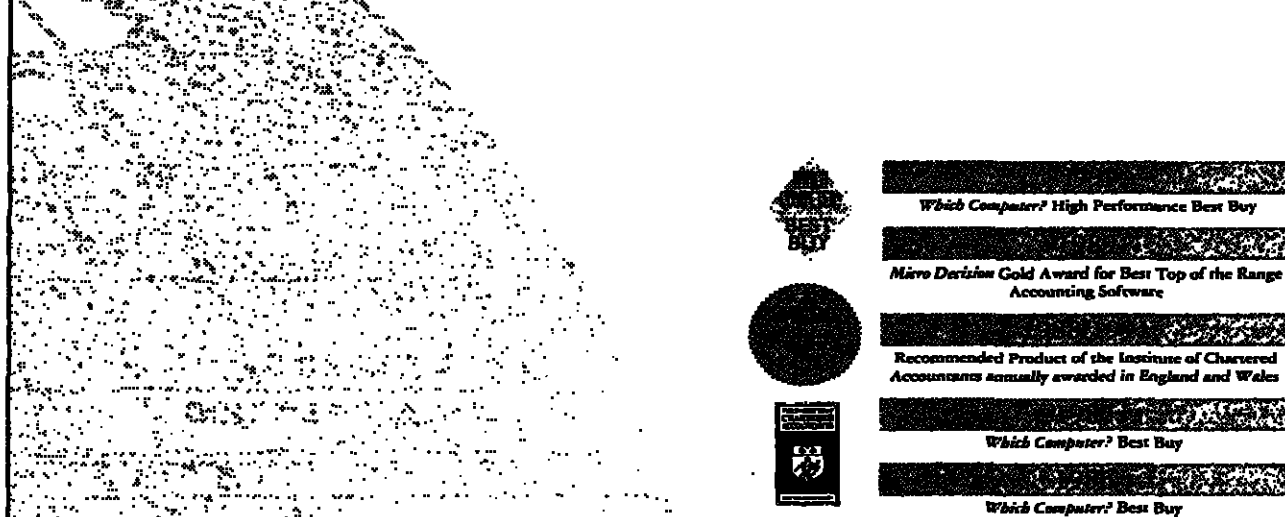
The more so since some of that equity withdrawal has been used to finance management buy-outs and other productive investments. Nor should equity withdrawal from housing cause inflation through increased demand for

consumer and other goods since there is an adequate supply of foreign manufactured goods competing to meet that demand.

The resulting trade deficit problems will only be solved by producing more of those goods in this country to meet home market requirements. Similarly, the home-grown inflation of house prices will only be solved when there is sufficient supply of housing for purchase and rent available to meet demand.

The wholesale suppression of the housebuilding industry over the past two years by inflation fuelling high interest rates which you have often supported will simply cause house price inflation yet again

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INTERNATIONAL COMPANIES AND FINANCE

Taylor Woodrow in £162.4m rights issue

By Andrew Taylor in London

TAYLOR Woodrow yesterday joined the growing number of British construction companies which have announced rights issues this year.

The group is seeking to raise £162.4m (£300m) by offering shareholders one new share at 200p for every four already owned.

Since the beginning of January, British companies have sought to raise almost £3bn from rights issues.

Construction and property companies over the same period have called on shareholders to raise just over £1bn.

With less than four months of the year completed, companies have already sought almost three-quarters of the £4bn produced from rights

issues in the whole of last year. Mr Peter Drew, Taylor Woodrow's chairman, said the group would use the rights issue proceeds to take advantage of the current weakness in residential and commercial property prices to make "selective acquisitions".

"Most property and housing developers have been less able than Taylor Woodrow to withstand the burden of the current recession and as a result opportunities have arisen to acquire property and housing assets at favourable prices."

"A number of attractive opportunities have been identified and are receiving active consideration," said Mr Drew. The group would consider buying companies as well as indi-

vidual properties and development land. He said a rights issue had been considered by the board to be the most appropriate way to raise funds to pursue investment opportunities and still maintain a strong financial base with gearing and interest cover at reasonable levels.

"It is certainly cheaper than raising debt at current rates of interest," said Mr Drew. Not debt currently represents 41 per cent of shareholders' funds according to the group.

Taylor Woodrow's share price, after an initial slide of 14p, recovered to close only 2p lower at 251p last night.

Hambros Bank said that sub-underwriting for the issue, which had been fully under-

ten by the bank, had been completed satisfactorily.

Taylor Woodrow, like other large UK construction groups, has been suffering as a result of the collapse in residential and commercial property markets. Last month, the company announced that pre-tax profits had fallen by 28 per cent last year to £23.4m - the first profit fall at the group for 30 years.

It also revealed that the value of its commercial property portfolio had reduced by almost a fifth from £201.9m to £166.1m during the 12 months to end of December.

The group's cash call is the fourth largest rights issue to be announced by a British company this year. The biggest

was by Tesco, stores group, which at the end of January announced a 2 for 11 issue to raise £572m. Last month Bass, the brewers, announced a £557m rights issue, while Redland, the UK building materials group, sought to raise £380m from its shareholders.

A common theme among issues from building companies has been the need to raise cash to position businesses for recovery and to take advantage of the weakness of other companies which may be forced to sell assets to reduce debts. Most companies however say that opportunities to buy land for housing, the sector most likely to lead the recovery, have been very limited. Lex, Page 16

Kleinwort Benson writes off loans totalling \$23m

By David Lascelles, Banking Editor, in London

KLEINWORT Benson, the London merchant banking group, has had to write off loans totalling \$23m to a US development capital company founded by a former director.

The loss was disclosed in the group's latest annual report released yesterday.

The loans were made to companies linked to Mr Kenneth McCormick, an American banker who was hired by Kleinwort Benson in the mid-1980s to set up and run a swaps business in Los Angeles called Kleinwort Benson Cross Financing (KBFCF). Mr McCormick became a director both of KBFCF and Kleinwort Benson Ltd, the merchant banking arm of the group.

According to the annual report, the Kleinwort group made a series of loans starting

in 1987 to Ojai Capital, a partnership founded by Mr McCormick to finance start-ups and real estate investments in California. Loans were also made to Kenneth McCormick & Co, a company set up by Mr McCormick to provide management services to KBFCF.

The loans amounted to \$15m by the end of 1988. Last year further loans plus unpaid interest and unreimbursed expenses amounted to an additional \$5.51m, and last May KBFCF advanced Mr McCormick's company a further \$1.92m.

But later last year Kleinwort decided that Ojai Capital was not financially viable, and it decided to sever its connections with Mr McCormick's companies. It made a full provision against the \$22.73m

which it was owed by them. It also terminated its operating agreement with Kenneth McCormick & Co, incurring in the process a \$2.4m payment.

As part of a settlement agreement, Kleinwort has waived all claims against McCormick and Ojai, and was itself also released from any claims from Mr McCormick and his business interests. Mr McCormick resigned his Kleinwort directorships in February. He was not available for comment last night.

The loss comes at a difficult time for Kleinwort. The group recently reported an overall loss of \$68m (\$114.92m) before tax for 1990, largely because of a \$34m loss on a misjudged block trade in Premier Oil shares. See Lex, Page 16

Cannon St in £46m cash call

By Michiko Nakamoto in London

CANNON Street Investments, the debt-laden industrial holding company, is raising \$46m (£66m) net via a one-for-three rights issue, and a placing and offer of 25.7m convertible preference shares, in a move to slash its borrowings by more than 40 per cent.

The rights issue of 25.69m new ordinary shares at 90p was at a discount to the closing price on Monday of about 10 per cent. The shares closed up 15p at 124p yesterday.

The convertible preference shares, which are subject to clawback, have been conditionally placed at £1 per share with the Bank of Scotland. The fixed cumulative annual dividend on the convertibles is 9.75p (net) and the conversion price is 130p.

Cannon Street's strategy is to buy smaller companies and develop them into larger

groups for eventual flotation on the market. Mr Bill Hishop, chairman, said of the decision to launch a rights issue, placing and offering: "A major consideration was that we will be able to float our businesses totally unhindered by gearing considerations."

The group announced its cash call on the market as it reported a 35 per cent fall in pre-tax profits to £17.5m from £26.5m for the year to December 31.

Turnover rose to £281.42m from £228.85m. Interest charges for the year jumped to £24.7m from £20.6m while operating profits fell 6.8 per cent to £26.5m from £28.45m.

The group increased its bank borrowings to fund investments in its leisure businesses.

Since 1989, it has invested about £30m to expand its hotels and leisure division. The

contribution to operating profits from this area rose from £2.6m to £3.1m last year. Only the hotels and leisure and electronics distribution divisions increased operating profits.

The business services division was stable but building and building services, food and drink, and home improvements saw operating profits fall.

Cannon Street also suffered a £700,000 loss on its investment in Betacom, the telecommunications company in which it has a 29 per cent stake. Further extraordinary losses of £3.8m were related to bad debts, and closure and rationalisation costs at some businesses.

Earnings per share fell to 17.21p from 24.15p and an unchanged final dividend of 5.5p was recommended, maintaining the total at 8.50p. Lex, Page 16

Générale de Banque increases dividend

By David Buchan in Brussels

GENERALE de Banque, Belgium's largest bank, yesterday announced net profits for 1990 of BF62m (£223m) a rise of 7.8 per cent above those of 1989, the last comparable year.

Générale de Banque, whose 1989 results were depressed by heavy provisions against foreign loan losses, said despite continued problems due to the economic downturn in the US, deposits in Belgium francs grew by 8 per cent following Belgium's decision to tie its franc more closely to the D-Mark.

Declaring a BF55 increase in its dividend to BF1270 a share, Mr Jacques Groothaert, the bank's chairman, said that while the bank had made certain exceptional profits last year, from the sale of its stake in European American Bankcorp and in Lease International, it also had to pay out BF120m last year towards redundancies, aimed at shedding some 1,500 staff by the end of this year.

Mr Groothaert said Générale de Banque, which recently abandoned an ambitious cross-border merger plan with Amro Bank of the Netherlands, had no intentions of linking up with any Belgian bank at home.

● Groupe Bruxelles Lambert, one of the largest Belgian holding companies, yesterday announced consolidated profits

for 1990 of BF55.65m, up from BF42.25m the year before.

The results included capital gains from the sale of GBL's stake in Wagons-Lits, the Belgian tourism and hotel company, which was offset by an exceptional BF55m book loss from the deconsolidation of the US assets of the group. Much of this, BF22.5m, was "purely a book-keeping loss" due to the accumulated depreciation of dollar assets since 1982.

GBL raised its dividend for 1990 to BF1274-a-share, up from BF1215 the year before.

● Barco, the Flemish electronics group, maintained its dividend of BF26-a-share, even though pre-profit tax for 1990 fell to BF1699m, from BF1812m in 1989.

The poorer profits reflected mainly the cost of acquisitions in the US and Europe.

● Union Bank of Switzerland said its results in the first quarter of 1991 were significantly better than those for the same period of 1990, Reuter reports from Zurich.

The company said positive developments in securities markets and the stronger dollar had contributed to the better result.

The bank said in March the outlook for 1991 was positive after its 1990 consolidated net profit fell 9.3 per cent to SF1897m (£610.2m).

Earnings stagnate at Matra

By William Dawkins

MATRA, the French missiles and electronics group, yesterday reported that profits stagnated last year on a gentle increase in orders and sales.

Net earnings were FF606m (£101.89m), barely changed from the FF606m recorded in 1989, on turnover up 10 per cent at FF243.3bn from FF221.1bn. The group received FF22.3bn of orders last year, against FF22.4bn in 1989.

Space and defence, the largest division, which makes missiles, defence electronics and satellites, saw its turnover rise from FF18.4bn to FF19.3bn.

This includes the first FF4.5bn contribution from Matra Marconi Space, the 51 per cent owned space equipment company formed early last year from the merger of Matra's space activities with those of GEC Marconi of the UK.

The transport and car division, which produces the recently re-launched Espace for Renault and makes urban railways and automotive electronics, reported sales of FF18.1bn, representing 34 per cent of group turnover.

Loral ties up \$182m sale to Europe group

By Haig Simonian in Milan and William Dawkins in Paris

LORAL, the US defence electronics group, yesterday completed the \$182m sale of 49 per cent of its satellite business to three European partners.

This concludes an agreement made in October with Alenia, the Italian state-owned aerospace group, plus Aerospatiale and Alcatel Espace, the French public and private sector aerospace companies.

Space Systems/Loral makes communications and weather satellites, with 2,000 employees and sales of \$350m last year. The four partners' combined forces represents one of the world's biggest civil communications and weather satellites groupings, with 7,800 employees and \$1.5bn of joint turnover.

The US satellite business, formerly part of the space systems division of the Ford Motor Company, was won by Loral in an auction last summer, against unsuccessful bids from rival teams including Aerospatiale and Alcatel.

The completion comes days after the acquisition by Alenia and Aerospatiale of Boeing's De Havilland subsidiary in

Canada, and underlines the growing ambitions of the two continental European aerospace manufacturers to break into the US and the specialised satellite markets.

According to Alenia, the deal will help the three European companies provide turn-key communications packages, offering clients satellites, control units, earth stations and related services.

The three European companies have worked together with the US group now owned by Loral for some time on commercial communications satellites, notably the Intelsat V series and three Arabsat models. They are currently involved in the joint development of the next generation of Intelsat VII satellites due to enter operation next year.

Independently, Alenia, which was formed from the merger of the state-owned Avio and Selenia aerospace and defence groups late last year, has sealed a number of international collaboration agreements in recent weeks as part of its own foreign expansion drive.

Eridania down despite improved sales

ERIDANIA, the agro-industrial subsidiary of Italy's Ferruzzi group, suffered a fall in consolidated net profits to £230bn (£178m) last year from £280bn (£198m) in 1989, writes Haig Simonian.

The decrease, which partly stemmed from a drop in net extraordinary items to £61bn from £150bn in 1989, came despite a 2.9 per cent increase in sales to £9,165 from £8,909.

Net profits at parent company level fell to £80bn from £85bn in 1989. Eridania, which earlier this month announced a rights issue of up to £250bn, is paying an unchanged dividend of £1.340 for ordinary shares and £2.70 for savings shares.

The group, which last year raised its share of national sugar production in Italy to almost 87 per cent, said dry

weather conditions in Europe had combined with the Gulf crisis and the rise in the value of the dollar to make business conditions more difficult last year. However, net operating profits rose by 8.8 per cent to £54bn.

The company said it expected improved results for the current year, both in terms of operating earnings and sales.

Degussa 1989/90

Continuity through Change.

Business Trend.

Despite difficult conditions, fiscal 1989/90 was a successful year for Degussa as a whole. Sales volumes increased and capacities were well utilized. However, competitive pressure, especially on the chemicals side, increased noticeably. This trend was accompanied by a deterioration of exchange rates as well as unfavorable economic and political developments in some of Degussa's important markets. These developments affected our fields of activity to different degrees.

Earnings and Dividend.

While the results of the Group and of Degussa AG did not reach the record level of the previous year,

Sales.

Consolidated sales were down 3% at DM 13.9 billion as a result of lower metal prices and the fall in the dollar's exchange rate. The weak dollar resulted in a decrease in sales of DM 0.4 billion. Sales within the European Community accounted for approximately 50% of total sales, while sales in Eastern Europe declined heavily. North America, where sales increased by 9% (in local currencies) continues to be the most important overseas market. As in the previous year, foreign sales accounted for 74%.

Investments and Financing.

Investments in tangible fixed assets increased markedly by 28%, amounting to DM 681 million for the Group. As in the previous year, domestic investments in tangible fixed assets totaled 55%, while foreign investments, many of which were made in the US, accounted for the remaining 45%. The high level of investment activity reflects the worldwide capacity expansion for our major chemical products as well as restructuring measures at Leybold and the consolidation of Asta Pharma's operations. The Group invested DM 90 million in financial assets. A cash flow of DM 738 million was available to the Group for the financing of its investments. Three quarters of the total financing requirement of DM 1054 million was covered by internal financing and one quarter by external financing.

R&D.

The Group's R&D expenditures increased by 4% to DM 458 million. Relative to sales, research expenses amounted to 8% at Leybold, to 5% in the Chemicals Sector and to 14% in the Asta Pharma Group. Degussa employs 3,058 staff in R&D, including 682 with university education.

Environmental Policy.

Degussa considers the safety and environmental soundness of its production plants, production

techniques and products to be a core element of its corporate mission. Investment in environmental protection facilities increased by 50% to DM 32 million, which is equivalent to approximately 5% of the fixed asset additions. Current operating costs of the Group's environmental protection facilities amounted to DM 172 million.

However, Degussa does not only strive to modernize its own plants and facilities. Our continuously growing range of products and processes for environmental protection, found in various business segments, represents an additional contribution to the protection of the environment.

Employees.

At the end of fiscal 1989/90, the Group consisted of 35,005 employees. This increase of 1,307 (+4%) is mainly attributable to the inclusion of new consolidated companies. One-third of our employees work abroad, of which more than 50% are located in overseas countries. Personnel costs increased by 6% to DM 2.6 billion worldwide.

The Company Strategy.

The Executive Board reported at the Annual Shareholders Meeting on April 19th, 1991: Degussa has improved its market positions for continued growth in a changing world. Three organizational entities now represent the Group's activities in the metals, chemicals and pharmaceuticals sectors. Degussa AG, the parent company, is the traditional chemicals and precious metals company. The technical metal activities are further developed under Leybold AG. Asta Pharma AG is in charge of the pharmaceutical business. While 100% of the capital stock of Leybold and Asta Pharma is now owned by Degussa AG, stakes may be offered to partners and shares may also be sold in the future via the stock exchange. These companies operate under highly competent management, and the chairmen of their Managing Boards are members of Degussa's group management.

The chairmen of their Supervisory Boards are Executive Board members of Degussa AG. This way ensures that the three companies continue Degussa's growth on a broad basis, working in accordance with shared principles yet within their clearly defined scopes of activity. All three companies have initiated measures to streamline their sectors, decrease administrative costs and increase profits markedly. These changes ensure continuity. Degussa remains the metals, chemicals and pharmaceuticals company it has always been.

Outlook.

The overall conditions for the chemical business, which started to deteriorate last year, produced year-to-date results below the previous year's level. However, the negative trend which was particularly strong in the first four months of our fiscal year is slowing down. The precious metals business, on the other hand, has developed favorably. The very satisfactory and encouraging income growth in the Pharmaceuticals Sector is continuing. The ongoing restructuring of the Leybold Group will continue to affect Leybold's short-term results with positive impact on long-term earnings capabilities. Even though the Group's and Degussa AG's results for the current fiscal year will be below the previous year's level, Degussa feels quite optimistic regarding future earnings opportunities.

Frankfurt am Main, April 1991
Degussa Aktiengesellschaft
The Executive Board

Degussa
Metals. Chemicals. Pharmaceuticals.

Assets	DM million	Liabilities and shareholders' equity	DM million
Cash and receivables	2 471	Short-term liabilities	2 479
Inventories	1 788	Long-term liabilities	1 119
Total current assets	4 259	Accrued liabilities	1 997
Property, plant and equipment,		Total liabilities	5 595
and intangibles	2 267	Issued capital stock	365
Investments	535	Reserves and profit available for dividend	1 081
Total fixed assets	2 802	Shareholders' equity	1 446
Total assets	7 061	Total liabilities and shareholders' equity	7 041

they are good nevertheless and are largely similar to the results reported for 1987/88. A contributing factor was income from divestitures. The Group's earnings before tax amounted to DM 318 million and those of Degussa AG to DM 170 million (down 12%). Degussa AG's net income for the year was DM 100 million, DM 80 million of which will be distributed to shareholders. Thus the dividend of DM 11 plus a tax credit of DM 6.19 per nominal DM 50 share will remain unchanged.

	DM million
Sales	13 925
Cost of materials	9 339
Payroll costs	2 646
Depreciation	479
Income from investments	113
Taxes on income	171
Net income	147

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INTERNATIONAL COMPANIES AND FINANCE

Philippines to push on with airline privatisation

By Greg Hutchison in Manila

PHILIPPINE Commercial International Bank is pushing ahead with the privatisation of Philippine Airlines (PAL), but is waiting for the sale prospectus and the results of a due diligence review before making a final decision on the bidding consortium.

A number of parties are known to be interested in acquiring the 60 per cent of PAL that the government is to put up for sale. They include Northwest Airlines of the US, JAL of Japan, a consortium led by a Hong Kong company, and a group headed by PAL pilots. "Once the prospectus comes out, we will decide whether to bid, who to bid with and how much to bid," said Mr Stephen Chiu-Jiang, PCIB managing director for investment banking.

Mr Feliciano Belmonte, PAL president, said that PAL had incurred a net loss of 1.5bn pesos (\$54.6m) for the year ended March 1991, mainly due to heavy foreign exchange losses and increased domestic fuel price costs.

He said the foreign airlines were interested in PAL's trans-Pacific routes, rather than its current balance sheet. By the end of the year, Mr Belmonte—who also heads the government pension fund that controls 75 per cent of equity in Philippine Airlines—closed the airline was planning to double its Manila-US flights to 26 a week.

One of the main obstacles to PAL's successful privatisation is its planned buy-back of \$170m of Paris Club debts and \$170m of commercial debts. The Philippines' central bank and the finance department have drafted an agreement that might resolve the debt issue, Mr Belmonte said.

He said the Government Service Insurance System (GSIS), the majority stockholder in PAL, and the Philippine Plaza Hotel, has asked for a guarantee from Allied Kajima (AKI) of Japan following its purchase of the hotel for 1.5bn pesos.

Mr Belmonte, who is GSIS president and general manager, said AKI has been asked to pledge as security 100 per cent of the shares to be bought as well as a mortgage on the hotel, which is being bought with a long-term lease from GSIS over the land.

Australian air sell-off due this year

By Kevin Brown in Sydney

AUSTRALIA'S two government-owned airlines are likely to complete the sale of significant shareholdings to overseas investors before the end of the year, airline executives said yesterday.

"We should be able to come to some conclusions within the next two or three months," said Mr Ted Harris, chairman of Australian Airlines, the government-owned domestic carrier.

The government plans to sell 100 per cent of Australian Airlines, of which 40 per cent will be placed with overseas buyers, with a ceiling of 25 per cent on individual foreign shareholdings.

It also wants to sell 49 per cent of Qantas, the international flag carrier, of which 35 per cent will be placed with overseas airlines. The balance of the shares will probably be floated later.

Qantas and Ansett Australia, the domestic airline owned jointly by TNT and News Cor-



Ralph Willis: announced details of privatisations

poration, will be barred from buying shares in Australian Airlines.

Both government-owned airlines are to be recapitalised before the sales go ahead, probably through the assumption of debt by the government in return for shares.

The detailed plans for the sales, announced in statements by Mr Ralph Willis, finance minister, and Mr Kim Beazley, transport minister, are largely in line with privatisation proposals announced in December.

However, the government rejected a request from the Qantas board for permission to acquire up to 25 per cent of Australian Airlines to protect its access to domestic traffic.

Officials said ministers rejected the proposal because it would have undermined the privatisation of Australian Airlines, and blurred the division between domestic and international operations.

The decision angered Qantas, which said it would be placed at a competitive disadvantage to foreign airlines.

"It is difficult to understand why Qantas has been specifically excluded from participation in any form of domestic aviation in Australia while its foreign competitors are being encouraged to do just that,"

said Mr Bill Dix, Qantas chairman.

The government's decision to recapitalise the airlines in advance of the sale of shares will increase their attractiveness to investors by reducing the high gearing both have incurred as a result of re-equipment programmes.

The extent of the recapitalisation has not been determined, but Mr Beazley said last year that repaying the airlines' balance sheets would cost around A\$600m (US\$465m) for Qantas and A\$300m for Australian Airlines.

Qantas is understood to have had talks with British Airways, Japan Air Lines, Singapore Airlines, United Airlines, of the US, and Garuda, the Indonesian flag carrier.

The same airlines head the list of potential shareholders in Australian Airlines, but the government is unlikely to allow airlines to acquire holdings in both Qantas and Australian Airlines.

Israel Chemicals falls to \$78.2m

By Hugh Carnegie in Jerusalem

ISRAEL Chemicals, the largest and most profitable state-owned industrial group, reported a drop in net profits in 1990 to \$78.2m from \$86.3m in 1989, a record year for the group.

Sales were up \$76m to \$1.2bn, but a fall in world prices for potash, Israel Chemicals' core product, a drop in phosphate sales to eastern Europe, and the shekel's relative strength against foreign currencies were blamed for the reduced earnings.

Net return on capital was 14 per cent, maintaining Israel Chemicals' traditional position as the leading performer

among the state's industrial holdings.

The group, which exploits Israel's main natural resources from the Dead Sea area, has been slated for privatisation for some time, but a planned private placement of a majority stake with foreign investors was blocked by political objections.

A partial flotation on the Tel Aviv Stock Exchange is the preferred option of most ministers, although no decision has been taken.

Israel Chemicals now relies heavily on international markets. Last year, exports were up

by 7 per cent at \$646m, a little over half of total sales. The group's earnings came mainly from two of the group's core Israeli production companies, Dead Sea Works and Negev Phosphates.

Profits were up at Dead Sea Potash, which makes magnesium and hydrochloric acid, Rotem-Amfert, which makes sulphuric and phosphoric acid, and at Gidulin Chemie, a West German subsidiary making phosphate salts and aluminium sulphate.

Israel Chemicals intends to pay a dividend to the government of \$12m, after \$5m in 1989.

MCI down 21% despite revenue rise

By Bernard Simon in New York

MCI Communications suffered a 21 per cent fall in first-quarter earnings in the highly competitive US long-distance telephone market, despite record revenues.

The second largest long-distance carrier earned \$123m, or 48 cents a share, down from \$156m, or 62 cents, a year ago. Revenues advanced to just over \$2bn from \$1.8bn, but operating income fell to \$265m from \$283m.

Mr Bert Roberts, president, blamed the decline on the recession and competitive pressures. He noted that MCI had launched an unusually large number of services in recent months, notably Friends & Family, which offers discounts to residential subscribers for frequently-called numbers.

MCI has a 13 per cent share of the long-distance market. Although MCI's share was boosted by last year's acquisition of Telecom USA, the fourth-biggest operator, it was expected to have garnered a larger slice of the market by now.

Mr Courtney Munroe, analyst at Northern Business Information, said MCI's problems have been compounded by aggressive cost-cutting.

"In trying to improve margins they've cut corners in customer service," he said. Recent surveys by NBI indicate that, despite a host of impressive new services, MCI's image in the marketplace has deteriorated as a result of the belt-tightening measures.

Costs and interest hurt Rand coal arm

By Philip Gawth in Johannesburg

WITBANK Collieries, the coal arm of the Rand Mines group, suffered the effects of rising costs and higher finance charges to record lower earnings in the six months ended March 1991.

Turnover rose by 18 per cent to \$588.4m (\$310m) but tighter margins saw operating profit only 4 per cent higher at \$106.5m.

A sharp drop in investment income and a 27 per cent rise in the interest charges to \$26.3m, the result of the Mid-

delburg mine purchase, left after-tax profits 13 per cent lower at \$51.3m.

The half-year dividend is being maintained at 210 cents a share but the directors expect profits for the full year to show a decline.

In 1989-90, Witbank, one of South Africa's four big producers, contributed \$163.3m, or 73 per cent of Rand Mines' total attributable profits.

Export tonnages increased by 26 per cent, mainly as a result of the first-time inclu-

sion of Middelburg. The effects of an economic slowdown were seen in the domestic market where sales declined by 4 per cent. Sales to Ecom, the power utility, increased by 13 per cent.

The directors reported that the increased turnover was mainly volume related, with margins falling because of increased rail charges while inflation-induced cost increases were not offset by export revenues which were held in check by the firmness of the rand.

Pet food profits help 4% rise at Quaker Oats

By Bernard Simon

HIGHER pet food profits were a key contributor to Quaker Oats' 4 per cent rise in earnings from continuing operations in the three months ended March 1991.

Earnings for the period, which is the Chicago-based food processor's third fiscal quarter, rose to \$83.1m, or 82 cents a share, from \$80.4m, or 77 cents a share, a year earlier.

Net sales climbed to \$1.33bn from \$1.27bn. Last year's third-quarter figures exclude a \$34.8m loss suffered by Fisher-Price, the toy maker which the group plans to spin off to shareholders.

Quaker said yesterday that the deal is awaiting completion of an internal audit required to transfer the business to a new corporation. Nonetheless, it hopes to complete the spin-off by June 30.

Operating income dropped by 8 per cent, largely due to lower profits from Brazil.

But this was more than offset by a near-halving in financing costs, due to lower interest rates in Brazil.

Both North American and overseas operations were bolstered by strong sales of pet food. US sales were helped by a relaunch of a key dog food brand.

Mr William Smithburg, Quaker's chief executive, said he expects "solid" earnings growth in the current quarter and the largest percentage of quarterly earnings for the year.

FIRST CITY BANK CORPORATION OF TEXAS, INC.
US\$ 100,000,000
FLOATING RATE NOTES
DUE JANUARY 1995
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period 24th April, 1991 to 24th July, 1991 has been fixed at 6.4375 per cent per annum. Interest will therefore be payable at US\$ 102.73 on 24th July, 1991.
MANUFACTURERS HANOVER TRUST COMPANY
Agent Bank

DEN DANSKE BANK

NOTICE TO THE HOLDERS of the outstanding
U.S.\$ 60,000,000 Floating Rate Capital Notes 2000
(the "2000 Notes")
and to the former holders of the
U.S.\$ 25,000,000 Floating Rate Capital Notes 1990
(the "1990 Notes")

of
DEN DANSKE BANK AKTIESELSKAB
(formerly Den Danske Bank af 1871, Aktieselskab)
(the "Successor Bank")

but formerly of
PROVINSBANKEN A/S
(formerly Den Danske Provinsbank A/S)
(the "Bank")

constituted by the Trust Deed dated 15th July, 1982 (the "Principal Trust Deed") and the First Supplemental Trust Deed dated 4th December, 1985 (the "First Supplemental Trust Deed") as modified by the Second Supplemental Trust Deed dated 28th May, 1986, (together with the Principal Trust Deed and the First Supplemental Trust Deed, the "Subsisting Trust Deeds") in each case made between the Bank and The Law Debenture Corporation p.l.c. (the "Trustee") as trustee for the holders of the 2000 Notes and the holders of the 1990 Notes.

NOTICE IS HEREBY GIVEN TO THE ABOVE HOLDERS THAT:-

(1) As a result of corporate action during 1990, the Bank has merged, with effect from 1st January, 1990, with Aktieselskabet Kjøbenhavns Handelsbank and the Successor Bank (the "Merger"), pursuant to which the Bank transferred all its business, assets and liabilities (including its liabilities in respect of the 2000 Notes) to the Successor Bank.

(2) The Trustee, being of the opinion that the Merger was not, in the following circumstances, materially prejudicial to the interests of the holders of the 2000 Notes, has, pursuant to Clause 22 of the Principal Trust Deed, entered into a Third Supplemental Trust Deed dated 15th April, 1991 (the "Third Supplemental Trust Deed") with the Successor Bank pursuant to which the Successor Bank has (i) agreed to be bound by the provisions of the Subsisting Trust Deeds, the 2000 Notes and the interest coupons appertaining thereto (the "2000 Coupons") as fully as if the Successor Bank had been named in the Subsisting Trust Deeds and on the 2000 Notes and the 2000 Coupons as the principal debtor in place of the Bank and (ii), in view of the provisions of the Principal Trust Deed and the Conditions of the 1990 Notes, covenanted with the Trustee to indemnify and hold harmless each former holder of each 1990 Note and interest coupon appertaining thereto (the "1990 Coupons") against all liabilities, costs, charges and expenses incurred by or levied against any such former holder as a result of the Successor Bank assuming liability as the principal debtor in respect of the 1990 Notes and the 1990 Coupons pursuant to the Merger.

The 2000 Notes remain listed on the Luxembourg Stock Exchange but, with effect on and from 5th April, 1990, as securities of the Successor Bank. The 2000 Notes and the 2000 Coupons will remain valid, but as obligations of the Successor Bank, and accordingly will not be called in for stamping or exchange.

Copies of the Subsisting Trust Deeds and the Third Supplemental Trust Deed are available for inspection and collection at the specified office of each of the Paying Agents.

Issued by:
DEN DANSKE BANK AKTIESELSKAB

NOTICE OF REDEMPTION

Montedison Finance (Overseas) Limited

A\$ 160,000,000 Zero Coupon Notes due 1996

Unconditionally and irrevocably guaranteed by Montedison S.p.A.

In accordance with clause (b) of paragraph Redemption and Purchase of the Terms and Conditions of the Notes, notice is hereby given that Montedison Finance (Overseas) Limited will redeem, on May 28, 1991 all the Notes remaining outstanding at 53% of their principal amount.

Redemption of principal will be made in accordance with the Terms and Conditions of the Notes.

Luxembourg, April 24, 1991

The Fiscal Agent

KREDIETBANK
S.A. LUXEMBOURGEOISE

SOCIETE GENERALE
USD 372,000,000
SUBORDINATED
FLOATING RATE
NOTES DUE 1998

For the period
April 23, 1991
to October 23, 1991
The rate has been fixed
at 6.9875 % p.a.

Next payment date:
October 23, 1991

Coupon nr: 7

Amount: USD 355,979

THE PRINCIPAL
PAYING AGENT
SOCIETE GENERALE
ALSACIENNE DE BANQUE
15, AVENUE EMILE REUTER
LUXEMBOURG

This announcement is neither an offer to sell nor a solicitation of an offer to buy any of these securities. The offering is made only by the Prospectus.

NEW ISSUE April 19, 1991

700,000 Units

CREDIT DEPOT CORPORATION

Each Unit consisting of One Share of Common Stock and One Warrant (Each Warrant to Purchase One Share of Common Stock)

Price: \$5.50 Per Unit

NASDAQ Symbol LENDU

Copies of the Prospectus may be obtained in any State where these securities may lawfully be offered by the undersigned and such other dealers as may lawfully offer these securities in such State.

Rosenkrantz Lyon & Ross Incorporated

Bond Corporation Holdings Limited

Notice of Meeting of Unsecured Creditors

TAKE NOTICE that by order of the Supreme Court of Western Australia (the "Court") a meeting (the "Meeting") of Unsecured Creditors of Bond Corporation Holdings Limited, other than:

(a) those who hold German Public Debt or Swiss Public Debt (as defined in the Scheme of Arrangement proposed between Bond Corporation Holdings Limited and its Creditors and Bond Corporation Holdings Limited and its shareholders);

(b) those who hold security (whether from Bond Corporation Holdings Limited or any of its wholly owned subsidiaries) the value of which is insufficient to satisfy their claims; and

(c) Australian Consolidated Investments Limited and those of its subsidiaries that are creditors of Bond Corporation Holdings Limited;

("Unsecured Creditors") will be held on 20 May, 1991 at Level 42, 108 St George's Terrace, Perth, Western Australia at 11.00 am for the purpose of considering and if thought fit approving the following Special Resolution:

"THAT this meeting hereby agrees to the Scheme of Arrangement proposed between Bond Corporation Holdings Limited and its Creditors (as defined in the Scheme of Arrangement) and Bond Corporation Holdings Limited and its shareholders."

VOTING AND QUORUM

The quorum required to consider the Special Resolution set out above at the Meeting will be two or more persons present being Unsecured Creditors, proxies or representatives.

To be passed, the Special Resolution requires a majority in favour representing not less than three-fourths of the value of the votes cast thereon when aggregated with the votes cast at the other meetings of Unsecured Creditors which have been convened to consider the Scheme.

The procedure for attending and voting at the Meeting is set out in an Explanatory Statement, which may be obtained from:

The Secretary,
Bond Corporation Holdings Ltd,
Level 42,
108 St George's Terrace,
PERTH WA 6000.

Bond Corporation (UK) Limited,
4 Belgrove Mews,
Belgrave,
London SW1X 8HT,
UNITED KINGDOM.

By order referred to above, the Court has directed that Peter Charles Lucas or failing him Kim Warren McGrath is to act as Chairman of the Meeting and is to report the result of this Meeting to the Court.

The Scheme of Arrangement, if agreed to, with or without modification, will be subject to the subsequent approval of the Court.

Dated this 28th day of March, 1991

April 1991

Treuhandanstalt
Anstalt des öffentlichen Rechts, Berlin

DM 2.000.000.000,-
Commercial Paper Programm

Arrangeur
Dresdner Bank
Aktiengesellschaft

Co-Arrangeur
Deutsche Bank
Aktiengesellschaft

Platzierer
Deutsche Bank
Aktiengesellschaft

J. P. Morgan GmbH

Westdeutsche Landesbank
Girozentrale

Emissions- und Zahlstelle
Dresdner Bank
Aktiengesellschaft

One pension fund manager did achieve a positive return in 1990

PYRFORD INTERNATIONAL PLC
WORLDWIDE ASSET MANAGERS

	PYRFORD Fund A	PYRFORD Fund B	CAPX Medium Fund
Return in 1990	+2.4%	+3.6%	-10.5%
Average Annual Compound rate of return Last 3 Years	+13.3%	n.a.	+8.4%

*Please note that past performance is no guarantee of future performance.

SOURCE: CAPX

FOR FURTHER INFORMATION CONTACT THE MANAGING DIRECTOR, BRUCE CAMPBELL

79 Grosvenor Street, Mayfair, London W1X 9DE. Telephone (071) 495 4441. Telex (071) 499 5661.

A MEMBER OF IAGRO

LONDON MELBOURNE AUCKLAND NEUCHÂTEL

This announcement appears as a matter of record only

EDGE RETAIL INVESTMENT COMPANY LIMITED

edge

£21,737,000
First Mortgage and Mezzanine Loan Facilities
and
2,810,000
£1 Preferred Ordinary Shares

To Finance the Acquisition of
A Portfolio of Retail Warehouse Properties
(Edge Properties Limited will act as Manager of the Portfolio)

£18,000,000 Senior Loan Provided by
Bayerische Hypotheken- und Wechsel-Bank AG
Manchester Property Office

HYPOBANK

£3,737,000 Mezzanine Loan Provided by
Richard Ellis Financial Services Limited

REDFERNS

Lazard Brothers & Co., Limited
Financial Adviser to Edge Properties Limited
and Placing Agent to Edge Retail Investment Company Limited

March 1991



PETROFINA

Société anonyme
52 rue de l'Industrie - B-1040 Brussels
VAT No 403.079.441 - R.C. Brussels No 227.957

The Shareholders are hereby convened to attend the Annual General Meeting which will be held in Brussels, at 52 rue de l'Industrie, on Monday May 13, 1991, at 3 p.m. (Brussels time), with the following agenda:

1. Reports of the Board of directors and of the auditors on the financial year 1990.
2. Annual accounts as at the 31st December 1990. Allocation of profits.
3. Discharge to be given to the directors and to the auditors for the accomplishment of their duties in the course of the financial year 1990.
4. Statutory elections (directors).
5. Miscellaneous.

Before said meeting, there will be at 2.45 p.m. precisely the projection of a short movie about the Petrofina Group activities in 1990. All shareholders are cordially invited to attend this projection.

Access to the meeting room will commence at 2.15 p.m.

In view of this meeting, the holders of bearer shares may deposit their shares until close of business on Tuesday May 7, 1991, at the following institutions:

Banque Bruxelles Lambert Banque Paribas Belgique Kredietbank Générale de Banque
Banque Internationale à Luxembourg Banque Générale du Luxembourg
Algemeene Bank Nederland Amsterdam-Rotterdam Bank
Commerzbank Deutsche Bank Dresdner Bank
Crédit Suisse Swiss Bank Corporation Union Bank of Switzerland
Crédito Italiano Barclays Bank
as well as the Company's registered office.

The Board of Directors

Schneider may lift Square D offer

By Barbara Durr
in Chicago

GRUPE SCHNEIDER, the French electrical products maker, revealed yesterday it was willing to increase its offer for Square D, of Illinois, if a merger along the lines it has proposed can be agreed promptly.

But, according to a trade paper report, Square D is seeking finance for a leveraged recapitalisation.

In a letter to Mr Jerre Stead, Square D chairman, Mr Didier Pincus-Vallandier, Schneider's chairman, urged the Square D board not to enter into any commitment or course of action that would deny Schneider the chance to negotiate its proposal "on an equal basis".

Square D has spurned a Schneider offer made last February of \$75 per share, or \$1.95bn, which it considers inadequate. The offer has, however, led to Square D's shareholders tendering 78 per cent of the company's shares.

In a March filing with the Securities and Exchange Commission, Square D said it would pursue the possibilities of a leveraged buyout or reorganisation, as well as finding another partner for a merger or alliance.

According to a report yesterday in the daily trade paper, The American Banker, the US company recently asked seven US banks to consider providing more than \$1bn in financing for a leveraged recapitalisation.

The deal would be the largest leveraged recapitalisation in more than a year.

Square D commented on the report, saying: "It should come as no surprise to anyone that Square D's board of directors has been actively pursuing a full range of alternatives."

A recapitalisation could be used to declare a special dividend which would serve as compensation for not selling to Schneider. The price of Square D's shares have appreciated some 50 per cent since the Schneider offer.

Although a large percentage of shares has been tendered, their purchase by Schneider cannot be completed until the Square D board agrees to two conditions: first, that it lift its legal obligation requiring a hostile takeover bidder to acquire 95 per cent of the shares; and second, that it remove a poison pill provision from company by-laws. The board has so far refused to do so.

Bankers Trust suffers from weak dollar
By Bernard Simon

BANKERS Trust, the highly-regarded US banking group, suffered a 19 per cent fall in first-quarter earnings. A strong advance in trading income was more than offset by higher non-interest expenses, lower foreign exchange revenues and write-offs on investments in highly-leveraged companies.

Net earnings slipped to \$100m, or \$1.85 a share, from \$198m, or \$3.36, a year earlier. Interest income fell only slightly to \$213m.

The company blamed an 8.4 per cent rise in non-interest expenses partly on the weaker dollar, which accounted for about a quarter of the increase. Staff severance costs jumped by \$40m.

Trading revenues almost doubled to \$304m, thanks largely to a strong performance by the capital markets business, which includes interest rate, currency and equity derivative products. But corporate finance fees tumbled by 23 per cent.

Losses on the bank's books continue to fall sharply, reflecting the policy of the past four years of distributing a higher proportion of loans to other financial institutions, such as regional and foreign banks, insurance companies and pension funds. Its total loan portfolio stood at \$19.6bn on March 31, down from \$29.2bn in 1988.

ITT, the US conglomerate with interests ranging from defence to insurance, reported a 9.4 per cent fall in first-quarter profits, to \$229m after tax.

Earnings per share also fell, from \$1.77 to \$1.7, but, in both cases, comparisons were distorted by one-off items.

On the one hand, the first quarter of 1991 took in portfolio gains of \$35m - or 26 cents a share - mainly at ITT Hartford, the insurance arm. This contrasted with portfolio gains of \$4m, or 3 cents a share, in the corresponding period a year earlier.

On the other hand, the first quarter of 1990 was boosted by an after-tax gain of \$47m from the sale of the stake in Alcatel Alsthom. ITT said that without this item, net income in the first quarter would have improved by 18 per cent.

ITT said that its electronic components business improved on higher volumes and better efficiencies at ITT semiconductor. ITT Defence also had a better quarter due to more favourable margins on certain contracts and despite lower sales.

The fluid technology business was "slightly down" but ITT automotive and the group's forest products division both saw sharper falls.

INTERNATIONAL COMPANIES AND FINANCE

Securities houses reinforce revival

By Patrick Harverson in New York

SALOMON and Morgan Stanley, two of the largest securities houses in the US, provided fresh evidence of the revival in Wall Street's fortunes yesterday when they unveiled big increases in first-quarter profits.

Salomon reported record net income of \$273m, or \$2.30 a share, more than double the \$119m earned a year earlier on revenues of \$690m. Total net revenues were \$1.18bn, against \$690m in 1990.

Morgan Stanley posted a 46 per cent rise in net income to \$120.1m, or \$3.07 a share, based on net revenues of \$747.2m, up from \$578.2m in 1990.

A string of Wall Street firms has reported dramatically-improved profits for the quarter, a result of the boom in New York share prices, the big rise in trading activity, and the recovery in the underwriting of new stock and bond issues.

For Salomon and Morgan Stanley, the main factor behind the improvement was the large rise in revenues from principal trading activities, especially stocks and bonds.

At Salomon, income from principal transactions rose nearly 50 per cent to \$68m on the back of strong earnings from proprietary trading and market-making in equities, mortgage-backed securities, corporate bonds and government issues. Overseas earnings were also healthy, especially on European fixed-income securities and Asian equities.

Investment banking revenues rose by \$15m to \$99m at Salomon, primarily due to a doubling in business from new issues of corporate stocks and bonds, high-yield debt and mortgage-backed securities.

The two areas where Salomon performed less impressively were real estate and Fibre Energy, the company's oil trading subsidiary, which posted pre-tax earnings of \$5m, against \$7m a year earlier.

The cost of moving to a new headquarters in Manhattan, and an increase in benefits and bonuses paid out alongside higher profits, pushed Salomon's non-interest expenses up to \$96m, against \$93m a year earlier.

The earnings picture was similar at Morgan Stanley, where a strong performance from global sales and trading activities, particularly in fixed income, equities, foreign exchange and commodities, lifted revenues from principal transactions to \$332.8m, up from \$277.7m in 1990.

Income from investment banking business rose 14.5 per cent, with increased debt and equity underwriting volume offsetting a decline in financial advisory activity.

A 33 per cent rise in compensation and benefits expenses to \$73.9m accounted for the bulk of the increase in total outgoings at Morgan Stanley, which totalled \$544.2m in the quarter, up from \$496.6m at the same stage a year ago.

RJR in the black with \$5m
By Nikki Tait in New York

RJR NABISCO, the tobacco and food group which was subject to the highest leveraged buyout in the US two years ago, yesterday reported a small after-tax profit of \$5m in the first quarter of 1991.

It is the first time RJR has made a profit after interest and tax since the massive \$25bn takeover masterminded by Kohlberg, Kravis Roberts, the investment banking business.

In the first quarter of 1990, RJR reported a net loss of \$22m. News of the surplus seemed to surprise some Wall Street analysts, who greeted the figures warmly. "It's positive - we were expecting a small loss," commented one high-yield analyst at Salomon Brothers.

On the stock market, RJR shares rose in morning trading in New York by 1/4 to \$11 1/4, while its junk bonds also advanced on the profit news.

The company has just completed the latest in a series of refinancing exercises aimed at reducing the cost of its outstanding debt.

The most recent restructuring involved the issue of 115m new shares, to raise \$1.28bn, plus a \$1.5bn tranche of new junk bonds.

During the first quarter, RJR's operating profits rose to \$67m, 7 per cent higher than the same period a year earlier, with "cash earnings" - that is, before interest, tax, depreciation and amortisation - marginally improved at \$940m against \$928m.

Sales overall were 8 per cent higher at \$3.47bn. Of the two main business divisions, food showed the more marked advance. Sales rose from \$1.94bn to \$1.91bn, while operating profits (after amortisation charges) were 21 per cent higher at \$171m.

On the tobacco side, sales rose 5 per cent to \$1.56bn, while profits edged 2 per cent higher at \$94m. The company reported "significant volume gains" overseas, but said its domestic volumes were still falling by more than the market generally - the latter figure standing at around 3 per cent a year.

The flow of debt refinancings has helped to push down interest costs. In the first quarter, cash interest expense was \$307m from \$388m.

Bethlehem posts loss of \$39.2m
By Nikki Tait

WRACK demand and mounting costs have led Bethlehem Steel, the second largest US steel manufacturer, to unveil a \$39.2m loss after tax in the first three months of 1991. In the same period a year ago, the company made a profit of \$21.3m.

Bethlehem warned it expected to report a further deficit in the second quarter of the year, despite "a slight seasonal upturn".

While there are some signs of stability and potential recovery for the economy... the outlook remains uncertain because of high unemployment, credit constraints and the recent strengthening of the dollar, the company said.

But the Pennsylvania-based company said it was still studying the possibility of a collaborative venture with British Steel. The venture, announced in outline earlier this year, would involve the UK company in taking over and reorganising the US group's subsidiaries which make structural and rail steel.

Yesterday, Bethlehem said that, as part of a feasibility study, talks were being held with the United Steel Workers Association "concerning the joint venture's requirements for competitive labour costs".

Bethlehem had warned it would probably post a first-quarter loss, although it did not specify the extent of the expected deficit.

Bethlehem said the basic steel division turned in an operating loss of \$36m, against a profit of \$33m a year ago. Steel-related operations made an operating loss of \$7m, against a \$4m deficit in the first quarter of 1990. As a result, the overall loss at the operating level reached \$39.2m, compared with \$25m profit last year.

Milacron dips into the red
By Bernard Simon

CINCINNATI Milacron, one of the world's biggest machine tool makers, slipped into the red in the first quarter on the back of weak demand and heavy price discounting.

However, the company reported a pick-up in new orders, with a first-quarter inflow 6 per cent higher than a year earlier and 14 per cent up on the previous three months. The order backlog also widened during the quarter.

Milacron suffered a \$5.5m loss, or 22 cents a share, in the first quarter, against earnings of \$2.5m, or 10 cents a share, a year earlier. Sales dipped to \$181.1m from \$184.2m.

Mr Daniel Meyer, chief executive officer, said slack business conditions were especially evident in standard machine tool, grinding machine and plastics machinery sectors.

He said stringent cost controls combined with new products and an expanded distribution network should return the company to break-even in the second quarter.

Whirlpool sees earnings down 17.2%
By Nikki Tait

PROBLEMS in its difficult home market left Whirlpool, the world's largest maker of home appliances, reporting a 17.3 per cent fall in first-quarter earnings at \$24m after tax, against \$28m in 1990.

Sales fell marginally, to \$1.62bn from \$1.64bn last year. Whirlpool said part of the decline reflected continuing difficulties with its Brazilian affiliates. The Michigan-based company took in a net loss of \$17m from its equity interest here, and said operations were hampered by a price freeze on many consumer durable items.

It added that, if the effect of the Brazilian business were excluded, underlying earnings were down by 15 per cent from the first quarter of 1990.

Whirlpool distinguished between its European operations, which fared well during the quarter, and the domestic position. On the former, it said sales and earnings from its joint venture with Philips, the Dutch electrical group, improved from the previous year, helped by volume growth and favourable currency translation.

In the US, Whirlpool conceded that shipments declined - although it said its own decline was less than the industry average, which showed a 16 per cent fall.

Mr David Whitman, chairman, said he expected a "gradual recovery" in this area.

Wide margins lift Texaco 26% in first quarter
By Bernard Simon in New York

THE WIDE refining margins prevalent throughout the oil industry lifted Texaco's earnings by 26 per cent in the first quarter.

Thanks to a doubling in operating profits from refining and marketing, earnings of the US's third biggest integrated oil company rose to \$415m, or \$1.07 a share, from \$328m, or \$0.84, a year earlier. Revenues rose to \$10.2bn from \$8.2bn.

But operating earnings from exploration and production fell to \$282m from \$317m. The company ascribed the drop to maintenance of UK facilities, lower heavy crude prices in the US, and the impact of the mild North American winter on natural gas volumes and prices.

These negative factors were only partly offset by higher crude output in Indonesia and production from a new field in China.

First-quarter capital spending jumped by a third to \$791m, due largely to expanded exploration and production activity in the US and the North Sea.

Phillips Petroleum suffered a sharp drop in first-quarter earnings due largely to several non-recurring and non-operational items. Net earnings fell to \$160m, or 62 cents a share, from \$259m, or \$1.06, a year earlier.

Without these items, which include a \$70m gain from asset sales this year and special gains last year of \$149m, earnings would have risen to \$149m from \$107m. Revenues rose to \$3.5bn from \$3.1bn.

ITT starts year with 9.4% fall to \$229m
By Nikki Tait

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Earnings per share also fell, from \$1.77 to \$1.7, but, in both cases, comparisons were distorted by one-off items.

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The fluid technology business was "slightly down" but ITT automotive and the group's forest products division both saw sharper falls.

First Executive receives \$643m tax claim
By Nikki Tait

ATTEMPTS to rehabilitate Executive Life of California, the main operating unit of troubled Los Angeles-based insurer First Executive, have run into a serious obstacle from the Internal Revenue Service, which claims to be owed \$643m.

Mr John Garamendi, the Californian insurance commissioner who seized control of Executive Life earlier this month, warned that the move "could force the company into liquidation and jeopardise the savings of hundreds of thousands of policyholders and annuitants".

The Los Angeles office of the IRS, however, said that while it was obviously concerned about policyholders' welfare, it had a duty to the US public to make sure demands for back tax were logged.

The IRS claim covers tax which the authorities say the company should have paid in 1981, 1982 and 1983, together with penalties and interest because of the non-payment. The IRS declined to split the tax sum from the penalty/interest charges, although there were reports that the actual tax claim totalled less than \$650m.

The IRS acknowledged that the penalties/interest element was likely to be substantial.

The Californian regulators have recently suggested that rehabilitation efforts were centring on talks with a European consortium, led by Allianz, part of Crédit Lyonnais, the French bank.

Officials at the Insurance Department said they did not know what the reaction of the consortium had been to the tax demand.

However, Mr Garamendi said he would "do everything in my power to stop this IRS raid on the assets needed to pay Executive Life policyholders. I plan to immediately contact both the Bush administration and Congressional leaders," he added.

Schlumberger

SCHLUMBERGER LIMITED FIRST QUARTER EARNINGS

New York, New York, April 18 - Schlumberger Limited announced today first quarter earnings of \$135 million, compared to \$129 million earned in the first quarter one year ago, a gain of 5%. Earnings per share were 4% higher at \$0.56, despite the impact of war in the Middle East, weaker gas-driven activity in the United States, and the short-term costs of restructuring operations. Operating revenue for the first quarter was \$1.51 billion, a gain of 24% over the first quarter last year. Excluding acquisitions, revenue increased by 15%.

Evan Baird, Chairman, stated, "Despite a marginal 1% gain in active drilling rigs, Schlumberger Oilfield Services revenue increased 25% over one year ago and 15% on a comparable basis. New services and firmer pricing were factors in revenue growth."

With regard to the Middle East, he further stated, "Predictably, the aftermath of such a stunning military victory is a letdown in demand for the services we may have created more problems for the region than it solved. We believe more than ever that governments around the world will renew their efforts to lessen their dependence on Middle Eastern oil by broadening their sources of supply and conservation. Both factors are favorable to Schlumberger and we will continue our investment worldwide in people and technology to profit from these trends."

07/11/2015

INTERNATIONAL CAPITAL MARKETS

C&G steps into sterling floating rate note sector

By Simon London

CHELSEA and Gloucester Building Society stepped into the sterling floating rate note sector of the international bond market yesterday with a £125m deal, increased from £100m, lead managed by UBS Phillips & Drew.

The deal follows the reopening of the sector by the Woolwich Building Society last week after six months during which floating rate funding could not be sold.

The four-year maturity of yesterday's issue was a year longer than the Woolwich deal and tested the readiness of investors to lock into this relatively illiquid market.

Lead managers responded to demands for higher fees from several firms and offered eight basis points for underwriting, against four basis points last week. However, several leading houses again declined to participate, arguing that fees of around 10 basis points would

INTERNATIONAL BONDS

be commensurate with underwriting risk.

This did not appear to inhibit the progress of the deal however, with the issuer regarded as one of the few improving credits in the sector.

The paper pays 15 basis points over the three month London interbank offered rate and was reoffered to investors at the fixed price of 99.65. At this level, the discounted margin is 24.5 basis points, very close to the return on the three-year Woolwich deal.

The lead manager reported strong demand from UK institutional investors and some demand from continental European investors.

Elsewhere, investors anticipated further appreciation of

the dollar were offered two virtually identical \$300m three-year deals from state-backed European financial institutions.

Credit Local de France came with an issue lead managed by J. P. Morgan priced to yield 46 basis points over comparable US Treasury securities. Some hours later, LKB Baden-Wuerttemberg offered paper via Nomura International at a yield spread of 47 basis points over treasuries.

● J. Sainsbury, the UK food retailer, is to redeem its outstanding £150m, 5 per cent convertible capital bond issue on June 24. Investors holding unconverted bonds can either switch into equity at the conversion price of £2.62 or take a redemption payment. Under the redemption clause, the bonds will be converted into preference shares, which will then be redeemed at par, plus a premium of 3 per cent.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
Crédit Local de France(a)(f)	200	7 1/2	101.5375	1994	1 1/2/1.275 J.P. Morgan Secs.	
LKB Baden-Wuerttemberg(a)(f)	200	7 1/2	100.9475	1994	1 1/2/1.325 Nomura Int.	
Strobank(b)(f)	100	10	100.20	1994	30/15bp Salomon Bros.	
STERLING						
Cheltenham & Gloucester(a)(f)	125	(c)	100	1995	30/15bp UBS Phillips & Drew	
CANADIAN DOLLARS						
Merrill Lynch & Co.(a)(f)	100	10 1/2	101.175	1996	1 1/2/1.175 Merrill Lynch Int.	
BOLIVIAN FRANCS						
Bolivia Technologies(d)(f)	300	7	100	1999	2 1/2/1.1 Lazard Freres	
D-MARKS						
Mitsubishi Electric Corp(a)(f)	300	4	100	1995	2 1/2/1.12 Daiwa Europe GmbH	
Mitsubishi Electric Corp(a)(f)	200	5 1/2	100	1995	2 1/2/1.12 Daiwa Europe GmbH	
Merrill Lynch & Co.(a)(f)	150	8 1/4	101.45	1994	1.8/1 Merrill Lynch GmbH	
BIP America Inc.(a)(f)	125	zero	57.55	1998	2 1/2/1.1 Citibank AG	
Jorden Bridge Corp(a)(f)	25	8 1/2	100	1995	2 1/2/1.1 Varian Int. GmbH	
Mann Transport(a)(f)	45	4	100	1995	2 1/2/1.1 Nikko Secs. GmbH	
AUSTRALIAN DOLLARS						
St. Elizabeth's Victoria(a)(f)	125	12 1/4	101 1/4	2001	2 1/2/1.1 Hambros Bank	

(a) Private placement. (b) Convertible. (c) With equity warrants. (d) Floating rate note. (e) Final terms. (f) Non-callable. (g) Coupon pays 25bp over 3-month Libor. Non-callable. (h) Coupon pays 15bp over 3-month Libor. Minimum interest rate 5%. Non-callable. (i) Redeemable in 3 equal tranches in 1997, 1998 and 1999 at 110%. Conversion premium fixed at 10%. (j) Implied yield at issue - 8.1326%. Non-callable. (k) Amount increased from A\$100m. Non-callable.

BZW to shut US equities operation

By Bernard Simon in New York

BARCLAYS de Zoete Wedd is closing its US equities operations and laying off 15 per cent of its staff, just a year after hiring a number of top-flight analysts to set up the business.

The investment banking and securities arm of Britain's Barclays Bank said yesterday that a detailed review had con-

cluded that "the cost of building and maintaining a business in US equities wouldn't produce adequate returns in the foreseeable future."

A BZW official in New York indicated that, even with the recent return in the securities business, the firm had found it difficult to compete against established US securities deal-

ers with far greater resources. She described the venture as an "opportunistic act which proved untenable".

The lay-off, sales and support staff, most of them based in New York, will be 15 per cent of the total. The firm emphasised that its international equities business based in New York will not be affected.

Treuhand may breach borrowing limit

By Katharine Campbell in Frankfurt

AN OFFICIAL in Bonn yesterday suggested that the Treuhand, the east German state-backed privatisation agency, was likely to breach its borrowing limit for 1991, possibly by DM30m.

The agency, originally set a limit of DM250m, is under pressure to extend its financial safety net as the unemployment programme becomes more controversial in the east.

The suggestion from Bonn came as the Treuhand confirmed plans to launch the largest D-Mark commercial paper programme since the market opened at the beginning of this year.

The DM250m facility, arranged by Dresdner Bank with Deutsche Bank as co-arranger, will cover the agency's short and medium-term requirements.

D-Mark commercial paper has only been allowed since the beginning of this year, when the Bundesbank put aside its previous objections and a change in law removed the constraint of seeking ministry of finance approval for each issue.

In addition to the Treuhand programme, six programmes are already in place including DM500m for Daimler Benz, Germany's biggest industrial conglomerate, DM500m for BMW, the car manufacturer and DM250m for Südzucker, the sugar company.

Dresdner Bank kicked off the market in mid-February and outstanding already amount to just under DM1bn. Much of the paper has been issued at the very short end of the market from seven days upwards.

The Treuhand has said it will tap the market in maturities between seven days and two years. Yesterday's programme marks the first incursion of another bank as arranger into a market which to date Deutsche Bank, Germany's largest, had managed to keep to itself.

Other east German banks have also been active in the market, but to date Deutsche Bank has acted as sole dealer as well as arranger. JP Morgan and Westdeutsche Landesbank are both appointed dealers for the Treuhand.

Bank chief hits at settlement systems

By Richard Waters

SYSTEMS for settling securities transactions seldom allow for the transfer of securities only against payment, whatever they may claim, Mr. Pen Kent, an executive director of the Bank of England, warned yesterday.

Speaking at a conference in London, Mr. Kent said that many countries had improved their settlement systems to meet the requirements laid down by the G30. Status reports on the level of development in 21 countries around the world will be produced by the G30 in the next few days, he said.

However, few had succeeded in developing a true system of delivery against payment, in which cash is released only against the delivery of securities, and vice versa. This leaves a residual risk in settlement systems which appear to offer buyers and sellers full security, he said.

"Perfect synchronisation is very difficult to achieve," Mr.

The International Councils of Securities Associations (ICSA), which represents self-regulatory authorities in the leading financial centres, closed its meeting in London with a call for greater international consultation in securities regulation, writes Simon London.

The two-day meeting discussed ways of improving the efficiency of multi-national securities offerings, the detection of malpractice in cross-border dealings and licensing of securities industry professionals to work internationally.

One area of concern is the delay in formulating capital

adequacy guidelines for securities houses. Delays were blamed on the competitive disadvantage, commented Mr. Robin Hutton, director-general of the British Merchant Banking and Securities Houses Association.

Capital adequacy requirements for the securities industry are being examined by the Basel group of central bank regulators, the European Commission and the US and Japanese regulatory authorities. However, no guidelines are expected to be published before the end of this year.

Real-time transfer of cash at the time of the trade, with payments being made gross rather than netted out.

"More work needs to be done on delivery versus payment (DVP). I do not think most

systems do achieve DVP as I have described it," he said. "Many systems exchange stock against some form of payment. Legal title, however, may not be guaranteed. Payment may not be in immediate good funds. The system may rely on the good name of an intermediary such as a bank or depositary."

Mr. Kent added that regulations which will allow the development of Taurus, the UK's long-delayed new settlement system, will be published within days. The delay in the regulations, to be produced by Department of Trade and Industry, has already meant that the introduction of Taurus has been put off from October this year to next spring at the earliest.

Mr. Kent warned that the regulations, when published, would be long and detailed, but that they have been designed "to minimise the changes to existing legal rights and obligations."

Intermediaries warned of tough challenges

By Richard Waters

MANY intermediaries operating in the European securities markets face significant challenges if they are to survive to the end of the decade, industry executives warned yesterday.

Speaking on the second day of a Financial Times conference on the development of the European securities markets, Mr. Herschel Post, chief operating officer of Lehman Brothers International, warned that the process of intermediation that swept the commercial banking world during the 1980s could come to bear on many securities intermediaries in the coming years. This included stock exchanges themselves as well as brokers, he said.

Partly as a result of the shifts in boundaries in the securities business, large institutions have already moved to integrate a range of intermediary functions, from acting as investment managers to being brokers and principals in securities trades.

This vertical integration would allow them to meet the different functions between the different functions, he said.

Mr. Eberstadt added that universal banks, similar to those in Germany, were best placed to take advantage of deregulation in Europe. Universal banks do not suffer the same pressures as

FT CONFERENCE EUROPEAN SECURITIES MARKETS IN THE 1990s

directors of Dresdner Bank, listed this vertical integration as one of the indispensable components of any financial intermediary's strategy in the coming years.

Others, he said, were a clear earnings-related focus on the segments and geographical areas in which an intermediary plans to operate; a focus on earnings rather than turnover; and a modern, customer-oriented distribution system.

Mr. Eberstadt added that universal banks, similar to those in Germany, were best placed to take advantage of deregulation in Europe. Universal banks do not suffer the same pressures as

investment or commercial banks to constantly try to overcome regulatory hurdles by developing new financial products, he said.

"These (products) do not necessarily suggest a greater emphasis of a more rigorous approach to risk management, as is often stated."

"They tie up important resources to circumvent artificially created hurdles, which are then not available for other, more productive purposes of financial intermediation."

Universal banks do not suffer the same pressures, since they can switch resources between commercial and investment banking, he said. "It is not difficult to forecast a global trend toward universal banking for the coming years," he added.

Responding to a question later, Mr. Post said he did not believe investment business in Europe would concentrate into the hands of a few, large universal banks.

As had already happened in the US, investors in Europe would come to understand the benefits of selecting intermediaries on the basis of performance, and this would

lead to more varied choice. Mr. Howard Coates, deputy chairman of BZW equities, said that the challenges facing intermediaries in Europe were greater than those they faced elsewhere in the world.

This is because, in addition to the challenges posed by deregulation, intermediaries had to cope with the problems of dealing in many, often small local markets, with the same securities often being traded on more than one market. In addition, cultural and historic differences meant that different types of investor and issuer demanded a different approach from intermediaries.

BZW's response to the higher costs and lower income in securities markets had been in part to focus on higher value products, and in part to pare each business so that it could survive even in difficult periods.

Different equities, such as French equities, are treated as different products and given their own profit and loss account, he said. In addition, BZW now reviews its customers by the profits that the firm generates from business it does with them.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS									
Tuesday April 23 1991									
Index No.	Day's Change	Est. Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio	Index No.	Day's Change	Est. Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio
1 CAPITAL GOODS (247)	854.08	-1.23	5.67	10.92	11.55	854.08	-1.23	5.67	10.92
2 Building Materials (24)	1078.47	-1.2	10.96	5.75	11.20	1078.47	-1.2	10.96	5.75
3 Contracting, Construction (31)	1369.89	-0.4	10.46	5.83	12.37	1369.89	-0.4	10.46	5.83
4 Electricals (10)	2364.94	-0.1	11.12	5.66	11.45	2364.94	-0.1	11.12	5.66
5 Electronics (23)	3812.24	-0.2	6.42	4.92	15.45	3812.24	-0.2	6.42	4.92
6 Engineering-Aerospace (2)	455.19	-0.8	15.35	5.50	7.84	455.19	-0.8	15.35	5.50
7 Engineering-General (47)	459.01	-0.1	12.33	5.72	9.77	459.01	-0.1	12.33	5.72
8 Metals and Metal Forming (3)	478.04	-1.1	19.08	7.22	6.47	478.04	-1.1	19.08	7.22
9 Motors (15)	349.82	-0.2	12.52	6.83	9.60	349.82	-0.2	12.52	6.83
10 Other Industrial Materials (20)	1524.16	-0.6	9.41	5.33	12.55	1524.16	-0.6	9.41	5.33
11 CONSUMER GROUP (185)	1456.44	-0.3	8.34	3.67	14.76	1456.44	-0.3	8.34	3.67
12 Brewers and Distillers (22)	1777.72	-0.1	9.05	3.65	13.62	1777.72	-0.1	9.05	3.65
13 Food Manufacturing (20)	1195.28	-0.2	9.40	4.08	13.08	1195.28	-0.2	9.40	4.08
14 Food Retailing (16)	4717.49	-0.1	8.10	2.80	16.15	4717.49	-0.1	8.10	2.80
15 Health and Household (21)	3226.96	-0.1	5.92	2.62	19.26	3226.96	-0.1	5.92	2.62
16 Hotels and Leisure (21)	1357.63	-0.9	10.09	5.10	11.69	1357.63	-0.9	10.09	5.10
17 Media (24)	1482.14	-0.1	9.44	4.64	13.30	1482.14	-0.1	9.44	4.64
18 Packaging, Paper & Printing (16)	673.15	-0.5	6.15	4.30	15.22	673.15	-0.5	6.15	4.30
19 Stores (34)	927.92	-0.1	9.00	3.80	14.40	927.92	-0.1	9.00	3.80
20 Textiles (11)	524.35	-0.9	10.15	12.41	12.41	524.35	-0.9	10.15	12.41
21 OTHER GROUPS (108)	1208.67	-0.5	9.95	4.99	12.30	1208.67	-0.5	9.95	4.99
22 BUSINESS SERVICES (13)	1294.98	-0.1	11.15	4.95	10.96	1294.98	-0.1	11.15	4.95
23 Chemicals (21)	1274.54	-0.2	6.18	6.11	12.53	1274.54	-0.2	6.18	6.11
24 Conglomerates (10)	1552.70	-1.3	10.80	6.62	11.07	1552.70	-1.3	10.80	6.62
25 Transport (14)	2176.61	-0.6	11.32	4.75	10.84	2176.61	-0.6	11.32	4.75
26 Electricity (14)	1180.43	-0.9	11.74	5.65	10.67	1180.43	-0.9	11.74	5.65
27 Telephone Network (1)	1452.92	-0.4	14.62	14.02	14.02	1452.92	-0.4	14.62	14.02
28 Water (10)	2420.85	-0.1	14.01	5.79	7.98	2420.85	-0.1	14.01	5.79
29 Miscellaneous (22)	1875.56	-0.1	6.43	4.97	19.76	1875.56	-0.1	6.43	4.97
30 INDUSTRIAL GROUP (480)	1233.44	-0.3	9.44	4.50	13.00	1233.44	-0.3	9.44	4.50
31 Oil & Gas (20)	2479.27	-0.2	10.16	5.37	12.83	2479.27	-0.2	10.16	5.37
32 NON-SHARE INDEX (500)	1338.16	-0.4	9.54	4.62	12.98	1338.16	-0.4	9.54	4.62
33 FINANCIAL GROUP (77)	824.37	-0.6	8.04	5.72	17.25	824.37	-0.6	8.04	5.72
34 Banks (19)	922.53	-0.5	8.04	5.72	17.25	922.53	-0.5	8.04	5.72
35 Insurance (LIFE) (7)	1514.79	-0.5	5.46	15.97	12.71	1514.79	-0.5	5.46	15.97
36 Insurance (COMPOSITE) (6)	682.47	-0.8	6.43	15.97	12.71	682.47	-0.8	6.43	15.97
37 Insurance (BROKERS) (8)	1170.95	-0.2	6.82	5.74	19.09	1170.95	-0.2	6.82	5.74
38 Merchant Banks (7)	1077.59	-0.4	6.38	4.67	21.56	1077.59	-0.4	6.38	4.67
39 Property (40)	1077.59	-0.4	6.38	4.67	21.56	1077.59	-0.4	6.38	4.67
40 Other Financial (20)	292.08	-0.4	9.43	6.18	13.64	292.08	-0.4	9.43	6.18
41 Investment Trusts (56)	1204.45	-0.2	3.41	10.94	1202.18	1204.45	-0.2	3.41	10.94
42 ALL-SHARE INDEX (666)	1212.45	-0.4	4.74	14.09	1207.44	1212.45	-0.4	4.74	14.09
43 FT-SE 100 SHARE INDEX	2503.81	-13.0	2509.31	2489.31	2490.81	2503.81	-13.0	2509.31	2489.31

FIXED INTEREST									
AVERAGE GROSS REDEMPTION YIELDS									
PRICE INDICES	Tue Apr 23	Day's Change	Mon Apr 22	Accrued Interest	Index No.	Tue Apr 23	Day's Change	Mon Apr 22	Accrued Interest
1 British Government	9.21	9.21	11.60	1.73	3.79	9.21	9.21	11.60	1.73
2 5-15 years (28)	120.67	+0.04	120.63	1.28	5.15	120.67	+0.04	120.63	1.28
3 15-25 years (8)	138.86	+0.19	138.60	1.97	4.05	138.86	+0.19	138.60	1.97
4 Irredeemables (6)	155.05	+0.01	155.02	4.29	1.50	155.05	+0.01	155.02	4.29
5 All stocks (72)	129.72	+0.08	129.61	1.54	4.62	129.72	+0.08	129.61	1.54

FIXED INTEREST

UK COMPANY NEWS

Worldwide defence cuts and project delays take their toll
Flat showing as FR dips to £21.3m

By Clare Pearson

FR GROUP, the aviation products group which makes 65 per cent of its sales in the defence sector, reported flat profits and earnings for 1990. Pre-tax profits were £21.3m (£22.6m), on turnover of £189.2m (£183.8m). Earnings per share came to 20.07p (20.75p). The final dividend is unchanged at 4.8p maintaining the total at 24.87p for the year.

The results came against a worldwide background of cuts in defence spending. They were also specifically affected by losses at WES, the containers and general engineering division. Without these, profits would have been

slightly ahead, said Mr Giles Irwin, finance director. He said FR had now "taken the knife" to WES, which had been integrated into Flight Refuelling, the dominant air-to-air refuelling pod division.

Mr Irwin said this division put in a good performance as did the other larger operations - notably FR Aviation, which provides training and maintenance to the military.

However, group performance had been, and continued to be, affected by delays in sizeable projects. Supplies of refuelling pods to the US airforce, for instance, had been delayed

owing to a change in specification. There had been cost overruns on the Phoenix air vehicle project where GEC is the main contractor.

Mr Irwin said the Gulf conflict had produced a "number of small value items" for FR but nothing significant in a group context.

● **COMMENT**
The long-running sore of delayed contracts continues to trouble FR along with other companies in its sector. The current year is promising no relief from the complaint, especially ahead of the white paper in June, which is expected to clear up deep uncertainty

about how big the British armed forces are going to be in the future. That means FR is set to complete its third year of broadly flat profits, perhaps making no more than £20m pre-tax. This puts the shares on a prospective p/e of about 8.5 while the yield is some 5 per cent. The shares are well down on levels achieved at the start of last year but still look fully-valued for the moment at 160p. It is reasonable to expect a recovery in 1992, but there is no near-term relief for long-suffering investors who have now been waiting for four years for FR to recover the momentum of its earlier career.

Doctus shares fall 8p on profit warning

By Jane Fuller

DOCTUS, the management, personnel and marketing consultancy, yesterday issued a profit warning and said it was reviewing the marketing element of its business which was beefed up under two years ago through the £40m merger with Prospective Group.

Doctus's share price fell 8p to 85p, compared with its 12-month high of 138p last May. The group also announced that the roles of chairman and chief executive were to be split. Mr Brian Blake would continue as chairman and Mr Alan Greenough, who joined the board last October, would take the latter post. A non-executive deputy chairman was also about to be appointed.

Mr Blake, who said the management changes were not connected with the weaker performance, said the group's interim pre-tax profit for March 31 would be "quite a bit below" last year's £4.1m.

The Gulf war and downturn in the UK economy had led to "a decision paralysis" and the cancellation of some orders. Trading had suffered particularly in January and February.

For the full year brokers' forecasts of £10m-£12m (£11.4m) would not be met, although trade had picked up since the first half. The group was about to announce disposals that would reduce year-end debt of £25m.

Its review of strategy included considering whether or not to keep the marketing division, which accounted for 60 per cent of operating profit last year. Prospective, formerly known as Pineapple because of its roots in the eponymous dance studio, was mostly marketing orientated.

Mr Blake said the decision to review this side of the business did not mean that Prospective - acquired for shares, but bringing in substantial debt - had been a bad buy. If parts were put up for sale, they would only go if the prices were right.

Marketing's performance had been flat last year compared with more than doubled profit growth at the management and human resources consultancies.

McKechie slides to £10.5m as Australian recession hits sales

By Paul Cheeseright, Midlands Correspondent

TAXABLE PROFITS continued to slide at McKechie, the West Midlands-based plastic components, specialist engineering and household products group.

For the half year to January 31 1991 profit came to £10.5m, down from £12.7m, which itself was down some 27 per cent on the 1989-90 first half. Earnings per share for the latest period were 8.8p (10.5p).

The interim dividend, however, is maintained at 5p. That reflected a degree of optimism about the prospects for the second half.

Indeed, Mr Jim Butler, chairman, said not only that UK companies, even those in the sluggish automotive sector, were reporting "steadier trading conditions" but also "it is tempting to believe that the worst of the recession is over."

At the same time group companies in the US had growing order books. However, that was offset by continuing problems in Australia.

Recession in Australia led to lower demand and put pressure on margins during the first half. Exchange rate movements took £500,000 out of operating profits; those factors were the most significant in the decline of group profits.

UK and US operations, helped by cost cutting and product improvement, managed to hold their earnings levels of £60-70.

Return on assets and sales fell largely because of the acquisition of Engineered Custom Plastics in the US. That company had not been operating profitably but should be by the end of the year.

Turnover dropped to £183.6m (£178.6m), partly because of the Australian experience. Just as important, however, was the re-positioning of the group, its greater concentration on plastics and specialist engineering, brought about by the sale of its UK metals operations, which had provided a quarter of operating profits. The impact of the sales will be spread over the whole year.

During the second half turnover and profits again would be affected but interest charges would be lower. The sale of the metals companies - McKechie Extruded Products, Worcester Parsons and Stelco - would realise £53m cash which was initially being used to strengthen the balance sheet. Gearing would be reduced to less than 10 per cent by the end of the financial year.

Interest boost helps Farnell to £33.8m

By Andrew Elger

STRONG GROWTH in interest income helped Farnell Electronics, the manufacturer and distributor of electrical and electronic equipment, increase pre-tax profit by 10 per cent from £30.4m to £33.8m in the year to January 31.

Farnell, which had cash balances of £58m at the year-end, benefited from high rates available in the money markets and interest income rose from £1.6m to £2.8m.

Turnover rose from £189.7m to £193.8m, mainly because of the disposal of AC Farnell, a wholesale distributor of brown goods, sold in March last year.

Farnell's main division, electronic component distribution, increased operating profits from £21.3m to £23.4m on turnover of £187.36m to £194.4m.

Electronic equipment manufacturing saw operating profits fall from £8.7m to £7.12m on turnover of £60.3m, down from £65.46m.

Earnings per share increased by 12 per cent to 16.3p (14.5p).

The directors are recommending a final dividend of 5.5p, a rise of 15 per cent.

Mr Henry Elstone, finance director, said the group's German subsidiary made a loss of £2m but its development was continuing and he was looking for a good return in the current year.

Mr Elstone said the group had been hit by recessionary conditions in the UK, but was confident that it would be able to maintain its 25-year record of growth in earnings per share.

Farnell's Australian subsidiary made a small net profit during the year, which Mr Elstone said was a commendable performance in view of the difficulties of the economic climate there.

● **COMMENT**
These are good results in view of the depth of the recession in the UK economy, which still accounts for the vast majority of the Leeds-based

group's business. Farnell did manage to increase profit margins slightly in its already extremely lucrative distribution business, but holding the erosion in manufacturing margins to 11.8 per cent, compared with 13.6 per cent in the previous year, is just as impressive.

The main concern in the market is that Farnell will use its cash pile to pay too much for the distribution activities of STV, the British telecommunications group bought last year

by Northern Telecom of Canada. However, paying over the odds would not be in character for a canny northern management team.

Forecast flat profits of £33.8m put the shares, up 4p yesterday to 506p, on a prospective multiple of just over 12, in line with its sector. That seems undemanding, particularly if the German investment comes good, but the shares are unlikely to advance until the group's acquisition intentions become clearer.

● **COMMENT**
The long-running sore of delayed contracts continues to trouble FR along with other companies in its sector. The current year is promising no relief from the complaint, especially ahead of the white paper in June, which is expected to clear up deep uncertainty

about how big the British armed forces are going to be in the future. That means FR is set to complete its third year of broadly flat profits, perhaps making no more than £20m pre-tax. This puts the shares on a prospective p/e of about 8.5 while the yield is some 5 per cent. The shares are well down on levels achieved at the start of last year but still look fully-valued for the moment at 160p. It is reasonable to expect a recovery in 1992, but there is no near-term relief for long-suffering investors who have now been waiting for four years for FR to recover the momentum of its earlier career.

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The £194m bid had effectively been put on ice until May 10 while the Office of Fair Trading considers whether to refer it to the Monopolies and Mergers Commission. Total may then issue additional information, such as a profits forecast, and Coats could mount a second offer.

Coats' shares were unchanged at 76p yesterday still higher than Coats' offer of 65p cash. Coats' shares slipped 2p to 137p.

Coats, which already owns 86.65m ordinary shares, or 29.41 per cent of Tootal's equity, has received acceptance for a further 2.02m shares. It also has acceptances for 2.61m (22.5 per cent) of the preference shares.

This means the level of acceptances received by Coats from Tootal shareholders has

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Coats extends offer after only 0.69% acceptance

By Alice Rawsthorn

COATS VIVELLA, the textile group which is in the throes of a £194m hostile bid for Tootal, announced yesterday that it was extending its offer after receiving acceptances representing 0.69 per cent of its target's ordinary

shares. Coats, which already owns 86.65m ordinary shares, or 29.41 per cent of Tootal's equity, has received acceptance for a further 2.02m shares. It also has acceptances for 2.61m (22.5 per cent) of the preference shares.

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McCarthy & Stone losses rise to £6.4m

By Clare Pearson

MCCARTHY & STONE, the UK's biggest builder of retirement homes, announced deepened losses of £6.4m (£5.7m) on turnover down from £38.3m to £33.1m for the six months to end-February.

Basic losses per share were 14.4p (9.6p). The interim dividend, however, is maintained at 0.5p.

Mr John McCarthy, chairman, said he remained cautious about the level of sales for the rest of the year.

Volumes were virtually unchanged during the first half with 404 units sold compared with 408.

Reductions in working capital meant group borrowings, excluding a convertible loan stock of £14.8m, outstanding, fell from £29.4m to £27.4m, cutting gearing to 96 per cent. Inclusive of the convertible, gearing was 112 per cent.

The half-year period was affected by a drop in the contribution from land sales and other operating income, including sale

of fixed assets and commissions earned by FEVER, the management company.

The company said land sales resulted in a profit of £200,000, down from £500,000, while other operating income accounted for £1.1m, against £2.6m.

In anticipation of an upturn next year, the company has recommenced construction on a number of sites.

Stocks at February 28 comprised a land bank of 2,189 units plus 253 units at various stages of construction and 1,413 available for sale.

Interest took £7.3m (£9.1m). The tax credit arising on losses is not yet being accounted for.

● **COMMENT**
There was some encouraging news in these results in that, after a very sharp fall last year, volumes appear now to be trailing along the bottom. That still leaves all those long-term investors who

bought into McCarthy & Stone a few years ago, when sheltered housing was all the rage, almost as woeful as the elderly would-be customers of the company who found they could not sell their existing homes.

Still, the company is a reasonable play on the expected recovery in its market. However, it should be remembered that as a long-term strategy McCarthy has turned its back on nursing homes - thought by many to be coming thing as the elderly survive for ever more years - having complained it could not make decent returns.

After losing £10.8m last year, it should produce a deficit of about £2m this time before the pre-tax line moves back into the black in 1992. The shares presented a buying opportunity at a low of 33p last December, but that evaporated with a subsequent sharp recovery. Yesterday they stood at just above 90p.

On turnover of £42.34m (£35.67m) profits for the 12 months to January 25 were £7.15m (£5.14m). There were non-recurring items taken above the line of £55,000 (£282,000).

Earnings per share were 11.65p (9.11p) and a final dividend of 5p is proposed making 4.31p for the year. The company came to the market in March last year.

Operating profits dropped from £305,000 to £187,000, but these were wiped out by increased interest charges of £173,000 (£24,000). There was no tax (£84,000 charge) and losses per share came out at 0.06p (£3.3p earnings).

Extraordinary charges, related to the closure costs of the hatchery operation, totalled £306,000 (£77,000).

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The RTZ Corporation PLC NOTICE OF MEETING

Annual general meeting
Notice is hereby given that the twenty-ninth annual general meeting of The RTZ Corporation PLC will be held at The Queen Elizabeth II Conference Centre, Broad Sanctuary, Westminster, London SW1 at Thursday 23 May 1991 at 11.00 am for the following purposes:

1. To consider and, if thought fit, pass the following resolution which will be proposed as a special resolution, namely that:
(a) the company be authorised to and in accordance with Section 90 of the Companies Act 1985 (powers for the period ending on 31st day of the next annual general meeting or on 22nd August 1992, whichever is the earlier, all the powers of the Company to allot and make offers or agreements to allot relevant securities up to an aggregate nominal amount of £25,000,000 provided that equity securities allotted or offered or agreed to be allotted wholly (or cash otherwise than in connection with) a rights issue shall not exceed an aggregate nominal amount of £4,500,000;

and
(b) the company be authorised to and in accordance with Section 90(1) of the said Act not to apply to any such allotment.

For purposes of this resolution:
(i) "relevant securities" means all securities of the Company open for acceptance for a period fixed by the directors to persons holding ordinary shares on a record date fixed by the directors in relation to persons holding ordinary shares or holders of such shares or subject to such exclusions or other arrangements as the directors may deem necessary or expedient to deal with fractional shares or legal or practical problems under the laws of any territory or the requirements of any regulatory body; and
(ii) "rights" and "expressions defined in or for the purposes of Part IV of the Companies Act 1985" have the same meaning.

2. To consider and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that:
approval be and is hereby given for the Board to determine and announce that ordinary shareholders other than holders of shares standing will be entitled to elect to receive an allotment of additional ordinary shares credited as fully paid in lieu of any dividend (or any part thereof) declared or proposed at any time after the date of the passing of this resolution and/or to or on the date of the next annual general meeting of the Company.

3. To consider and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that:
only after a date to be fixed by Treasury Order after the Finance Bill has received Royal Assent and subject to the terms of the said Treasury Order, the directors be authorised to amend the rules of the RTZ Savings-Related Share Option Scheme 1985 so that the maximum monthly amount agreed to be saved under the Related Savings Contract be increased from £150 to £200.

4. To consider and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that:
the directors be authorised to amend the rules of the RTZ Overseas Executive Share Option Scheme 1990 to the same effect.

5. To consider and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that:
the directors be authorised to amend the rules of the RTZ Executive Share Option Scheme 1985 so that the Option Price for such amount as the directors may determine being an amount not less than the greater of the Market Value of the shares (less such discounts as may from time to time be permitted by the rules) and not exceeding 15 per centum thereof or such other percentage as may be permitted from time to time by the Rules and the nominal value thereof; and

UK COMPANY NEWS

Sharp fall likely in current first half as property recession continues
Tarmac sinks 49% to £190.7m

By Andrew Taylor, Construction Correspondent

THE DEEP recession in UK and US housing and commercial property markets caused pre-tax profits at Tarmac to fall by 49 per cent, from £377m to £190.7m, last year.

Sir Eric Pountain, chairman of Britain's biggest construction and building materials group, warned that profits would also fall sharply in the first half of this year.

Sir Eric said January and February had been particularly bad months for UK housebuilding and construction material sales. These had been further depressed for part of that time by severe winter weather.

He said it would be difficult, although not impossible, to recover the first half downturn during the final six months of the year. "Much will depend upon the timing and the pace of recovery in the UK housing market. There has been a slight improvement in sales since interest rates started to fall in February," said Sir Eric.

The share price fell by 16p to 229p following the warning. Sir Eric said Tarmac's markets last year had been the toughest for more than a decade, reflecting the severity of the economic downturn in the UK and US. Group operating margins fell from 12.7 per cent to 7.2 per cent as sales volume and prices came under



Sir Eric Pountain: toughest markets for over a decade

severe pressure in most divisions.

Only the construction division achieved an increase in operating profits - ahead 30 per cent to £40m helped by an increase in UK road contracts.

In contrast, housing profits collapsed 63 per cent from £183.5m to £67.3m. The group blamed expensive land bought in 1987 and 1988 for a sharp fall in margins. The number of houses sold slipped from just over 12,000 in 1989 to 11,209 last year. The average price of a

Tarmac home had remained static at about £75,000.

Sir Eric said this masked a price reduction in real terms as the group had built fewer one bedroom homes.

Profits from UK quarries fell by 20 per cent to £20m. Tarmac said volume sales of aggregates and ready-mix concrete had been maintained at the expense of margins as prices had fallen. Black top sales, however, had increased reflecting the rise in road construction.

Profits from sales of other building materials fell by 42 per cent to £17m. Sales of brick and aerated blocks were hit particularly hard by the decline in UK housebuilding. Industrial product profits fell by 15 per cent to £39m while overall property profits declined by 40 per cent to £12.7m.

There was no comfort in the US where profits halved from £43.7m to £20.8m. Before currency translations profits were down by 48 per cent to \$40.1m. As in the UK, volume sales and prices were under pressure in many of Tarmac's US markets.

Earnings per share fell from 32.3p to 16.7p leaving total dividends unchanged at 11.25p, covered 1.5 times. The final distribution is held at 8.25p. See Lex

UK market conditions push Ward down 31%

By Roland Rudd

THE WARD Group, the steel and building components combine, blamed the worst UK market conditions in its 45 year history for a 31 per cent drop in pre-tax profits.

For 1990 the profit came to £8.7m (£12.6m). The final dividend is 4.5p, for an unchanged 7.2p, payable from earnings of 2.3p (34.4p).

Mr Nigel Forsyth, chief executive, said the "bitterly disappointing" results would have been worse without the help of the European business, which remained relatively buoyant. Non-UK turnover increased slightly to £97m (£88m) while overall sales were down to £172.5m (£175.3m).

The group was planning to expand further on the Continent, into eastern Europe and the Soviet Union, increasing those sales from 39 per cent of turnover to 45 per cent. It already has manufacturing plants in Belgium, France, Italy and Germany.

However, Mr Forsyth warned that difficult market conditions would continue throughout the year. He could not see any improvement in overall profits until 1992.

The slump in profits led to the company reducing its employees from 2,360 to 1,852. Gearing fell from 89 per cent to 26 per cent as borrowings reduced from £10.3m to £7.4m. Interest payable amounted to £2.04m, covered five times by operating profit of £10.76m (£12.9m).

The group continued its investment programme, spending £7m on developing new machinery and equipment. That brought the total invested over the past four years to £30m, and a further £2m is allocated for 1991.

Budgens board examines cost of restructuring proposals

By John Thornhill

BUDGENS, the troubled chain of neighbourhood grocery stores, is asking shareholders to act as its financial advisers in addition to Kleinwort Benson after receiving restructuring proposals from a group of institutional shareholders.

These proposals called for the removal of Mr John Fletcher as chairman and the appointment of new directors.

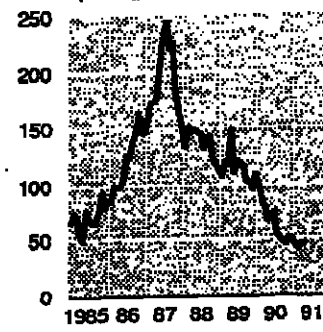
Mr Martin Sorrell, chief executive of the WPP marketing services group, will now play a pivotal role in determining the Mr Fletcher's future.

As the only non-executive director on the Budgens board, Mr Sorrell will have to consider the merits of the proposals put to the company by IEP Securities, Electra Investment Trust, and Gartmore Investment Management which between them account for 27 per cent of its equity.

The proposals also envisaged bolstering the board through the appointment of three external executives: Mr John von Spreckelsen and Mr Christian Williams, who previously worked at Bower Freight Services, and Mr Graham Rigby, an accountant.

Budgens

Share price (pence)



Source: Datastream

Budgens is currently inquiring into the experience of the three executives and considering what expertise they could bring to the company.

The board is also exploring its options concerning the future funding of the company and how it can reduce its borrowings of £30m.

One factor that will weigh heavily with the Budgens board is the cost of replacing Mr Fletcher.

He has only recently signed a five-year contract and his pay last year amounted to

£145,000. Coupled with pension payments it is conceivable that Mr Fletcher could receive more in a compensation package for loss of office than the shareholders will gain this year in dividends.

But the three executives who may join the board will not come cheap as they are asking for a collective salary package of about £300,000 plus a number of share options.

The prime mover behind the proposals is IEP Securities, the investment vehicle founded by Sir Ron Brierley, which bought into Budgens at the time of the company's merger discussions with William Low, the Scottish grocery chain, in 1989.

IEP later bought further shares to average down the cost of its shareholding but it is still sitting on a huge loss.

The average price it paid for its shares is estimated at 85p compared with Budgens' closing share price of 46p yesterday.

The Budgens board will have to be careful not to be seen to favour one group of investors - however powerful they may be - above the other 23,000 shareholders.

Conder sale set to raise £23m

The Conder Group is to raise a maximum of £23m from the sale of 61 per cent of Conder Products, which supplies petrol forecourt canopies.

Conder Group will receive an initial £15m plus a performance related £8m.

CIN Venture Managers will hold 56 per cent and the managers will hold the other 5 per cent.

NatWest gloomy on first half

By David Lascelles, Banking Editor

LORD ALEXANDER, chairman of the National Westminster Bank, warned yesterday that there would be no immediate improvement in the bank's performance because of the recession and continued high level of bad debts.

However, the bank had taken several initiatives to cut costs which should begin to flow through in the second half of the year. This would be fol-

lowed by significant improvements in 1992 and 1993.

Lord Alexander told the annual meeting that NatWest was taking several initiatives to deal with problems which depressed last year's result, particularly at its two loss-making arms, County NatWest, the investment bank, and NatWest Bancorp, its US arm.

The equities business of County had met "all significant milestones" which were set for the first quarter of this year, and was well ahead of its plan to achieve satisfactory profitability. In February, Lord Alexander gave the business two years to get back in the black or risk closure.

NatWest also announced the appointment to the main board of Mr Derek Wanless, chief executive of UK financial services.

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Edinburgh Inv net assets edge up

By Philip Coggan, Personal Finance Editor

EDINBURGH Investment Trust - the second largest in the UK - increased its final dividend by 10 per cent to 4.95p despite a rise of only 0.8 per cent in net asset value per share in the year to March 31.

The trust had net assets of £771.2m at its year end, equivalent to 262.5p per share, against 260.5p per share previously.

The increase in net assets lagged behind the FT-A All-

Share Index - which rose by 7 per cent over the same period - because of the overseas weighting of the trust.

At March 31, 88 per cent of the portfolio was invested outside the UK, split between continental Europe (11.5 per cent), Japan (8.8 per cent), United States (8.3 per cent) and Far East (4.4 per cent).

Edinburgh has debenture debt of £105m, most of which is

invested in the market. The total dividend for the year is 7.7p (7p) based on earnings per share of 8.3p (7.84p).

Although net asset value underperformed against the index, a narrowing in the discount to net asset value of the share price - from 18.4 per cent to 14.4 per cent - helped the shares to perform almost in line with the All-Share Index over the year.

Brent Walker finalising its 1990 accounts

By Maggie Urry

BRENT WALKER, the heavily-borrowed leisure group, is this week finalising its accounts for 1990, a period which saw the group's stop-gap refinancing of its £1.4bn of debt.

The preliminary results are expected in the first half of May with the full accounts published later in the month.

Brent Walker is still working with its bankers on a restructuring of its liabilities on a long-term basis, better to match its assets and trading prospects.

It is likely that the accounts will be qualified as have those of other companies involved in financial restructurings. Generally, auditors have said that the accounts are prepared on the assumption that the restructuring is successful.

Weatherall Green & Smith, the group's property valuer, is understood to have completed a revaluation of the property assets, which will have taken account of the fall in the property market since the last valuation at the end of 1988.

Directors may argue with the group's audit committee over how much of the revaluation they incorporate in the

accounts. Bankers, however, will look at the actual valuation when assessing the group's ability to carry debt, and will also look at the sale value of whole businesses rather than the value put on individual properties.

The group's bankers are also due to see a draft report on the company by Touche Ross, the accountants. However, this report is expected to be revised as the company has reworked its cashflow forecasts. It will eventually form the basis of the restructuring.

The task facing Brent Walker and its banks is to raise cash and to prune the business to produce a company capable of servicing its debt. To this end it has been discussing the sale of various assets with interested buyers for some months.

Allied-Lyons, the brewing, wines and spirits, and food group, confirmed yesterday that it was in talks with Brent Walker over its brewing and pub interests. It added that an internal memo which had been leaked to the press "represented an analysis of commercial considerations to be addressed and does not represent any

form of definitive agreement".

Allied said that it would be two or three weeks before the two sides could establish whether there might be a deal.

Brewing analysts pointed out that following the government's proposals for a shake up in the industry, the sector was in a state of flux. One said "everyone is talking to everyone else about everything".

One suggestion was that Allied could agree to supply Brent Walker's 1,122 pubs, putting extra volume through its own six breweries, which could be very profitable. This might lead to the closure of Brent Walker's brewery.

Brent Walker's brewing and pub interests largely relate to its acquisition of J W Cameron and Tollermeach & Cobbold for £224m in December 1988 from the Barclay brothers. This purchase included two breweries and 865 pubs.

The Tollermeach brewery in Ipswich was closed in 1989 and production moved to Cameron's Lion Brewery in Hartlepool. Brent Walker already buys in a sizeable proportion of its beer requirements.

Bridgend considers offer in Cowan de Groot battle

A BATTLE for control of Cowan de Groot is in the offing after Bridgend Group, the distribution, leisure and property concern, announced it was considering making a cash offer for the toys, electrical components, and household goods company.

Bridgend had earlier purchased 1.5m shares in Cowan, lifting its holding to 9.98 per cent.

The move comes as a response to last week's agreed share-exchange offer from Wilton Group, chaired by Mr Michael Buckley, who also heads Cowan.

Bridgend had earlier unveiled a 74 per cent expansion in taxable profits for 1990. The outcome - £10.6m against £608,000 - included a nine-month contribution from the Woodington leisure and property group purchased in March 1990. Interest charges took more at £819,000 (£549,000).

Turnover totalled £7.65m (£3.87m on continuing operations). Earnings per share on the sharply increased capital emerged at 3.5p (3.1p). A recommended final dividend of 0.8p brings the total for the year to 1.2p (1p).

Decline in financial printing hits St Ives

By Richard Gourlay

CITY FINANCIERS are not alone in mourning the dearth of contested takeover bids. St Ives, the UK's largest independent printer, reported a 26 per cent fall in pre-tax profits from £13.5m to £10.0m in the six months to January 31, almost entirely due to the fall in financial printing.

Mr Robert Gavron, chairman, said the company had experienced the worst trading conditions in 30 years. Turnover on financial printing had halved and healthy profits in that division had turned into a small loss.

Group sales as a whole fell 8 per cent to £106.6m (£117.1m). Earnings per share fell from 8.3p to 6.5p fully diluted but the interim dividend is maintained at 1.5p.

The group had no net debt at the half way stage, but gearing was expected to rise to 15 per cent by the year end as a result of completing a £17m capital programme on new technology and consolidating printing at fewer plants.

During the period, St Ives picked up the printing of 50 new titles. About 40 titles had been lost but as most of these had closed rather than gone to competitors market share had increased.

Mr Gavron said that despite a pick up in financial printing as a result of the recent sale of rights issues, magazine advertising was still sluggish and that division had further to fall before business improved.



Bob Gavron and Brian Edwards, managing director: worst trading for 30 years

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COMMENT
Given the industry is printing 10-20 per cent fewer pages compared with six months ago, a 26 per cent fall in pre-tax profits is neither surprising nor a particularly poor showing. But things are likely to get worse

before they get better in the main consumer magazines, offset only partly by an upturn in financial printing. While new printing technology and cost cutting will put St Ives in good shape for the next up-cycle, looming opportunities in Europe may not be wholly welcomed in the City. St Ives seems an obvious partner for VNU, the Dutch publisher that

says it wants to spin off its printing arm, or Bertelsmann of Germany if it goes the same way. The possibility that such a partnership might require a call on shareholders for cash is likely to overshadow the share price. This year pre-tax profit of £21.5m is expected, giving 14p per share. It looks fairly fully priced with a multiple of nearly 17 times earnings.

This announcement appears as a matter of record only.

ScottishPower

**£300,000,000
Revolving Credit Facility**

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Midland Montagu

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Chemical Bank
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The Sanwa Bank, Limited
Union Bank of Switzerland
Westdeutsche Landesbank Girozentrale
London Branch

Participants

The Mitsubishi Bank, Limited
Den Danske Bank

Banque Nationale de Paris p.l.c.
The Fuji Bank, Limited

Morgan Grenfell & Co. Limited
Edinburgh Branch

Clydesdale Bank PLC

The Bank of Nova Scotia
Edinburgh Branch

Samuel Montagu & Co. Limited

Scottish Agent

The Royal Bank of Scotland plc

Agent

Samuel Montagu & Co. Limited

April 1991

Prices are determined for every business hour in each time-zone. Prices are in pounds per annum, rounded to two decimal places. To convert prices to pence per annum, multiply by 100. To convert prices to pence per month, multiply by 12. To convert prices to pence per day, multiply by 360. To convert prices to pence per week, multiply by 52. To convert prices to pence per quarter, multiply by 13. To convert prices to pence per half year, multiply by 26. To convert prices to pence per year, multiply by 52. To convert prices to pence per month, multiply by 12. To convert prices to pence per day, multiply by 360. To convert prices to pence per week, multiply by 52. To convert prices to pence per quarter, multiply by 13. To convert prices to pence per half year, multiply by 26. To convert prices to pence per year, multiply by 52.

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NOTICE OF REDEMPTION

To the Holders of

Credito Italiano

(London Branch)

9% per cent. Depositary Receipts Due 1992

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Paying Agency Agreement dated 28th May, 1985 and the Conditions of the above-described Issue, Morgan Guaranty Trust Company of New York, as Principal Paying Agent, has selected ECU35,000,000 principal amount of the above-described Depositary Receipts ("Deposits") for redemption on 28th May, 1991 through the operation of the Mandatory Repayment at the redemption price of 100% of the principal amount thereof, together with accrued interest to said date, as follows:

Outstanding Deposits of ECU1,000 Each Bearing the Serial Numbers Found within the Ranges Listed Below, Including the First and Last Serial Numbers in such Range (eg. 11-20 Represents Serial Numbers 11, 12, 13, 14, 15, 16, 17, 18, 19 and 20):

11-20	91-100	111-120	131-140	151-160	171-180	191-200	211-220	231-240	251-260	281-290	291-300	331-340	341-350	351-360
381-390	421-430	431-440	461-470	481-490	511-520	541-550	561-570	581-590	611-620	631-640	651-660	681-690	711-720	721-730
751-760	801-810	821-830	841-850	861-870	881-890	901-910	921-930	941-950	961-970	981-990	1001-1010	1021-1030	1041-1050	1061-1070
1081-1090	1101-1110	1121-1130	1141-1150	1161-1170	1181-1190	1201-1210	1221-1230	1241-1250	1261-1270	1281-1290	1301-1310	1321-1330	1341-1350	1361-1370
1381-1390	1401-1410	1421-1430	1441-1450	1461-1470	1481-1490	1501-1510	1521-1530	1541-1550	1561-1570	1581-1590	1601-1610	1621-1630	1641-1650	1661-1670
1681-1690	1701-1710	1721-1730	1741-1750	1761-1770	1781-1790	1801-1810	1821-1830	1841-1850	1861-1870	1881-1890	1901-1910	1921-1930	1941-1950	1961-1970
1981-1990	2001-2010	2021-2030	2041-2050	2061-2070	2081-2090	2101-2110	2121-2130	2141-2150	2161-2170	2181-2190	2201-2210	2221-2230	2241-2250	2261-2270
2281-2290	2301-2310	2321-2330	2341-2350	2361-2370	2381-2390	2401-2410	2421-2430	2441-2450	2461-2470	2481-2490	2501-2510	2521-2530	2541-2550	2561-2570
2581-2590	2601-2610	2621-2630	2641-2650	2661-2670	2681-2690	2701-2710	2721-2730	2741-2750	2761-2770	2781-2790	2801-2810	2821-2830	2841-2850	2861-2870
2881-2890	2901-2910	2921-2930	2941-2950	2961-2970	2981-2990	3001-3010	3021-3030	3041-3050	3061-3070	3081-3090	3101-3110	3121-3130	3141-3150	3161-3170
3181-3190	3201-3210	3221-3230	3241-3250	3261-3270	3281-3290	3301-3310	3321-3330	3341-3350	3361-3370	3381-3390	3401-3410	3421-3430	3441-3450	3461-3470
3481-3490	3501-3510	3521-3530	3541-3550	3561-3570	3581-3590	3601-3610	3621-3630	3641-3650	3661-3670	3681-3690	3701-3710	3721-3730	3741-3750	3761-3770
3781-3790	3801-3810	3821-3830	3841-3850	3861-3870	3881-3890	3901-3910	3921-3930	3941-3950	3961-3970	3981-3990	4001-4010	4021-4030	4041-4050	4061-4070
4081-4090	4101-4110	4121-4130	4141-4150	4161-4170	4181-4190	4201-4210	4221-4230	4241-4250	4261-4270	4281-4290	4301-4310	4321-4330	4341-4350	4361-4370
4381-4390	4401-4410	4421-4430	4441-4450	4461-4470	4481-4490	4501-4510	4521-4530	4541-4550	4561-4570	4581-4590	4601-4610	4621-4630	4641-4650	4661-4670
4681-4690	4701-4710	4721-4730	4741-4750	4761-4770	4781-4790	4801-4810	4821-4830	4841-4850	4861-4870	4881-4890	4901-4910	4921-4930	4941-4950	4961-4970
4981-4990	5001-5010	5021-5030	5041-5050	5061-5070	5081-5090	5101-5110	5121-5130	5141-5150	5161-5170	5181-5190	5201-5210	5221-5230	5241-5250	5261-5270
5281-5290	5301-5310	5321-5330	5341-5350	5361-5370	5381-5390	5401-5410	5421-5430	5441-5450	5461-5470	5481-5490	5501-5510	5521-5530	5541-5550	5561-5570
5581-5590	5601-5610	5621-5630	5641-5650	5661-5670	5681-5690	5701-5710	5721-5730	5741-5750	5761-5770	5781-5790	5801-5810	5821-5830	5841-5850	5861-5870
5881-5890	5901-5910	5921-5930	5941-5950	5961-5970	5981-5990	6001-6010	6021-6030	6041-6050	6061-6070	6081-6090	6101-6110	6121-6130	6141-6150	6161-6170
6181-6190	6201-6210	6221-6230	6241-6250	6261-6270	6281-6290	6301-6310	6321-6330	6341-6350	6361-6370	6381-6390	6401-6410	6421-6430	6441-6450	6461-6470
6481-6490	6501-6510	6521-6530	6541-6550	6561-6570	6581-6590	6601-6610	6621-6630	6641-6650	6661-6670	6681-6690	6701-6710	6721-6730	6741-6750	6761-6770
6781-6790	6801-6810	6821-6830	6841-6850	6861-6870	6881-6890	6901-6910	6921-6930	6941-6950	6961-6970	6981-6990	7001-7010	7021-7030	7041-7050	7061-7070
7081-7090	7101-7110	7121-7130	7141-7150	7161-7170	7181-7190	7201-7210	7221-7230	7241-7250	7261-7270	7281-7290	7301-7310	7321-7330	7341-7350	7361-7370
7381-7390	7401-7410	7421-7430	7441-7450	7461-7470	7481-7490	7501-7510	7521-7530	7541-7550	7561-7570	7581-7590	7601-7610	7621-7630	7641-7650	7661-7670
7681-7690	7701-7710	7721-7730	7741-7750	7761-7770	7781-7790	7801-7810	7821-7830	7841-7850	7861-7870	7881-7890	7901-7910	7921-7930	7941-7950	7961-7970
7981-7990	8001-8010	8021-8030	8041-8050	8061-8070	8081-8090	8101-8110	8121-8130	8141-8150	8161-8170	8181-8190	8201-8210	8221-8230	8241-8250	8261-8270
8281-8290	8301-8310	8321-8330	8341-8350	8361-8370	8381-8390	8401-8410	8421-8430	8441-8450	8461-8470	8481-8490	8501-8510	8521-8530	8541-8550	8561-8570
8581-8590	8601-8610	8621-8630	8641-8650	8661-8670	8681-8690	8701-8710	8721-8730	8741-8750	8761-8770	8781-8790	8801-8810	8821-8830	8841-8850	8861-8870
8881-8890	8901-8910	8921-8930	8941-8950	8961-8970	8981-8990	9001-9010	9021-9030	9041-9050	9061-9070	9081-9090	9101-9110	9121-9130	9141-9150	9161-9170
9181-9190	9201-9210	9221-9230	9241-9250	9261-9270	9281-9290	9301-9310	9321-9330	9341-9350	9361-9370	9381-9390	9401-9410	9421-9430	9441-9450	9461-9470
9481-9490	9501-9510	9521-9530	9541-9550	9561-9570	9581-9590	9601-9610	9621-9630	9641-9650	9661-9670	9681-9690	9701-9710	9721-9730	9741-9750	9761-9770
9781-9790	9801-9810	9821-9830	9841-9850	9861-9870	9881-9890	9901-9910	9921-9930	9941-9950	9961-9970	9981-9990	10001-10010	10021-10030	10041-10050	10061-10070
10081-10090	10101-10110	10121-10130	10141-10150	10161-10170	10181-10190	10201-10210	10221-10230	10241-10250	10261-10270	10281-10290	10301-10310	10321-10330	10341-10350	10361-10370
10381-10390	10401-10410	10421-10430	10441-10450	10461-10470	10481-10490	10501-10510	10521-10530	10541-10550	10561-10570	10581-10590	10601-10610	10621-10630	10641-10650	10661-10670
10681-10690	10701-10710	10721-10730	10741-10750	10761-10770	10781-10790	10801-10810	10821-10830	10841-10850	10861-10870	10881-10890	10901-10910	10921-10930	10941-10950	10961-10970
10981-10990	11001-11010	11021-11030	11041-11050	11061-11070	11081-11090	11101-11110	11121-11130	11141-11150	11161-11170	11181-11190	11201-11210	11221-11230	11241-11250	11261-11270
11281-11290	11301-11310	11321-11330	11341-11350	11361-11370	11381-11390	11401-11410	11421-11430	11441-11450	11461-11470	11481-11490	11501-11510	11521-11530	11541-11550	11561-11570
11581-11590	11601-11610	11621-11630	11641-11650	11661-11670	11681-11690	11701-11710	11721-11730	11741-11750	11761-11770	11781-11790	11801-11810	11821-11830	11841-11850	11861-11870
11881-11890	11901-11910	11921-11930	11941-11950	11961-11970	11981-11990	12001-12010	12021-12030	12041-12050	12061-12070	12081-12090	12101-12110	12121-12130	12141-12150	12161-12170
12181-12190	12201-12210	12221-12230	12241-12250	12261-12270	12281-12290	12301-12310	12321-12330	12341-12350	12361-12370	12381-12390	12401-12410	12421-12430	12441-12450	12461-12470
12481-12490	12501-12510	12521-12530	12541-12550	12561-12570	12581-12590	12601-12610	12621-12630	12641-12650	12661-12670	12681-12690	12701-12710	12721-12730	12741-12750	12761-12770
12781-12790	12801-12810	12821-12830	12841-12850	12861-12870	12881-12890	12901-12910	12921-12930	12941-12950	12961-12970	12981-12990	13001-13010	13021-13030	13041-13050	13061-13070
13081-13090	13101-13110	13121-13130	13141-13150	13161-13170	13181-13190	13201-13210	13221-13230	13241-13250	13261-13270	13281-13290	13301-13310	13321-13330	13341-13350	13361-13370
13381-13390	13401-13410	13421-13430	13441-13450	13461-13470	13481-13490	13501-13510	13521-13530	13541-13550	13561-13570	13581-13590	13601-13610	13621-13630	13641-13650	13661-13670
13681-13690	13701-13710	13721-13730	13741-13750	13761-13770	13781-13790	13801-13810	13821-13830	13841-13850	13861-13870	13881-13890	13901-13910	13921-13930	13940	

LONDON STOCK EXCHANGE

Firm tone but volume remains thin

THE UK stock market turned its attention back to the domestic scene yesterday when the FT-SE climbed again after Mr Norman Lamont, the chancellor of the exchequer, made favourable comments on the progress of inflation. But the immediate gain of 17.5 Footsie points, following Mr Lamont's speech to the Institute of Directors, was trimmed later and trading volume remained disappointing.

Equities opened lower, reacting to the further fall of 38 Dow points on Wall Street overnight. Mr Lamont's statement that UK inflation is falling fast revived hopes that the next cut in base rates may not be quite so far away as feared; the market's swift response was also fuelled by firmness in stock index futures.

However, the stock market

Account Dealing Dates			
First Dealing	Apr 10	Apr 20	May 30
Second Dealing	Apr 15	May 16	May 30
Third Dealing	Apr 20	May 17	May 31
Fourth Dealing	May 7	May 29	Jun 10

topped off fairly quickly, also discouraged by news of a modest widening in the UK monthly current account trade deficit to £252m in March. A further attempt to move forward when Wall Street opened higher was checked when the Dow slipped back from its early high to show a gain of about 8 points in London trading hours.

The final London reading put the FT-SE Index at 2,503.8 for a net gain of 13 points.

Equity dealers found the recap of the Footsie 2,500 area "unconvincing," largely because turnover was unimpressive. Equity strategists continue to take a cautious view of the near term outlook for the equity market. However, UBS Phillips & Drew said that there are some grounds for mild optimism about the UK economy, despite "an exceedingly grim first quarter." It warned that political factors could unsettle sterling and hence keep real interest rates high.

Sea volume of 520.5m shares yesterday, against 403m on Monday, was inflated by turnover of 101m shares in Saatchi & Saatchi, comprised largely of a deal of 45m shares in the advertising group, double-counted on Seatrade's detailed data from the London

Stock Exchange indicated that retail, or customer, interest in equities, continues to fall well below the 51m daily level still seen as the target for the London securities industry to trade profitably.

The revived uncertainties in the industry were revealed by the decision by Barclays de Zoete Wedd, the UK investment bank, to pull out of the UK equities market. Kleinwort Benson, the London merchant bank, disclosed financial write-offs in its US arm. However, there was better news on progress at County NatWest, the securities arm of National Westminster.

The stock market was also waiting for news on the proposals to merge the London Traded Options Market with the London International Financial Futures Exchange.

The market took on board two more rights issues, the most significant being a call for £162m from Taylor Woodrow, one of Britain's largest house-builders. But the construction and building sector also had to face a disappointing trading statement from Tarmac.

The blue chip stocks were mostly a shade firmer on the day, responding to the more optimistic views on inflation rather than to yesterday's moves by central banks to sell the US dollar. KCL with first quarter trading figures due tomorrow, edged higher. There was a scattering of modest gains among the high street retailers which continued to respond to the unexpected improvement in sales volume in March reported this week by the Confederation of British Industries.

FINANCIAL TIMES STOCK INDICES

	Apr 23	Apr 24	Apr 25	Apr 26	Apr 27	Year Ago	High	Low	Since Completion
Government Secs	84.50	84.84	84.84	84.82	84.82	75.45	85.08	82.17	42.15 (31/75)
Fixed Interest	94.26	94.34	94.62	94.61	94.68	85.00	94.84	90.59	105.4 (31/75)
Ordinary Share	1955.8	1954.4	1960.1	1966.4	2001.4	1997.2	2014.5	1903.3	2014.5 (31/75)
Gold Mines	143.5	142.5	140.2	139.4	139.0	232.0	179.7	127.0	74.7 (31/75)
FT-SE 100 Share	2503.8	2490.8	2520.1	2538.4	2545.0	2198.9	2545.3	2345.3	2545.3 (31/75)
FT-SE Eurotrack 200	1163.90	1158.15	1167.51	1173.00	1172.46	-	1178.39	1178.39	1178.39 (31/75)
Div. Yield	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21 (31/75)
Earning Yield % (p/a)	8.81	8.84	8.72	8.71	8.70	11.97	17.08	12.55	12.55 (31/75)
EPS Ratio (Net/Ord)	13.94	13.90	14.06	14.10	14.12	10.14	14.12	10.14	10.14 (31/75)
SEAO Bargain 4.45pm	26.857	27.743	28.263	28.263	28.263	20.393	28.263	20.393	28.263 (31/75)
Equity Turnover (m)	751.40	833.47	1221.63	940.56	1028.05	-	1028.05	-	- (31/75)
Equity Gearing %	27.450	28.267	28.264	28.166	28.166	25.219	28.166	25.219	28.166 (31/75)
Shares Traded (m)	336.6	385.5	680.5	453.8	325.3	-	453.8	-	- (31/75)
Ordinary Share Index, Hourly changes	Day's High 1967.3	Day's Low 1852.4	Day's High 1967.3	Day's Low 1852.4	Day's High 1967.3	Day's Low 1852.4	Day's High 1967.3	Day's Low 1852.4	Day's High 1967.3
FT-SE 100, Hourly changes	Day's High 2503.8	Day's Low 2490.8	Day's High 2503.8	Day's Low 2490.8	Day's High 2503.8	Day's Low 2490.8	Day's High 2503.8	Day's Low 2490.8	Day's High 2503.8
FT-SE Eurotrack 200, Hourly changes	Day's High 1167.51	Day's Low 1158.15	Day's High 1167.51	Day's Low 1158.15	Day's High 1167.51	Day's Low 1158.15	Day's High 1167.51	Day's Low 1158.15	Day's High 1167.51
Open	1161.13	1161.70	1161.77	1161.87	1161.88	1161.88	1161.88	1161.88	1161.88

GILT EDGED ACTIVITY

Gilt Edged	Bargains	5-Day average	90.3	84.9
5-Day average	90.3	84.9		

*SE Activity 1974.
†Excluding intra-market business & Overseas turnover.
London report and latest share index: Tel. 0896 123001

Confusion on Saatchi volume

TRADING volume in Saatchi & Saatchi, which was accounted for by Hoare Govett bringing together a seller and buyer of 45m. The Saatchi ticker indicated that the transaction price was 19p. Saatchi shares finished 74 to 204p.

The level of business drew attention to a 8.1 per cent stake held by a group including ESL Partners, a Dallas-based finance house, and Mr Lawrence Tish, the chief executive of CBS, the US media company. This group underwrote part of Saatchi's rights issue, which was completed last week.

Since the rights issue was not registered under US securities laws, ESL (which had a large block of European preference shares) had entered into a private agreement with Saatchi to buy 52.5m shares at the rights price of 10p. In addition, on Monday the group acquired 90.1m Saatchi shares in exchange for 25.8m redeemable preference shares.

In spite of much speculation to the contrary, traders and analysts close to the company concluded that the 45m-share block and ESL's agreement were unrelated. With over 14m Saatchi shares now in issue, more levels of turnover are likely.

Building news
There were three big developments in the building sector: the unexpected £162.4m rights issue from Taylor Woodrow, a steep decline in profits at Tarmac, and news that Beazer, the construction and aggregates group, plans to spin off its UK and European businesses.

Taylor Woodrow's rights issue, a one-for-four at 20p, came as a surprise to the market, which responded by pushing the shares down to 235p. After the initial reaction, the stock staged a rally, eventually closing only 2 off at 251p. Specialists said institutions had indicated they would support the issue because Taylor Woodrow is seen to be one of the best-managed companies in the construction area.

Tarmac's preliminary profits - £190.7m against £577m - were in line with expectations but did only minimal damage to the share price. What did hurt the stock, however, was a gloomy post-figures meeting

with analysts, who were told that the first half of the current year had begun badly in both the UK and the US.

Big profits downturns were indicated, with Tarmac's Gordon cutting its current year number from £190m to £125m. Tarmac shares were heavily traded (9.5m) and closed 16 off at 225p.

Beazer settled 4 higher at 185p on 8.5m, with specialists quick to point out the company's 20 per cent market out-performance over the last month, 88 per cent over the last three months and 13 per cent over the last year.

BET upgraded
Business services group BET was driven higher by two reports yesterday. The one that could be confirmed was that UBS Phillips & Drew had upgraded the stock to a trading buy.

The broker said that with the likely sale of its Biffa waste management operation the dividend could be held and investors should buy for the high yield. The second story suggested that a buyer had already been found for Biffa.

Mr Bob Carpenter of Kleinwort Benson had expected the shares to recover as buyers were drawn by the very generous return for a FT-SE index stock. BET shares rose to 163p before ending 7 ahead on balance at 167p on turnover of 2.2m shares.

Cannon Street up
The refinancing operation proposed by Cannon Street Investments (CSI), the conglomerate, received an overwhelming vote of approval and the shares responded strongly. Analysts backed the judgment, saying the raising of £46.7m

net through a rights issue and placing of convertible preference stock seemed to be a very sensible move.

It removes a problem, they said, by transforming gearing from 100 per cent to 82 per cent. CSI annual profits were lower, as expected, but the dividend distribution was maintained. The shares closed at a 1991 high of 124p, up 18.

Saatchi & Saatchi continued to retreat on light profit-taking, not helped by Nikko Securities' conclusion that investors had done enough switching from Glaxo. The former slipped 5 to 817p and Glaxo added 4 to 107p. Before yesterday's fall, SmithKline had gained more than 10 per cent in a month, making it the fourth best performer in the FT-SE 100 over that period.

Fisons, down 5 at 469p, also felt the force of profit-takers in spite of news that Merck, the world's biggest drug company, had ended research on a potential rival to Fisons's asthma treatments. At its annual meeting yesterday, Merck announced the abandonment of Venzair, a drug it had once forecast would become first line therapy for asthma.

The market has been concerned that Fisons was vulnerable to new developments in the field. "Venzair would certainly have worried Fisons," said one analyst.

The prospect of first-quarter figures tomorrow from KCL continued to unsettle trading in the stock. The price slipped 5 in early trading, recovered its composure to peak at 1069p before easing once again. It ended at 1063p, up just 3 on the day. Turnover was a solid 1.8m shares.

The bullish sentiment in the oil sector, a rising crude oil price coupled with the recent strength of the dollar - continued to drive oil shares higher. Aiding the latest upward move by the oils was a sharp improvement in first-quarter earnings at Mobil, the US oil group.

The heaviest turnover in the sector, 5m shares, was in BP, which moved up 5 to 354p, closely followed by Shell, 4.5m, which climbed 9 to 523p.

The latter was boosted by the oil team at Hoare Govett, whose latest Oil Monthly reiterated its positive stance on the sector, and focused especially on Shell, which it views as the prime beneficiary of record downstream margins in the Far East.

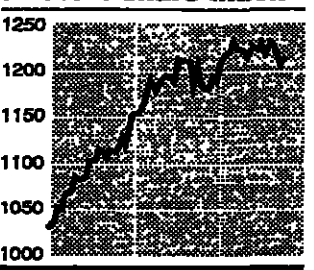
The Water Package came under another barrage of selling pressure as the price of the day's lowest, down 23 at £294.5, as more institutions, both in London and abroad, sold their holdings or unravelled the Package units.

"This market is still extremely vulnerable and we expect this to continue at least up until the local elections," said one trader, in a reference to the Labour party's policy of renationalising the water industry if it wins the next general election.

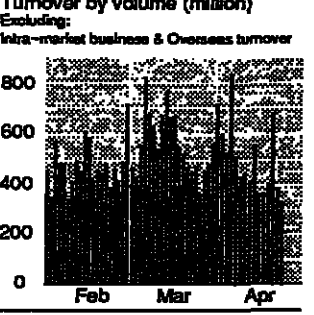
The electricity companies, on the other hand, responded to positive recommendations from investment analysts, with Manweb and South Wales heavily bought after being highlighted by one of the big US investment houses. Manweb advanced 13 to 245p and South Wales 10 to 240p.

A late downward move by British Steel was attributed to a profits downgrade by Smith New Court. The shares held steady until the last hour

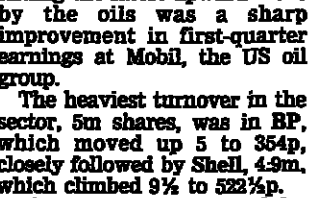
FT-A All-Share Index



Equity Shares Traded



Turnover by volume (million)



of trading, when they turned off to close 2 1/2 down at 135p.

J Sainsbury recovered from an early loss to close a penny better on balance at 36p as the market pondered the company's decision to redeem a £150m convertible bond into preference shares. The rise in the share price had already prompted some bond holders to convert and so the announcement by Sainsbury did not take the market completely by surprise.

Hammerson continued to benefit from last week's figures, subsequent buy recommendations from analysts and presentations to institutions. The shares were 15 stronger at one point before closing a net 9 to the good at 639p. Volume was above average for the stock at 545,000.

McKeechnie, the industrial components group, slipped 6 to 251p as analysts adjusted full year earnings estimates in the wake of lower first-half revenue. The setback was no surprise but researchers still erred on the side of caution, with Mr Matthew Sutherland of County NatWest moving to £23m from £25m.

Bad sentiment from Monday's profits downgrades continued to unsettle Genetec, the office equipment and photographic products group, and the close was down 6 further at 207p.

Other Market statistics, including the FT-Actuaries share index, Page 22

TRADING VOLUME IN MAJOR STOCKS

Volume	Value	Price	Change	Volume	Value	Price	Change	Volume	Value	Price	Change
AAV	1,200	1.20	0.01	AAV	1,200	1.20	0.01	AAV	1,200	1.20	0.01
ABN	1,200	1.20	0.01	ABN	1,200	1.20	0.01	ABN	1,200	1.20	0.01
ABP	1,200	1.20	0.01	ABP	1,200	1.20	0.01	ABP	1,200	1.20	0.01
ABQ	1,200	1.20	0.01	ABQ	1,200	1.20	0.01	ABQ	1,200	1.20	0.01
ABR	1,200	1.20	0.01	ABR	1,200	1.20	0.01	ABR	1,200	1.20	0.01
ABS	1,200	1.20	0.01	ABS	1,200	1.20	0.01	ABS	1,200	1.20	0.01
ABT	1,200	1.20	0.01	ABT	1,200	1.20	0.01	ABT	1,200	1.20	0.01
ABU	1,200	1.20	0.01	ABU	1,200	1.20	0.01	ABU	1,200	1.20	0.01
ABV	1,200	1.20	0.01	ABV	1,200	1.20	0.01	ABV	1,200	1.20	0.01
ABW	1,200	1.20	0.01	ABW	1,200	1.20	0.01	ABW	1,200	1.20	0.01
ABX	1,200	1.20	0.01	ABX	1,200	1.20	0.01	ABX	1,200	1.20	0.01
ABY	1,200	1.20	0.01	ABY	1,200	1.20	0.01	ABY	1,200	1.20	0.01
ABZ	1,200	1.20	0.01	ABZ	1,200	1.20	0.01	ABZ	1,200	1.20	0.01
ABA	1,200	1.20	0.01	ABA	1,200	1.20	0.01	ABA	1,200	1.20	0.01
ABB	1,200	1.20	0.01	ABB	1,200	1.20	0.01	ABB	1,200	1.20	0.01
ABC	1,200	1.20	0.01	ABC	1,200	1.20	0.01	ABC	1,200	1.20	0.01
ABD	1,200	1.20	0.01	ABD	1,200	1.20	0.01	ABD	1,200	1.20	0.01
ABE	1,200	1.20	0.01	ABE	1,200	1.20	0.01	ABE	1,200	1.20	0.01
ABF	1,200	1.20	0.01	ABF	1,200	1.20	0.01	ABF	1,200	1.20	0.01
ABG	1,200	1.20	0.01	ABG	1,200	1.20	0.01	ABG	1,200	1.20	0.01
ABH	1,200	1.20	0.01	ABH	1,200	1.20	0.01	ABH	1,200	1.20	0.01
ABI	1,200	1.20	0.01	ABI	1,200	1.20	0.01	ABI	1,200	1.20	0.01
ABJ	1,200	1.20	0.01	ABJ	1,200	1.20	0.01	ABJ	1,200	1.20	0.01
ABK	1,200	1.20	0.01	ABK	1,200	1.20	0.01	ABK	1,200	1.20	0.01
ABL	1,200	1.20	0.01	ABL	1,200	1.20	0.01	ABL	1,200	1.20	0.01
ABM	1,200	1.20	0.01	ABM	1,200	1.20	0.01	ABM	1,200	1.20	0.01
ABN	1,200	1.20	0.01	ABN	1,200	1.20	0.01	ABN	1,200	1.20	0.01
ABO	1,200	1.20	0.01	ABO	1,200	1.20	0.01	ABO	1,200	1.20	0.01
ABP	1,200	1.20	0.01	ABP	1,200	1.20	0.01	ABP	1,200	1.20	0.01
ABQ	1,200	1.20	0.01	ABQ	1,200	1.20	0.01	ABQ	1,200	1.20	0.01
ABR	1,200	1.20	0.01	ABR	1,200	1.20	0.01	ABR	1,200	1.20	0.01
ABS	1,200	1.20	0.01	ABS	1,200	1.20	0.01	ABS	1,200	1.20	0.01
ABT	1,200	1.20	0.01	ABT	1,200	1.20	0.01	ABT	1,200	1.20	0.01
ABU	1,200	1.20	0.01	ABU	1,200	1.20	0.01	ABU	1,200	1.20	0.01
ABV	1,200	1.20	0.01	ABV	1,200	1.20	0.01	ABV	1,200	1.20	0.01
ABW	1,200	1.20	0.01	ABW	1,200	1.20	0.01	ABW	1,200	1.20	0.01
ABX	1,200	1.20	0.01	ABX	1,200	1.20	0.01	ABX	1,200	1.20	0.01
ABY	1,200	1.20	0.01	ABY	1,200	1.20	0.01	ABY	1,200	1.20	0.01
ABZ	1,200	1.20	0.01	ABZ	1,200	1.20	0.01	ABZ	1,200	1.20	0.01
ABA	1,200	1.20	0.01	ABA	1,200	1.20	0.01	ABA	1,200	1.20	0.01
ABB	1,200	1.20	0.01	ABB	1,200	1.20	0.01	ABB	1,200	1.20	0.01
ABC	1,200	1.20	0.01	ABC	1,200	1.20	0.01	ABC	1,200	1.20	0.01
ABD	1,200	1.20	0.01	ABD	1,200	1.20	0.01	ABD	1,200	1.20	0.01
ABE	1,200	1.20	0.01	ABE	1,200	1.20	0.01	ABE	1,200	1.20	0.01
ABF	1,200	1.20	0.01	ABF	1,200	1.20	0.01	ABF	1,200	1.20	0.01
ABG	1,200	1.20	0.01	ABG	1,200	1.20	0.01	ABG	1,200	1.20	0.01
ABH	1,200	1.20	0.01	ABH	1,200	1.20	0.01	ABH	1,200	1.20	0.01
ABI	1,200	1.20	0.01	ABI	1,200	1.20	0.01	ABI	1,200	1.20	0.01
ABJ	1,200	1.20	0.01	ABJ	1,200	1.20	0.01	ABJ	1,200	1.20	0.01
ABK	1,200	1.20	0.01	ABK	1,200	1.20	0.01	ABK	1,200	1.20	0.01
ABL	1,200	1.20	0.01	ABL	1,200	1.20	0.01	ABL	1,200	1.20	0.01
ABM	1,200	1.20	0.								

INDUSTRIALS (Miscel.)—Contd.

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1991	Stock	Price	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	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Lat Class	Canc. Price	Bid Price	Offer + or - Price	Yield %
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Financial Management Co Ltd C1000F									
2-29, Robinson Road	100	100	100	100	100	100	100	100	100
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2048	100	100	100	100	100	100	100	100	100
2049	100	100	100	100	100	100	100	100	100
2050	100	100	100	100	100	100	100	100	100
2051	100	100	100	100	100	100	100	100	100
2052	100	100	100	100	100	100	100	100	100
2053	100	100	100	100	100	100	100	100	100
2054	100	100	100	100	100	100	100	100	100
2055	100	100	100	100	100	100	100	100	100
2056	100	100	100	100	100	100	100	100	100
2057	100	100	100	100	100	100	100	100	100
2058	100	100	100	100	100	100	100	100	100
2059	100	100	100	100	100	100	100	100	100
2060	100	100	100	100	100	100	100	100	100
2061	100	100	100	100	100	100	100	100	100
2062	100	100	100	100	100	100	100	100	100
2063	100	100	100	100	100	100	100	100	100
2064	100	100	100	100	100	100	100	100	100
2065	100	100	100	100	100	100	100	100	100
2066	100	100	100	100	100	100	100	100	100
2067	100	100	100	100	100	100	100	100	100
2068	100	100	100	100	100	100	100	100	100
2069	100	100	100	100	100	100	100	100	100
2070	100	100	100	100	100	100	100	100	100
2071	100	100	100	100	100	100	100	100	100
2072	100	100	100	100	100	100	100	100	100
2073	100	100	100	100	100	100	100	100	100
2074	100	100	100	100	100	100	100	100	100
2075	100	100	100	100	100	100	100	100	100
2076	100	100	100	100	100	100	100	100	100
2077	100	100	100	100	100	100	100	100	100
2078	100	100	100	100	100	100	100	100	100
2079	100	100	100	100	100	100	100	100	100
2080	100	100	100	100	100	100	100	100	100
2081	100	100	100	100	100	100	100	100	100
2082	100	100	100	100	100	100	100	100	100
2083	100	100	100	100	100	100	100	100	100
2084	100	100	100	100	100	100	100	100	100
2085	100	100	100	100	100	100	100	100	100
2086	100	100	100	100	100	100	100	100	100
2087	100	100	100	100	100	100	100	100	100
2088	100	100	100	100	100	100	100	100	100
2089	100	100	100	100	100	100	100	100	100
2090	100	100	100	100	100	100	100	100	100
2091	100	100	100	100	100	100	100	100	100
2092	100	100	100	100	100	100	100	100	100
2093	100	100	100	100	100	100	100	100	100
2094	100	100	100	100	100	100	100	100	100
2095	100	100	100	100	100	100	100	100	100
2096	100	100	100	100	100	100	100	100	100
2097	100	100	100	100	100	100	100	100	100
2098	100	100	100	100	100	100	100	100	100
2099	100	100	100	100	100	100	100	100	100
2100	100	100	100	100	100	100	100	100	100
2101	100	100	100	100	100	100	100	100	100
2102	100	100	100	100	100	100	100	100	100
2103	100	100	100	100	100	100	100	100	100
2104	100	100	100	100	100	100	100	100	100
2105	100	100	100	100	100	100	100	100	100
2106	100	100	100	100	100	100	100	100	100
2107	100	100	100	100	100	100	100	100	100
2108	100	100	100	100	100	100	100	100	100
2109	100	100	100	100	100	100	100	100	100
2110	100	100	100	100	100	100	100	100	100
2111	100	100	100	100	100	100	100	100	100
2112	100	100	100	100	100	100	100	100	100
2113	100	100	100	100	100	100	100	100	100
2114	100	100	100	100	100	100	100	100	100
2115	100	100	100	100	100	100	100	100	100
2116	100	100	100	100	100	100	100	100	100
2117	100	100	100	100	100	100	100	100	100
2118	100	100	100	100	100	100	100	100	100
2119	100	100	100	100	100	100	100	100	100
2120	100	100	100	100	100	100	100	100	100
2121	100	100	100	100	100	100	100		

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Compiled with the assistance of Lautro §§

INITIAL CHARGE: Charge made on sale of units. Used to defray carrying and administrative costs, including commission paid to intermediaries.

OFFER PRICE: Also called lower price. The price at which units are sold to investors.

BID PRICE: Also called takeover price. The price at which units are sold to investors.

CANCELLATION PRICE: The advance redemption price. The amount received between the first bid price is determined by a formula laid down by the government, in practice, most and least, the bid price is equal to the cancellation price. However, the bid price might be lower than the cancellation price in the case of any firm, especially in circumstances in which there is a large loss of value to the company.

TIER: The least shares of the company.

TIER 1: Shares in the form of the unit's first and second priority which are entitled to the first dividend and the first dividend.

TIER 2: Shares in the form of the unit's third and fourth priority which are entitled to the third and fourth dividend.

TIER 3: Shares in the form of the unit's fifth and sixth priority which are entitled to the fifth and sixth dividend.

TIER 4: Shares in the form of the unit's seventh and eighth priority which are entitled to the seventh and eighth dividend.

TIER 5: Shares in the form of the unit's ninth and tenth priority which are entitled to the ninth and tenth dividend.

TIER 6: Shares in the form of the unit's eleventh and twelfth priority which are entitled to the eleventh and twelfth dividend.

TIER 7: Shares in the form of the unit's thirteenth and fourteenth priority which are entitled to the thirteenth and fourteenth dividend.

TIER 8: Shares in the form of the unit's fifteenth and sixteenth priority which are entitled to the fifteenth and sixteenth dividend.

TIER 9: Shares in the form of the unit's seventeenth and eighteenth priority which are entitled to the seventeenth and eighteenth dividend.

TIER 10: Shares in the form of the unit's nineteenth and twentieth priority which are entitled to the nineteenth and twentieth dividend.

TIER 11: Shares in the form of the unit's twenty-first and twenty-second priority which are entitled to the twenty-first and twenty-second dividend.

TIER 12: Shares in the form of the unit's twenty-third and twenty-fourth priority which are entitled to the twenty-third and twenty-fourth dividend.

TIER 13: Shares in the form of the unit's twenty-fifth and twenty-sixth priority which are entitled to the twenty-fifth and twenty-sixth dividend.

TIER 14: Shares in the form of the unit's twenty-seventh and twenty-eighth priority which are entitled to the twenty-seventh and twenty-eighth dividend.

TIER 15: Shares in the form of the unit's twenty-ninth and thirtieth priority which are entitled to the twenty-ninth and thirtieth dividend.

TIER 16: Shares in the form of the unit's thirty-first and thirty-second priority which are entitled to the thirty-first and thirty-second dividend.

TIER 17: Shares in the form of the unit's thirty-third and thirty-fourth priority which are entitled to the thirty-third and thirty-fourth dividend.

TIER 18: Shares in the form of the unit's thirty-fifth and thirty-sixth priority which are entitled to the thirty-fifth and thirty-sixth dividend.

TIER 19: Shares in the form of the unit's thirty-seventh and thirty-eighth priority which are entitled to the thirty-seventh and thirty-eighth dividend.

TIER 20: Shares in the form of the unit's thirty-ninth and fortieth priority which are entitled to the thirty-ninth and fortieth dividend.

TIER 21: Shares in the form of the unit's forty-first and forty-second priority which are entitled to the forty-first and forty-second dividend.

TIER 22: Shares in the form of the unit's forty-third and forty-fourth priority which are entitled to the forty-third and forty-fourth dividend.

TIER 23: Shares in the form of the unit's forty-fifth and forty-sixth priority which are entitled to the forty-fifth and forty-sixth dividend.

TIER 24: Shares in the form of the unit's forty-seventh and forty-eighth priority which are entitled to the forty-seventh and forty-eighth dividend.

TIER 25: Shares in the form of the unit's forty-ninth and fiftieth priority which are entitled to the forty-ninth and fiftieth dividend.

TIER 26: Shares in the form of the unit's fifty-first and fifty-second priority which are entitled to the fifty-first and fifty-second dividend.

TIER 27: Shares in the form of the unit's fifty-third and fifty-fourth priority which are entitled to the fifty-third and fifty-fourth dividend.

TIER 28: Shares in the form of the unit's fifty-fifth and fifty-sixth priority which are entitled to the fifty-fifth and fifty-sixth dividend.

TIER 29: Shares in the form of the unit's fifty-seventh and fifty-eighth priority which are entitled to the fifty-seventh and fifty-eighth dividend.

TIER 30: Shares in the form of the unit's fifty-ninth and sixtieth priority which are entitled to the fifty-ninth and sixtieth dividend.

TIER 31: Shares in the form of the unit's sixty-first and sixty-second priority which are entitled to the sixty-first and sixty-second dividend.

TIER 32: Shares in the form of the unit's sixty-third and sixty-fourth priority which are entitled to the sixty-third and sixty-fourth dividend.

TIER 33: Shares in the form of the unit's sixty-fifth and sixty-sixth priority which are entitled to the sixty-fifth and sixty-sixth dividend.

TIER 34: Shares in the form of the unit's sixty-seventh and sixty-eighth priority which are entitled to the sixty-seventh and sixty-eighth dividend.

TIER 35: Shares in the form of the unit's sixty-ninth and seventieth priority which are entitled to the sixty-ninth and seventieth dividend.

TIER 36: Shares in the form of the unit's seventy-first and seventy-second priority which are entitled to the seventy-first and seventy-second dividend.

TIER 37: Shares in the form of the unit's seventy-third and seventy-fourth priority which are entitled to the seventy-third and seventy-fourth dividend.

TIER 38: Shares in the form of the unit's seventy-fifth and seventy-sixth priority which are entitled to the seventy-fifth and seventy-sixth dividend.

TIER 39: Shares in the form of the unit's seventy-seventh and seventy-eighth priority which are entitled to the seventy-seventh and seventy-eighth dividend.

TIER 40: Shares in the form of the unit's seventy-ninth and eightieth priority which are entitled to the seventy-ninth and eightieth dividend.

TIER 41: Shares in the form of the unit's eighty-first and eighty-second priority which are entitled to the eighty-first and eighty-second dividend.

TIER 42: Shares in the form of the unit's eighty-third and eighty-fourth priority which are entitled to the eighty-third and eighty-fourth dividend.

TIER 43: Shares in the form of the unit's eighty-fifth and eighty-sixth priority which are entitled to the eighty-fifth and eighty-sixth dividend.

TIER 44: Shares in the form of the unit's eighty-seventh and eighty-eighth priority which are entitled to the eighty-seventh and eighty-eighth dividend.

TIER 45: Shares in the form of the unit's eighty-ninth and ninetieth priority which are entitled to the eighty-ninth and ninetieth dividend.

TIER 46: Shares in the form of the unit's ninety-first and ninety-second priority which are entitled to the ninety-first and ninety-second dividend.

TIER 47: Shares in the form of the unit's ninety-third and ninety-fourth priority which are entitled to the ninety-third and ninety-fourth dividend.

TIER 48: Shares in the form of the unit's ninety-fifth and ninety-sixth priority which are entitled to the ninety-fifth and ninety-sixth dividend.

TIER 49: Shares in the form of the unit's ninety-seventh and ninety-eighth priority which are entitled to the ninety-seventh and ninety-eighth dividend.

TIER 50: Shares in the form of the unit's ninety-ninth and one hundredth priority which are entitled to the ninety-ninth and one hundredth dividend.

TIER 51: Shares in the form of the unit's one hundred and first priority which are entitled to the one hundred and first dividend.

TIER 52: Shares in the form of the unit's one hundred and second priority which are entitled to the one hundred and second dividend.

TIER 53: Shares in the form of the unit's one hundred and third priority which are entitled to the one hundred and third dividend.

TIER 54: Shares in the form of the unit's one hundred and fourth priority which are entitled to the one hundred and fourth dividend.

TIER 55: Shares in the form of the unit's one hundred and fifth priority which are entitled to the one hundred and fifth dividend.

TIER 56: Shares in the form of the unit's one hundred and sixth priority which are entitled to the one hundred and sixth dividend.

TIER 57: Shares in the form of the unit's one hundred and seventh priority which are entitled to the one hundred and seventh dividend.

TIER 58: Shares in the form of the unit's one hundred and eighth priority which are entitled to the one hundred and eighth dividend.

TIER 59: Shares in the form of the unit's one hundred and ninth priority which are entitled to the one hundred and ninth dividend.

TIER 60: Shares in the form of the unit's one hundred and tenth priority which are entitled to the one hundred and tenth dividend.

TIER 61: Shares in the form of the unit's one hundred and eleventh priority which are entitled to the one hundred and eleventh dividend.

TIER 62: Shares in the form of the unit's one hundred and twelfth priority which are entitled to the one hundred and twelfth dividend.

TIER 63: Shares in the form of the unit's one hundred and thirteenth priority which are entitled to the one hundred and thirteenth dividend.

TIER 64: Shares in the form of the unit's one hundred and fourteenth priority which are entitled to the one hundred and fourteenth dividend.

TIER 65: Shares in the form of the unit's one hundred and fifteenth priority which are entitled to the one hundred and fifteenth dividend.

TIER 66: Shares in the form of the unit's one hundred and sixteenth priority which are entitled to the one hundred and sixteenth dividend.

TIER 67: Shares in the form of the unit's one hundred and seventeenth priority which are entitled to the one hundred and seventeenth dividend.

TIER 68: Shares in the form of the unit's one hundred and eighteenth priority which are entitled to the one hundred and eighteenth dividend.

TIER 69: Shares in the form of the unit's one hundred and nineteenth priority which are entitled to the one hundred and nineteenth dividend.

TIER 70: Shares in the form of the unit's one hundred and twentieth priority which are entitled to the one hundred and twentieth dividend.

TIER 71: Shares in the form of the unit's one hundred and twenty-first priority which are entitled to the one hundred and twenty-first dividend.

TIER 72: Shares in the form of the unit's one hundred and twenty-second priority which are entitled to the one hundred and twenty-second dividend.

TIER 73: Shares in the form of the unit's one hundred and twenty-third priority which are entitled to the one hundred and twenty-third dividend.

TIER 74: Shares in the form of the unit's one hundred and twenty-fourth priority which are entitled to the one hundred and twenty-fourth dividend.

TIER 75: Shares in the form of the unit's one hundred and twenty-fifth priority which are entitled to the one hundred and twenty-fifth dividend.

TIER 76: Shares in the form of the unit's one hundred and twenty-sixth priority which are entitled to the one hundred and twenty-sixth dividend.

TIER 77: Shares in the form of the unit's one hundred and twenty-seventh priority which are entitled to the one hundred and twenty-seventh dividend.

TIER 78: Shares in the form of the unit's one hundred and twenty-eighth priority which are entitled to the one hundred and twenty-eighth dividend.

TIER 79: Shares in the form of the unit's one hundred and twenty-ninth priority which are entitled to the one hundred and twenty-ninth dividend.

TIER 80: Shares in the form of the unit's one hundred and thirtieth priority which are entitled to the one hundred and thirtieth dividend.

TIER 81: Shares in the form of the unit's one hundred and thirty-first priority which are entitled to the one hundred and thirty-first dividend.

TIER 82: Shares in the form of the unit's one hundred and thirty-second priority which are entitled to the one hundred and thirty-second dividend.

TIER 83: Shares in the form of the unit's one hundred and thirty-third priority which are entitled to the one hundred and thirty-third dividend.

TIER 84: Shares in the form of the unit's one hundred and thirty-fourth priority which are entitled to the one hundred and thirty-fourth dividend.

TIER 85: Shares in the form of the unit's one hundred and thirty-fifth priority which are entitled to the one hundred and thirty-fifth dividend.

TIER 86: Shares in the form of the unit's one hundred and thirty-sixth priority which are entitled to the one hundred and thirty-sixth dividend.

TIER 87: Shares in the form of the unit's one hundred and thirty-seventh priority which are entitled to the one hundred and thirty-seventh dividend.

TIER 88: Shares in the form of the unit's one hundred and thirty-eighth priority which are entitled to the one hundred and thirty-eighth dividend.

TIER 89: Shares in the form of the unit's one hundred and thirty-ninth priority which are entitled to the one hundred and thirty-ninth dividend.

TIER 90: Shares in the form of the unit's one hundred and fortieth priority which are entitled to the one hundred and fortieth dividend.

TIER 91: Shares in the form of the unit's one hundred and forty-first priority which are entitled to the one hundred and forty-first dividend.

TIER 92: Shares in the form of the unit's one hundred and forty-second priority which are entitled to the one hundred and forty-second dividend.

TIER 93: Shares in the form of the unit's one hundred and forty-third priority which are entitled to the one hundred and forty-third dividend.

TIER 94: Shares in the form of the unit's one hundred and forty-fourth priority which are entitled to the one hundred and forty-fourth dividend.

TIER 95: Shares in the form of the unit's one hundred and forty-fifth priority which are entitled to the one hundred and forty-fifth dividend.

TIER 96: Shares in the form of the unit's one hundred and forty-sixth priority which are entitled to the one hundred and forty-sixth dividend.

TIER 97: Shares in the form of the unit's one hundred and forty-seventh priority which are entitled to the one hundred and forty-seventh dividend.

TIER 98: Shares in the form of the unit's one hundred and forty

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WORLD STOCK MARKETS

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4:00 pm prices April 23

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Georg-von-Boeselager
D-5300 Bonn 1

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Interest rate fears offset good first-quarter results

Wall Street

COMMENTS from the Federal Reserve chairman about interest rate policy took the shine off share prices yesterday after the market had opened firmer in the wake of some strong first quarter company results, writes Patrick Horsman in New York.

At the close the Dow Jones Industrial Average was up just 2.73 at 2,930.45, and then only thanks to a last-minute spurt of buying. In the morning the index had been almost 18 points ahead, but steadily receded to stand down 11 points on balance at 8pm.

The broader-based Standard & Poor's 500 moved in similar fashion, finishing a marginal 0.81 up on the day at 381.76. The Nasdaq composite, however, was steadily held on to its gains more tenaciously to end 1.70 higher at 496.08.

Turnover on the New York SE remained light, totalling 1.82m shares, while advancing issues only just kept ahead of declines by 824 to 773.

News of a much larger than expected 6.2 per cent fall in factory orders of durable goods during March exerted a two-way pull on sentiment from the start of trading. While the fig-

ures illustrated the extent of industry's slump, they raised hopes that the Fed might reduce interest rates again to boost economic activity.

However, prices fell after Mr Alan Greenspan, the Fed chairman, outlined his view to a Senate committee that the current level of inflation did not justify further cuts in interest rates.

Among a string of companies reporting good first-quarter results, RJR Nabisco put on \$1 to \$1.11 on turnover of over 3m shares. The tobacco and foods group announced its first quarterly profit of \$5m, since it was taken private in 1989, in the world's largest-ever takeover, via a \$25bn leveraged buy-out.

The most improved results continue to come from the securities industry. Salomon rose \$1 to \$2.04 on revealing a doubling in first-quarter net income to a record \$273m, and Morgan Stanley gained \$4 to \$8.75 on a 46 per cent climb in quarterly earnings to \$120m.

The banking sector featured after Fleet/Norstar, the Rhode Island banking group, won the race to buy the failed Bank of New England. The news lifted Fleet/Norstar \$3 to \$21 in active trading, but left Bank of Boston, which had been widely tipped as the winner, down \$4 to \$7 on turnover of 1m.

BankAmerica, another possible buyer, put on \$2 to \$3.84. Talley Industries eased \$4 to \$6 after the aerospace and consumer products company missed \$1.1m in interest payments on two bond issues. Also lower was Bethlehem Steel, off \$4 to \$24 after reporting a deficit of \$39m for the first quarter and warning of further losses to come.

Square D advanced \$2 to \$8.11 on news that Schneider, the French group, said it was willing to discuss improving its \$78 a share offer.

Canada

TORONTO rallied in early trading but then lost momentum to leave the composite index a modest 10.8 ahead on the day at 3,502.4.

Falls finally held a slight edge over rises, however, by 297 to 271. Volume amounted to a moderate 20.3m shares, but was above Monday's 15.9m.

Twelve of the 14 sub-groups ended higher, with industrial products, mining and energy showing modest rises. Financial services and consumer products ended steady and golds lost 0.92 per cent.

TransCanada Pipelines, up 88 to \$41.74, reported first-quarter earnings of 33 cents a share, little changed from the 32 cents of a year ago.

Frankfurt waits for the dark days to pass

Andrew Fisher looks for the good news which might inspire the German stock market

THIS YEAR has been fairly dispiriting for the German stock market. While the west German economy remains strong, its growth is slowing down. In east Germany, the dismantling of the old communist system is causing immense industrial and social strains. And recession abroad, coupled in the case of the US with a rising dollar, has hit deeply into export earnings.

On top of all this, the political climate has turned sour with the defeat of Chancellor Helmut Kohl's Christian Democratic party (CDU) in his home state of Rhineland-Palatinate.

As well as demonstrating that voters had lost confidence in the government's handling of affairs, and by extension, its economic policy, they also promised that the CDU would be avoided - the state election also removed its majority in the upper house of Parliament (Bundesrat).

Thus the Bonn cabinet could hardly claim to be invulnerable, since the Bundesrat has the power of veto over legislation, including tax.

Yet the stock market outlook is by no means all gloomy. Some analysts feel the time may be ripe for foreign institutional investors to pay more attention to the German market, since it has so clearly failed to keep pace with other exchanges.

"People are underweight in a market which has underperformed," says Ms Kathi Kandell, an analyst at the London office of Sal. Oppenheim, the German bank. "They are starting to look at 1992. There has to be some positive news in the next six months."

What could that be? Indications of a bottoming out in the east German economic slump could be one element. Another could be evidence that the knockouts which German exporters have taken over the past year are becoming less painful.

Debag, the investment analysis offshoot of Deutsche Bank, recently forecast that German corporate earnings would rise by around 8 per cent next year after declines of 5 per cent in 1990 and 1 per cent in 1991; in

ASSET ANALYSIS			
Company	Land and buildings	Company	Liquidity
1. Löffler	52.2	Hochstet	42.1
2. Herten	43.1	Dyckerhoff	39.3
3. Hornbach	40.9	Kampas-Haus	38.0
4. WESU	40.1	Billfinger+Berger	37.9
5. Harpener	39.8	Kall und Salz	35.0
6. Kaufhalle	38.2	Linotype	32.4
7. Kampas-Haus	31.1	Hako	30.6
8. Kauffhof	28.4	SABO	28.4
9. Karstadt	28.1	Strabag	28.2
10. ASKO	28.2	Holtmann	27.7

*As % of Balance Sheet total at end 1990

Source: Barings de Zee West

1989, they grew by 13 per cent. Two sectors which have been especially buffeted by the problems on export markets, chemicals and cars, are expected to show a marked improvement next year, while the surge in retail and consumer companies' profits should ease and construction, helped by the rebuilding of east Germany, should remain strong.

Germany's construction companies are currently enjoying a prolonged boom, with

business in the west also vigorous. A study by the Frankfurt office of Barings de Zee West, the UK stockbroker, shows that seven out of the German companies with the best liquidity ratios are from this sector. They also have valuable land and property assets, which are considerably undervalued in their balance sheets.

BZW's German Company Handbook gives a good illustration of the financial solidity

of German corporations. Out of 138 companies covered, 53 have no gearing at all and only 21 have any net debt.

Moreover, 53 of them finance all capital spending through cash flow. Thus those with heavy future commitments in east Germany, such as RWE and Veba, the energy concerns, have plenty of scope for internal funding.

Mr Harry Christopoulos, a BZW analyst, says: "German companies have lots of assets and low gearing." Also, adds Ms Kandell, "many of them are using their property portfolios for development projects, thus unlocking some of their value."

Her hope is that German companies, prompted by the demands of east German investment or the desire to ward off unprofitable takeovers, will start to pay more attention to their share prices. At present, they can lower their tax bills by selling away profits in reserves and thus understating earnings. One day, though, EC tax harmonisation may change all that.

ASIA PACIFIC

Nikkei recoups losses on futures-related buying

Tokyo

SHARE PRICES fell initially on news of a leasing company in financial trouble, but staged a recovery later on futures-related buying. Activity remained dull ahead of the Golden Week holidays next week, but the market will be open only on Tuesday to Thursday, writes Emilio Turano in Tokyo.

The Nikkei 225 share average closed up 254.56 at 26,491.57 after losing 305 points on Monday. The index started on a weak note and recorded a day's low of 26,078.21 on reports that Shinjitsu Lease had filed for court protection under the bankruptcy law, as a result of its extensive losses to falsifying real estate companies. Investment trusts came in as buyers at that level and the index reached a day's high of 26,598.89.

Volume picked up to 380m shares from 250m as some investors were encouraged by expectations of 70m worth of cash coming into the market from new investment trust funds due to be set up at the end of the week.

Declines still led gains at the close by 523 to 352, with 376 issues unchanged, but the Topix index of all first section stocks put on 6.99 to 1,982.52. In London the ISE/Nikkei 50 index eased 1.65 to 1,501.76.

Mr Yoichi Kamina at S.G. Warburg said there was no evident change in sentiment, and buying was for technical reasons. "We expect the market to go up after Golden Week, so it is not surprising that some investors wanted to buy at the lower levels," he added.

Mr John Courtney at WI Carr said investors were cautious, and did not expect a big market move until publication of corporate results which could give it new direction.

Focus moved back to large-capital stocks, depressed recently by the interest rate uncertainty. Kobe Steel rallied Y18 to Y25 and Nippon Steel firmed Y1 to Y4.2.

Companies which were reported to be creditors of Shinjitsu Lease lost ground in the morning but recovered in the afternoon. Mitsui Trust Bank opened Y20 lower at Y1,450, but closed up Y40 at Y1,510. Tokyo Marine & Fire, which holds a 5 per cent stake in Shinjitsu, lost Y20 at the opening but closed up Y10 at Y1,350.

Nippon Yakin Kogyo fell Y40 to Y1,000 on profit-taking. The issue has risen recently on buy recommendations from major Japanese brokers, on the back of strong earnings for the current year.

High-priced shares which had been popular on favourable earnings forecasts lost ground as interest turned to big board issues. Family Mart, the convenience store chain, receded Y200 to Y10,600, and Keyence, the measuring equipment maker, lost Y200 to Y16,500.

In Osaka, the OSE average fell 287.61 to 28,269.64, its fourth decline in a row, on volume of 30.9m shares. Investors who had bought shares for the short term took profits.

New Japan Chemical rose Y30 to Y1,180. The company expects sales of its additive polypropylene to double to Y30m for the current year.

Roundup

MAJOR EXTERNAL influences on the Pacific Basin, Wall Street overnight and Tokyo, were in conflict yesterday and a number of markets reflected this.

HONG KONG, which dipped to an intraday low of 3,560, was pushed briefly into positive territory by bargain hunting, but closed with the Hang Seng

index a net 12.85 lower at 3,568.64. Turnover eased from HK\$1.41bn to HK\$1.28bn.

Property shares and the commercial and industrial sector posted moderate losses, while banks and utilities were narrowly mixed.

Traders were keeping an eye on the airport issue, where there is now the debate that a private sector solution to the stalemate in negotiations between the Colony and China might be bad for the Hong Kong government but good for the stock market.

SEOUL, which tested its January 4 low for 1991 of 614.80 on the composite index with a 12.73 or 2 per cent fall on Monday, rebounded yesterday with a jump of 22.83 or 3.6 per cent to 637.64. Turnover climbed too, but it was still moderate after a rise from Won91.6m to Won142.3m.

The market has suffered from tight monetary conditions, but there was an unofficial report of lower inflation from the Bank of Korea yesterday, and subsequent talks of a loosening in monetary policy.

AUSTRALIA saw turnover rise from A\$202m to A\$233m as the All Ordinaries index eased 2.4 to 1,510.5; a parcel of 5.66m shares in Advance Bank Australia - 9 per cent of its share capital - was sold at A\$5.20 a share by ANZ Bank. Advance closed down 10 cents at A\$5.10.

TAIWAN retreated 1.6 per cent and broke a five-day winning run, the weighted index sliding 91.91 to 5,732.09. BANGKOK followed Wall Street down, the SET index losing 15.71 to 893.55.

KARACHI registered record volume of 4.8m shares, up from 3.9m last Sunday when the KSE index rose 24 to 1,675. A KSE spokesman said an additional 650,000 shares were traded after hours following news of further government initiatives to boost exports and trim red tape.

EUROPE

Continent registers a progressive recovery

BOURSES showed a modestly progressive recovery yesterday, measured by half-hourly gains on the FT-SE Eurotrack 100 index which an improved start for Wall Street, writes Our Markets Staff.

FRANKFURT recovered nearly all of Monday's losses as domestic institutions and officialdom recognised the mounting odds of the CDU's Rhineland-Palatinate election defeat on Sunday, and as the market digested results from Deimler and Siemens (on Monday) and Hoechst yesterday.

There was also some speculation in industrial shares that Germany's constitutional court ruled that compensation should be paid to former owners of east German property seized under 1945-49 Soviet military occupation.

Reversing the pattern of Monday's industrial share market rise in the FAZ index, the 676.76, was followed by a 25.14, or 3.6 per cent gain in the DAX to 1,597.05 at the close. Volume rose from DM55m to DM68m, reflecting domestic institutional buying.

Daimler led carmakers up with a DM55 rise to DM685.50. Ms Barbara Altmann, of B. Metzler in Frankfurt, said buyers were more interested in the higher dollar, and the big exporter's recovery prospects, than last year's fall in profits. Siemens rose DM14.20 to DM597.50 although some pundits were forecasting lower profits for the current year on Monday.

Hoechst held its DM13 dividend, and rose DM7.80 to DM264.50. Its former parent, IG Farben, the shell of the giant which grouped Germany's chemical industry before and during World War II, rose DM2.20 or 1.4 per cent to DM22.20, the land compensation court ruling.

PARIS started the new account on a firm footing but turnover showed no significant improvement, which raised doubts that the recovery would persist. The CAC-40 index rose 15.71 to 893.55.

SOUTH AFRICA GOLD shares were supported by steady bullion prices. The all-gold index rose 12 to 1,044 while the industrial index closed at new high of 5,479, up 3. The all-share index added 5 to 2,598. Vast Reef added \$4 to \$180.

FT-SE Eurotrack 100 - Apr 23									
Hourly changes					Close				
Open	10 am	11 am	12 noon	1 pm	2 pm	3 pm	4 pm	5 pm	Close
117.75	118.25	118.50	119.45	120.45	121.52	122.18	122.29	122.04	
Day's High					Day's Low				
117.75					117.72				
Apr 22					Apr 19				
117.13					112.00				
Apr 18					Apr 17				
112.13					112.20				
Apr 16					Apr 15				
111.85					111.85				

Base value 100 (25/10/89)

14.63 or 0.8 per cent to close at 1,781.63 on volume estimated at around FF22m.

Alcatel, which lost ground towards the close of the previous account, recovered FF8 to FF577 with 322,515 shares traded, and Peugeot added FF7 to FF550 with 153,925 shares exchanged. Among the second-liners, Moulinex, which is thought to have a rights issue in prospect, jumped FF8 to FF589 with 177,155 shares traded, and Peugeot added FF7 to FF550 with 153,925 shares exchanged.

Mediolanbank led L25 to L16,190 and Generali lost L200 to L37,900. Cit. Mr De Benedetti's holding company, gained L50 to L2,669 in spite of a one-day delay in the talks with Mr Silvio Berlusconi on resolving their dispute for control of Mondadori. Olivetti, the computer manufacturer, advanced

manoeuvres of the previous day, with continued profit-taking in the insurance and banking sectors and further gains in shares controlled by Mr Carlo De Benedetti. The Comit index fell 2.82 to 588.17 in volume estimated at slightly above Monday's meagre L128m.

Mediolanbank led L25 to L16,190 and Generali lost L200 to L37,900. Cit. Mr De Benedetti's holding company, gained L50 to L2,669 in spite of a one-day delay in the talks with Mr Silvio Berlusconi on resolving their dispute for control of Mondadori. Olivetti, the computer manufacturer, advanced

L25 to L13,970. ZURICH moved on the Frankfurt market, the Credit Suisse index closing 4.8 higher at 554.8. There was some foreign buying but volume, overall, held at a modest level, reflecting the lack of movement in interest rates, and gyrations in the dollar after central bank intervention.

Among chemicals, Ciba-Geigy registered rose Sfr70 to Sfr2,510. The company said that the effects of the strong dollar will not show until the second half of this year.

STOCKHOLM recovered from a weak opening to close mostly unchanged after a choppy session. Share prices rose, and domestic interest rates eased, on relief that the revised national 1991/92 budget did not contain any surprises.

The AFARsviden general index advanced 8.6 to 1,066.7 and volume rose to SKr379m from SKr264m. Ericsson was the most active share. Its free B shares rose SKr6 to SKr158 in volume of SKr55m.

SKF free B's were SKr50 lower at SKr92.50 after the company reported a 92 per cent decline in pre-tax profit in the first quarter to SKr59m, at the low end of expectations.

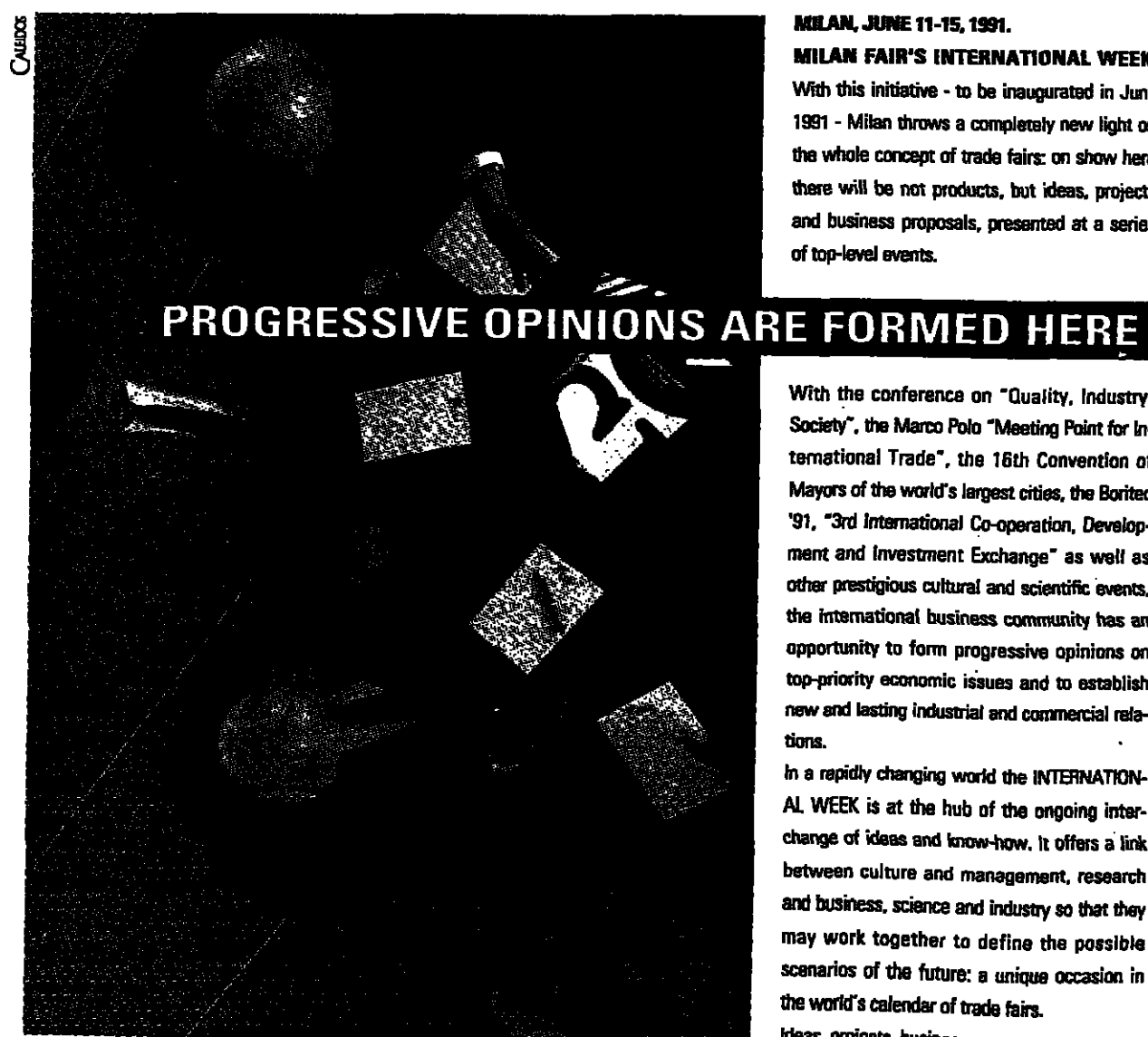
MADRID rose and the stronger dollar gave an extra lift to issues with ADR facilities. Repsol closed Ptas45 higher at Ptas2,600. Endesa gained Ptas2 to Ptas2,435 but Telefonica put on a mere Ptas3 to Ptas286. The general index closed 1.93 higher at 281.50 in low volume of Ptas9.9bn, after Monday's Ptas15.4bn.

AMSTERDAM was led higher by Royal Dutch which briefly hit an all-time high of F158.10 before closing F12.30 better at F158.40. The equity market was also boosted by the good reception of the new 15-year government bond. The CBS tendency index closed 1.3 or 1.4 per cent firmer at 88.4.

OSLO continued its slide in moderate trading, with shipping the weakest sector as the all-share index fell 2.41 to 472.53.

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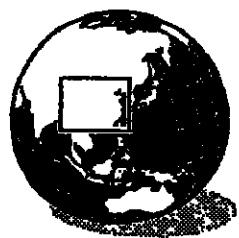
April 24 1991
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FINANCIAL TIMES SURVEY

CHINA

Wednesday April 24 1991

SECTION III



Two years after the Peking massacre, the pace of reform is still a potent and unresolved issue,

reports Colina MacDougall. And in the fog surrounding the demise of the Communist Old Guard the only certainty is China's growing sense of insecurity in a changing world

Slowly burns the fuse

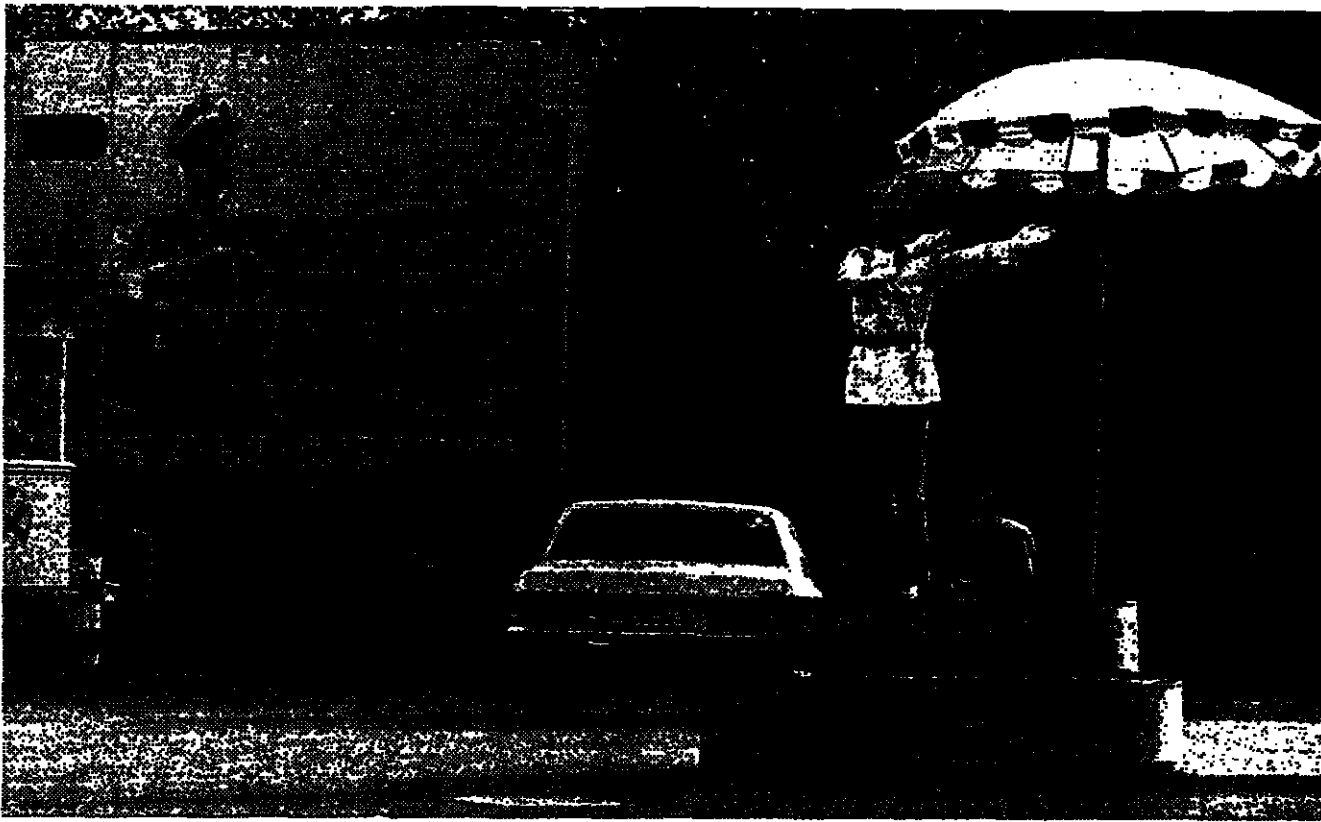
PEKING is a city with an earthquake waiting to happen. Last month, it was a-buzz with seismologists reporting that the earth's crust in north China had been immobile for too long.

This portended a catastrophic tremor like that of 1976 which killed around a quarter of a million people in the nearby city of Tangshan and - as it seemed to traditionally-minded folk - foretold the death of Chairman Mao Zedong a few weeks later.

As it happened, there was an earthquake this March, but it was several hundred miles from Peking and has so far not rocked the leadership.

The octogenarian patriarchs who, though mostly without official posts, effectively rule China, cling grimly to life, according to Peking stories, by means of monthly blood transfusions and the attentions of China's most famous "Qigong" (traditional deep-breathing) masters.

Their relatives, retainers and vassals circle like vultures, awaiting a death which will shift the balance in the divided leadership between the aged reformist Deng Xiaoping and the conservatives headed by Chen Yun. Though the present



Peking policeman conducting the traffic: the political directions await further clarification

or backing each other up because of family relationships? If it was a loss of power for Ye to be posted to Peking, is it not the same for Mayor Zhu Rongji? Do these appointments mean that the reformers have gained, or the hard-liners?

The one certainty in the political fog is the growing stress on security, particularly in Peking. Many provincial cities are relaxed and a fair number of the reform policies of the mid-1980s continue, if sporadically.

But in the Chinese capital, police and video cameras are thick on the streets. Particularly monitored, by video cameras, bugs or simple tailing, are local Chinese contacts with foreigners.

In March, a new top level security committee was set up under Qiao Shi, Number Three in China's party leadership and a lifelong policeman. Its first meeting was held just two days after the *People's Daily* pub-

lished a poem which, when read diagonally, contained this hidden message: "Li Peng (the hard-line premier who masterminded the Tiananmen crackdown in 1989) must be removed from power to assuage popular indignation". Reports from Hong Kong last week said the editor responsible was later arrested trying to flee the country.

The leadership has reason to feel insecure. Xu Jiatun, a senior party member and, till last year the head of the Xinhua news agency in Hong Kong, China's de facto embassy, has defected to the US. Provincial leaders such as Ye Xuanping are strong enough to defy the central government over issues such as taxation.

Disaffection is rife in China's border territories of Tibet, Xinjiang and Inner Mongolia. While China has no problem marshalling the force to deal with this (demonstrations have been ruthlessly put down), it

fears the growing influence in the outside world of Tibet's exiled spiritual leader, the Dalai Lama, and the effects on its other minorities of Islamic fundamentalism and growing democracy in the former Soviet empire.

The leadership is watching the Soviet Union anxiously, backing President Gorbachev because, unlike Boris Yeltsin, he is resisting independence for the republics.

Alarmed by Washington's military might as displayed in the Gulf, Peking is looking for new weaponry and hopes to buy some of the relatively advanced Su 27 Soviet combat aircraft in the next few months. The deal is likely to figure prominently in the visit of Jiang Zemin, China's party leader, to Moscow next month.

Peking has seen its relations with the US slide since it put down the student demonstrators of Tiananmen in 1989. While the economic sanctions applied thereafter were gradu-

ally repealed last year and China regained some standing by supporting Kuwait rather than Iraq in the Gulf crisis, its arms sales in the Middle East have earned it American fury.

This, plus its brutal handling of Tibetan and Chinese demonstrators since and its flood of cheap exports to the US are making the re-confirmation of its access to Most Favoured Nation treatment an uncertainty for the second year running.

If Washington takes MFN away, Sino-US relations will nose-dive to levels not seen for nearly two decades.

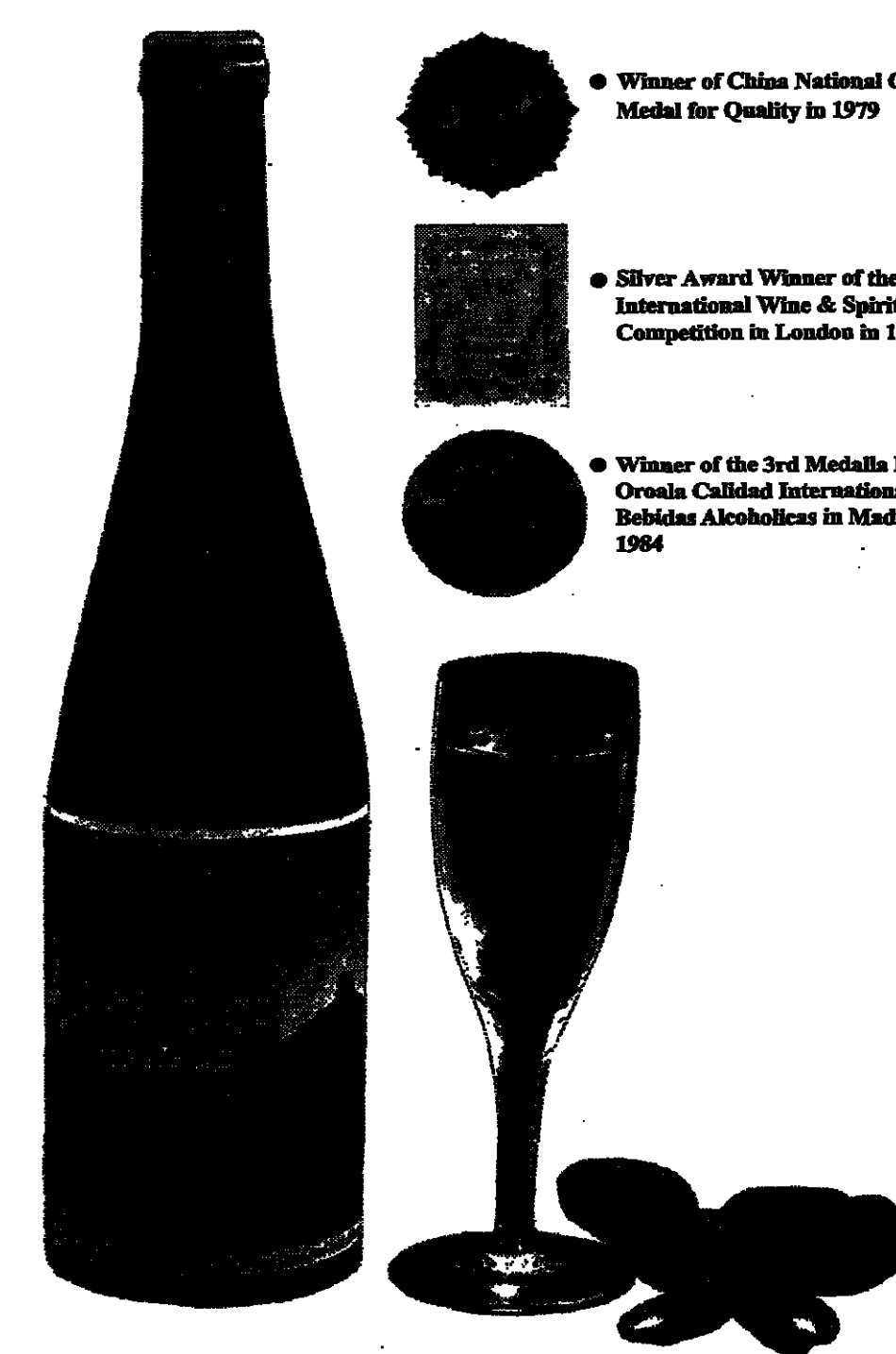
Sino-British relations are cool in the wake of the dispute over Hong Kong's proposed new airport. Germany, previously in keen pursuit of trade and investment with China, is preoccupied with the problems in its eastern half. Japan, once dazzled by the size and proximity of the Chinese market, is being actively courted by the USSR as potential fairy god-

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CHINA 2

Foreign policy is in turmoil, says David Dodwell

Quest for allies in an uncertain world

FOR China, as for many other countries who have for decades preyed on the superpower conflict between the Soviet Union and the US, these are distressing times.

Where is the counterweight to "American hegemony", so simply and effectively demonstrated, from Peking's point of view, in the Gulf War? Is Japan about to rise afresh, encouraged by the US, as a military force in the Pacific? How are the European powers, obsessed with upheavals in eastern Europe, altering their perceptions of Asia? And how will demands for independence by Soviet republics in central Asia upset Peking's grip on Tibet, Xinjiang and Mongolia?

China's first instinctive response has been to offer support to President Gorbachev. Peking cannot feel comfortable as the sole remaining torchbearer for international socialism. Whatever the differences with Moscow over the correct path for the development of a socialist state, the wholesale discrediting of the socialist model is of as little comfort to China as it is to Moscow.

Aggravating Gorbachev's misfortunes would only increase the risk that chaos inside a disintegrating Soviet Union would spread up to, and across, China's central Asian borders, perhaps fomenting unrest in its own minority areas. By standing firmly for stronger central control, and

by resorting to the military for help, Gorbachev has struck a resonant chord among China's leadership.

There is, therefore, powerful symbolism in China's recent \$71.5bn "commodity loans" to Moscow, the first made to the Soviet Union by its one-time protégé, and Peking's friendliest gesture to Moscow in decades. Next month's visit to Moscow by Jiang Zemin, China's Prime Minister, is also the first of such seniority since Mao Zedong went there in 1967.

Alongside the symbolic succour, there is also powerful self-interest. China is keen to acquire sophisticated Soviet military hardware, in particular Su 27 aircraft. Jiang Zemin is expected to discuss the matter while in Moscow, and a deal is expected to be signed before July.

The Gulf War has also provided a sharp shock to China's foreign policy planners, but in diplomatic terms has been handled with dexterity. Support for the allied cause in the UN won support in Washington. Even when Qian Qichen, the foreign minister, opted to abstain in the UN vote authorising the use of force against Iraq, he managed to do this without antagonising the allies. President Bush agreed to see him on the day following the vote, apparently against the advice of advisers. He took the view that China could have vetoed the resolution.

At the same time, Qian managed to demonstrate through its abstention that China remains committed to an independent foreign policy, and to its support for Third World countries. He also preserved China's relationship with Iraq, an important customer for Chinese arms.

China is nevertheless walking a tightrope in its relations with the US, which were traumatised following the Tiananmen massacre two years ago. Qian has said that the war against Iraq was a "big hegemonist power versus a small hegemonist". The US in turn is heightened anxiety over the emergence of the US as the single dominant world superpower. There is also a nagging awareness that in the post-Cold War era, the US needs China less than it used to.

American keenness to get Japan to take on a bigger peacekeeping role in the Pacific - in particular through a larger naval role - also prompts alarm. Memories of Japan as a regional military power are painful still.

Closer at hand, conflict looms with the US in the improbably-linked areas of trade and human rights. Ever since the Tiananmen massacre, the US Congress has put China's poor human rights record under the microscope. The recent visit to the US by the Dalai Lama has heightened antagonism.

These issues have become linked with trade ever since Congress opted to use the annual debate over extension of Most Favoured Nation (MFN) status to trading partners as a means of punishing tyrannical governments. China argues that this is an unacceptable intrusion into its internal affairs.

US Congressmen argue in turn that it is an internal US affair whether it gives favourable trading status to a country or not. The fact that China now has one of the largest trade surpluses with the US - more than \$10bn last year - only exacerbates the conflict.

The MFN debate starts in earnest early in June. Betting men say that, after a bumpy ride, China will regain MFN privileges for another year. To lose them would inflict immense damage to China's external trade and would savage Sino-US relations.

China's response to uncertainties in relations with both the US and the Soviet Union has been to forge new friendships where possible. A recent tour of seven European countries by Qian Qichen was part of such a strategy. Improved relations with India - which have been in deep chill since a short border war in 1962 - are likely to be symbolised by a visit to Delhi later this year by Li Peng, China's prime minister. This would be the first visit to the Indian capital by China's head of government since the late Zhou Enlai in 1960.

Other significant developments include decisions over the past year by Saudi Arabia, Indonesia and Singapore to abandon diplomatic recognition of Taiwan in favour of Peking. These constitute an important breakthrough in China's long-term diplomatic strategy of isolating Taipei. They also reinforce China's position at the heart of the Third World community of nations, and symbolise an easing of fears in south-east Asia over expansionist communism. These improvements give much-needed solace as China nurses anxiety over the global power balance, but do nothing to alter the country's reflexes in times of uncertainty. As Li Peng emphasised only two weeks ago: when "the old global structure has disintegrated", the priority must be to rely on ourselves, work hard, and build the nation through thrift and diligence.

While crushing all dissent, the regime is split on many issues, writes Lynne Curry

Rivals wait as the Old Guard slowly crumbles

AS the second anniversary of the crackdown at Tiananmen Square approaches, the Chinese leadership has reassessed its authority over a restless but subdued population. However, the government faces many intractable problems, compounded by acute factional fighting which has produced a deadlock on important decisions about policies and personnel.

Adding to the uncertainty is the advanced age and frail health of the country's most powerful leaders, 86-year-old Deng Xiaoping, 83-year-old economic theorist Chen Yun, and 84-year-old president Yang Shangkun. Because of their age, many observers believe a succession struggle is already underway. "There is nobody in the younger leadership who has a decisive say on policy decisions," says a western diplomat. "All are jockeying for position, but they are holding back. The active phase, when Deng is dead or incapacitated - hasn't arrived."

The Chinese leadership is a collection of interlocking, overlapping, yet distinct factions, none uneasily balanced, but prone to frequent conflicts, depending on long-term interests, connections and personal relationships. Dominating the leadership today are octogenarians Deng, Chen, and Yang. Long-time comrades and rivals, each has independent power networks stretching back 50 years.

Today each of these aged revolutionaries has younger proteges whom they are cultivating for the future. The most significant at the moment is Premier Li Peng, whose patron is Chen Yun. Since the massacre in Tiananmen Square, with which he is closely associated, Li's stature has as a consensus maker, an economic thinker,



Premier Li Peng and President Yang Shangkun: generation game

and politician. Although he is not Deng's chosen man, observers say Li is a leader with whom Deng can work. The premier has identified himself with improving the country's economy and can take credit for reducing inflation and turning around China's balance of payments.

The party knows that it must improve living standards to survive

But he has not addressed the country's basic structural problems, and if the economy falters, he could become the scapegoat. Moreover, he is still tarnished by his association with the Tiananmen Square massacre.

Jiang Zemin, secretary-general of the Communist Party, is widely seen as Deng's protégé. Formerly Communist Party secretary in Shanghai, he was promoted by Deng to head the party after Zhao Ziyang was ousted in May 1989. "He's got the titular

crown - all he has to do is maintain it," a western diplomat says.

Others to watch are Shanghai mayor Zhu Rongji, Ye Xuanping, the governor of Guangdong province, both considered reformists and Li Rui-huan, former mayor of Tianjin and now a politburo member, who is a middle of the road figure. At a meeting of the Chinese parliament in late March and in early April, both Zhu and Ye were given new posts in the central government in Beijing, with Zhu approved vice premier and Ye as vice-chairman of the Chinese people's consultative conference, an advisory council to the government. While they may differ on many policy issues, virtually the entire leadership is said to have agreed on the need to put the massacre of June 1989 behind them.

Closing the book on Tiananmen Square is thought to be the reason for a series of trials this past winter in which about two dozen prominent activists were sentenced to terms of up to 13 years on charges ranging from counterrevolutionary pro-

paganda and incitement to sedition.

The trials and the muted public reaction to them demonstrated the effectiveness of the government's campaign of repression. With nearly all of the student leaders who participated in the demonstrations of spring 1989 having fled abroad, here in China the dissidents lack a broad based movement. So few are in prison that they are unlikely to become lightning rods of dissent. However, should opposition erupt again, these proceedings will be used as ammunition by those voicing discontent. United as the leadership may be on the need to quell dissent, it remains divided on many other issues such as disputes over price reform, the power balance between the central government and the provinces, and the question of whether to emphasise coastal development rather than channelling investment towards the more backward interior.

Those who now join the party now are primarily opportunists. Apart from this battle for hearts and minds, the role of the military will also be critical in the succession struggle. The composition of the various factions within the armed forces is not entirely clear, but certain issues have emerged that are challenging it to its core. Foremost is the debate over whether military modernisation should take priority over ideological indoctrination.

Yang Baibing, the secretary-general of the central military commission, is believed to have spearheaded the drive toward a re-politicising of the PLA. Apart from modernisation, questions have been raised about the military's role in internal security. Some feel the army should have been a last resort in the crackdown at Tiananmen Square. After the massacre, the army was reorganised and regional commanders loyal to the forces of Yang Shangkun were put in charge.

However, it remains unclear which group the military will support once the octogenarians begin to die. Until Deng leaves the scene, the leadership remains in a political gridlock, unwilling to take risks to face the future.

traditional Chinese social values having also been destroyed by the communists, many Chinese have been put off by the attempt to revive ideological indoctrination after the Tiananmen Square massacre.

Some have even turned to religion. Although the party has sanctioned this to a limited degree, the authorities are thought to fear that the revival of religion creates a competitive world view.

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Guangdong eyes Hong Kong

Two economies that overlap

WHEN Mr Ye Xuanping vacates his post as the liberal governor of the southern province of Guangdong to take up a less powerful post in Peking during the next few months, an almost revolutionary dream which he is believed to have wanted to write into the eighth five-year plan may go with him, or at least be diluted. It is to merge the economies of Guangdong and Hong Kong.

There is, however, strong opposition from hardliners in Peking who disapprove of Guangdong's independent free-wheeling market-oriented ways. Hong Kong also has serious reservations, partly because it does not want to endanger its current autonomy, nor make it easy for China to renege on its promise of a "high degree of autonomy" after 1997.

"There are, of course, problems of our different economic and social systems and I would not talk about merging the economies, but we would like to have some sort of planned development," says Mr Yi Zhenqin, director of the Guangdong Office of Economic Systems Reform. He envisages the creation of a Hong Kong-Guangdong economic and trade promotion committee to act as an industrial investment "match-maker".

In the past decade, Guangdong, which has a population of 64m, has become China's most open and prosperous province, thriving on close economic links between its Pearl River Delta area with Hong Kong. About 1.5m-2m workers in the province are employed in factories processing partially-manufactured foreign goods (mostly from Hong Kong) for re-export, and another 1m are in associated activities.

As many as 50,000 technical and managerial staff from Hong Kong work regularly in China, a lot of them in Guangdong, and 15,000 vehicles cross the land border every day, four times as many as six years ago.

Economists estimate that 20 per cent or more of Hong Kong's currency is openly circulating in Guangdong tourist and business outlets. This co-operation has been good for both areas. Hong Kong companies have gained access to cheap labour and factory premises.

Guangdong has benefited because of the consequential wealth and economic expansion. Foreign investment totalled some \$7bn during the 1980s, 90 per cent via Hong Kong.

It went into more than 10,000 joint ventures and other enterprises, mostly involving labour intensive light industry, plus

thousands of the processing factories. The productive end of this investment has suddenly come on stream during the past two years, so that between 25 and 30 per cent of both Guangdong's yuan 1989 industrial output and its yuan 43.29bn industrial exports last year were generated by factories with foreign involvement.

But there has been a price to pay in social terms because hundreds of thousands of people regularly pour into the province looking for work. Some make up a floating labour population of more than 1m in the processing factories; others cannot find work and fuel a crime wave of armed robberies and prostitution.

Guangdong is also frustrated that most Hong Kong businessmen only cash in on the cheap unskilled processing factory labour. They rarely lay down

Hardliners dislike Guangdong's free-wheeling tendencies

significant long-term industrial investment and look to other countries for high technology. Some labour processing factories do develop into joint ventures and so become more permanent investments.

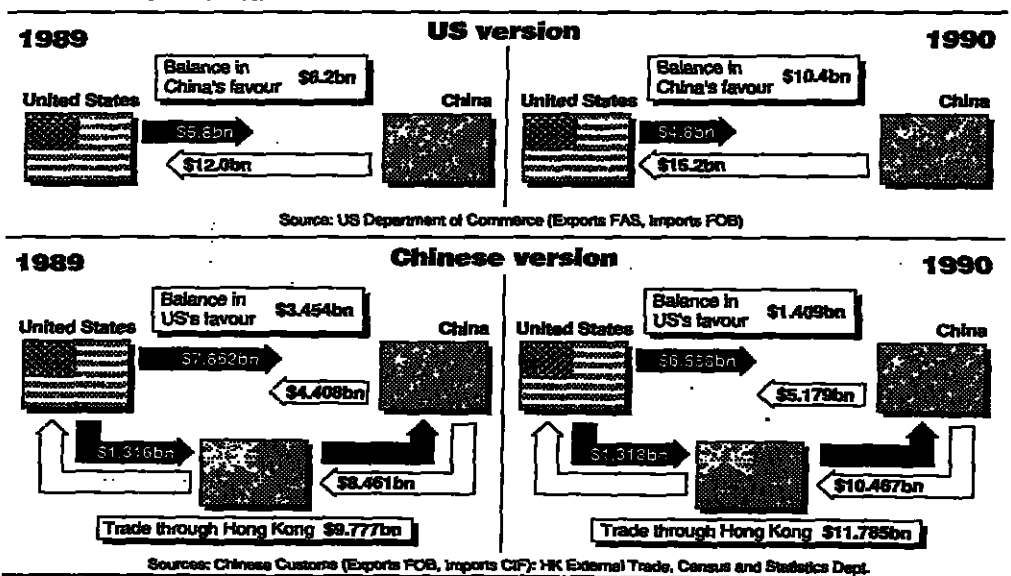
But relatively little progress has been made on the creation of a technological and industrial base in relation to overall economic growth which last year amounted to 16 per cent. The new five year plan includes projects which should help by improving both electricity power supplies and road and rail transport and by creating three petro-chemical plants. The capital of Guangdong also wants to boost its service sector by admitting two new foreign banks and by setting up a stock exchange.

Problems such as these prompted the idea of somehow merging the economies so that Guangdong would benefit more, and Mr Ye also talked about relaxing restrictions on the entry of goods from the colony into Guangdong's most successful special economic zone of Shenzhen.

"We have not yet put forward any firm policies to Peking, but we would like to consider using Hong Kong money to help finance raw materials plants. We also have scientific ability which could be used to help Hong Kong industries develop high technological products," says Mr Yi, floating an idea which has yet to catch on in Hong Kong.

John Elliott

China - US trade



The US complains that China has a \$10.4bn visible surplus on its trade with the US. It says that only Japan and Taiwan maintain larger surpluses. As a result, US officials are pressing China to import more from the US. However, China claims that trade is more or less in balance, with a \$1.4bn surplus in the US's favour in 1990. One must look to Hong Kong to understand this startling difference. The US trade figures include imports that transit the colony on the route from China to the US, and vice versa. But China regards its sales to the US via Hong Kong as exports to Hong Kong. US products entering China from the colony are seen as imports from Hong Kong, not the US. Neither side is ready to alter its trade accounting practices.

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Concern rises over state of economy, writes Colina MacDougall

Time bomb ticks

CHINA could face economic disaster in a year or two, even though, in contrast with the tired old economies of the former Soviet bloc, it is superficially prospering.

Wang Bingqian, the finance minister, speaking at the National People's Congress in March, for the third year running called the financial situation "extremely grim".

Unless Peking can work a near-miracle, inflation will take off, workers will demonstrate on the streets and the house of cards built on subsidies that is China's current economic structure will collapse.

Small experimental reforms are springing up all over China on a strictly local basis, such as the introduction of stock

exchanges in Shanghai and Shenzhen. Officials such as Sichuan province governor Ma Lin of the "ideal way" a stock exchange raises investment funds. Secondary markets for state bonds, previously confined to Shanghai and Chongqing, have been successfully launched elsewhere.

Regulation of grain prices, as in Guangdong near Chengdu, capital of Sichuan, is beginning on a trial basis. This follows price rises last year in previously tightly controlled items such as cooking oil and cotton cloth.

The yuan was devalued on April 10 for the third time in 15 months, bringing it to 5.26 to the dollar from the late 1989 figure of yuan 3.72. Foreign bankers in Peking were expecting a further cut of about 10 per cent.

A kind of convertibility increasingly functions through the Foreign Exchange Adjustment Centres, where joint ventures can trade foreign exchange freely at a market rate. Some housing reform, some city apartment tenants to buy their apartments or permits enterprises the main providers, to set up separate self-financing corporations, is already under way, though this is proving easier with new housing than apartment blocks inhabited through several generations at peppercorn rents.

Insurance-based pensions, health services and social security payments are also on the agenda as devices to lessen the load of the over-burdened state enterprises which currently provide them. This would allow enterprises to sack workers and focus on the profitability of their core activities.

But there is no sign yet that Peking will bite the bullet of abolishing subsidies which fasten the industrial worker and cripple state finances. Nor will it adopt a true price reform, adopting a market system which would help to allocate resources correctly and cut waste.

Yet an apocalyptic scenario is hard to believe when the streets are orderly, markets appear to be booming, new office blocks and hotels adorn Peking and provincial capitals and the shops are full of the latest electronic goods.

Last year, China turned in a creditable economic performance with a record harvest of 435m tonnes and a respectable GNP and industrial growth rates (5 and 6 per cent respectively). Foreign trade was up, with exports performing well.

But, said one westerner in Peking, "China is still living on the impetus of the mid-1980s. While major reforms have not been rolled back, the innovations are minor. Two years of good harvests have given communist leaders a chance to push for small reforms, but this year's weather is less promising."

When Li Peng, the hard-line premier, took over economic management from Zhao Ziyang, the now-disgraced former party leader, in late 1985,

fundamental reform was effectively shelved. But the policies then applied (mainly an administrative price freeze and credit controls) did nothing to solve China's huge underlying problems of suppressed demand and inefficiency.

Potential inflation is still ticking away under the surface, fuelled by China's growing deficit financing and subsidy policy. In 1990, Wang Bingqian told the recent Congress that the budget deficit was, according to Chinese accounting (which reckons government borrowing as revenue), yuan 15bn. This was bad enough by Chinese standards, but when adjusted to reflect normal practice was much worse at yuan 45bn.

On top of that, nearly a third of the yuan 340bn budget expenditure went on subsidies. The central government forked out nearly yuan 58bn to the loss-making state sector plus another yuan 38bn in individual subsidies to compensate for price rises.

Peking is short of money anyway because of its revenue sharing system. Under the existing semi-reformed fiscal structure, a fixed tax amount is paid by enterprises to local authorities who then hand only a percentage to Peking.

Not only is Peking's share relatively small (a source of serious dispute with provincial leaders) but the fall in state enterprise profits last year (58 per cent) meant less for everyone. This is likely to get worse since more inflation is on the cards for this year. In 1990, credit estimated at yuan 250-290bn was pumped into the economy to fuel industry after Li Peng's ineffectual 1988-89 freeze caused near-collapse.

This enabled the government to meet its industrial growth targets for this year, but bodes ill for the future.

Meanwhile, subsidies paid to workers continue to rise. This is seen as essential by the unpopular leadership, which is deeply concerned to keep the urban workforce happy and loss-making factories open.

Wages are also rising - up by over 15 per cent in the last quarter of 1990 compared with the same period of 1989.

Protected by Peking's reluctance to implement its bankruptcy law, state-run industry is growing more inefficient by the hour. Mostly old and badly run, it is responsible for what Li Peng, in his report to the NPC, called the "high consumption in production, low product quality, enormous waste in construction, slow capital turnover, low labour productivity and serious losses".

Attempts at change are hampered by the post-Tiananmen commitment to ideology. At the top are leaders determined to avoid the fate of the Gorbachev by exerting party dominance. Li Peng made a special point of stressing Marxist-Leninism in his report, though he had to signal for applause during

State-run industry is growing more inefficient by the hour

ing his three-hour speech by shouting his words to the deaf delegates.

Still, a kind of compromise has been reached between the hard-liners and reformists which is evident in China's new plans. Five-year programmes (1991-95) and ten-year plans to cover the years to the end of the century set out Peking's intentions in traditional imprecise style.

At the end of last year, tens of millions of tonnes were being kept in the open air, twice the amount lying outdoors at the end of 1989, said Bai Meigang, vice-minister of commerce, last month. Damp and pest-ridden grains were up by a quarter and a third respectively, he noted.

Because of cash shortages last year (the consequence of China's nationwide financial difficulties), Peking's commercial departments could not afford to buy more than the set quotas for storage, and the peasants were left with grain they could not sell. This surplus is a strong disincentive to growing more this year.

Currently the state makes contracts with the peasants to

Stocking up with subsidised grain in a small Sichuan township, before the subsidy's experimental removal on April 1

buy 50m tonnes of grain yearly at a fixed price and in return supplies subsidised farm chemicals and fuel. But since 1988 official policy has put pressure on peasants to grow as much as they can, though without providing the cheap inputs to facilitate it. Disappointed, many are now out of pocket.

As a result, said vice-premier Tian Jiyun at a conference in March, the peasants last year won no extra income and some even sustained a loss. "Our farmers are getting poorer", says Ma Lin, vice-governor of Sichuan province.

Peking is right to be concerned over feeding its huge population. The question is whether this concern is being demonstrated in the right way. The return to individual farming (the so-called "household responsibility system") brought the enormous surge in farm production in the early 1980s, but, in tune with the control and ideology, the collective is now back in vogue.

In any case, some western diplomats argue, China is worrying about the wrong things. There is no need to stress higher grain output since enough other foods are now produced to keep the country reasonably nourished. Allowing market forces to operate more instead of less would bring better returns.

At least the central government is taking one sensible new approach. There is a fresh emphasis on purchase and marketing which may enable China to distribute grain more effectively.

Peking has set a production target of 450m tonnes of grain by 1995 and 500m tonnes by the year 2000. This will be achieved by "improving" (how is unspecified) the household responsibility system, upgrading services to farmers, stepping up the collective element in rural management, streamlining food distribution and increasing agricultural investment.

The quality of the land itself is under scrutiny. China has many hectares of marginal land which will be the target of investment over the current five year plan. "Production bases" in which Peking will invest yuan 10 bn are being set up for grain and cotton, and more grain markets will be established.

Some scepticism is in order here since, from the 1950s onward, in its more apocalyptic moods Peking has urged the development of marsh and mountainside. Similarly, grain markets have been on the agenda ever since the mid-1980s, but without so far performing.

Today, however, there is hope since China is more aware of the environmental

Farmers prepare for a year of lower harvests

Weather has the last say

"CHINA'S harvest last year was the best in history, but it won't be so good this year", says Mr Zhang Shaogong, of Peking's agriculture ministry. A serious drought gripped north China through last winter, and though snow fell in March the year's total may fall short of last year's.

Drought has affected areas in the south, too, and these will need heavy spring rains to replenish water supplies.

As a result, the summer-harvested crops - which make up a third of the annual total - will definitely not reach last year's peak, and the autumn harvest is unlikely to fill the gap. This can only aggravate China's other economic difficulties.

Unpredictable weather explains why Peking's leadership is permanently concerned over agriculture. "Last year, the rains came when the crops needed it. We dare not count on much weather again", comments Mr Zhang. "Experience shows we only get two good years in five."

All agricultural sectors shone in 1990. Cotton output rose by more than 15 per cent to 4.67m tonnes, and oilseeds, which in the form of cooking oil provide an indispensable part of Chinese cuisine, by nearly 25 per cent to 18.2 m tonnes. Meat, milk, fruit and sugar crops, increasingly adding protein and diversity to the diet, were up substantially.

But all this plenty, especially of grain (435m tonnes), brought serious headaches.

At the end of last year, tens of millions of tonnes were being kept in the open air, twice the amount lying outdoors at the end of 1989, said Bai Meigang, vice-minister of commerce, last month. Damp and pest-ridden grains were up by a quarter and a third respectively, he noted.

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Today, however, there is hope since China is more aware of the environmental

damage which may result from unwise cultivation. But optimism is not reinforced by the statement of Song Ping, one of China's top six leaders on the Politbureau Standing Committee and its chief Marxist-Leninist guru, at a recent agricultural conference, that "Ting socialist ideology to arm the cadres and people of rural areas and guiding the 800m peasants to firmly take the socialist road are the basic assurance for doing a good job in rural work."

This old-fashioned hard-line policy is reflected in the Central Committee's recent order that the grassroots bureaucracy be improved, first and foremost the party branches. Socialist ideology should take the lead. This is a far cry from Deng Xiaoping's slogan "It is glorious to get rich!" promulgated just a few years ago.

China would do better to forgo attempts to organise its vast rural territories and simply free the prices paid for farm products, argue some western diplomats.

The market principle would soon bring a higher output and a better distribution system. But this seems unlikely to happen in the present political climate. Minor experiments in freeing the price of grain are in progress, for instance in Guangdong county in Sichuan province, but transfer to wider areas does not seem likely yet.

The big success of rural China is the town and village enterprise sector. This grew up in the heady days of the economic freedoms of the early 1980s, when farmers were encouraged to set up small businesses. The total value of rural output last year reached yuan 1.625 bn, of which nearly 55 per cent was generated by local enterprises.

This is recognised nationally as the single most important factor in raising the standard of living and even the hardest-liner has so far shown no sign of trying to roll it back.

It is a pity Peking cannot apply the same successful principles to food production, sales, which would obviate the need for the new stress on village control.

Colina MacDougall

David Dodwell on China's need to guard its trade and investment

US Congress holds the key

MENTION MFN to Peking's trade officials and you get a beneficent smile and a gift "No problem". Mention MFN in Hong Kong or Guangdong, and you see sweat on the temples.

By June 3, President Bush must agree to renew for another year the Favourable Nation status that assures China low-tariff exports to the US. Signs are that in spite of deep reservations, President Bush will agree. But within the following 60 days, it is likely that the US Congress will summon the two thirds majority it needs to veto the renewal. All will then hang on a Senate vote.

In spite of complacency in Peking, the consequences of losing MFN status would be grave for China.

Exports to the US would fall by at least 50 per cent according to the American Chamber of Commerce in Hong Kong. Guangdong province, with most at stake, would lose about \$2bn in exports, with over 1m workers losing their jobs. Guangdong's GDP would slump by 10 per cent.

Describing the "deadly impact" of losing MFN privileges, Mr John Kamm, then President of Hong Kong's American Chamber of Commerce, told Congressional hearings last year: "The open

coastal provinces and cities - the China of reform - will be hard hit. Their leaders - supporters of the deposed party secretary Zhao Ziyang - severely undermined by rapid falls in living standards which owe much to export earnings."

This evidence, which played an important part last year in persuading US congressional critics of China to renew MFN status, is about to be replayed in Washington. If anything, the mood is even more grim. Regrets in the wake of the Gulf war over the loss of MFN status have also aroused Washington's anger. They were introduced to tackle rampant inflation inside China, as well as to shore up foreign exchange reserves ahead of a debt-repayment peak in 1993-95.

The result has been to give

China its first visible trade surplus since 1984. Exports rose 18.1 per cent in 1990 to \$63bn, while imports fell 9.8 per cent to \$53bn. A surplus on invisible boosted the current account surplus to \$18.1bn.

While textile exports have struggled against competition particularly from Pakistan, and petroleum exports have slipped because of mounting domestic demand, China is expected to retain a strong competitive advantage in coming years in the export of consumer electronics including TVs, radios, microwaves and computers - and in pharmaceuticals and machine tools.

Tourism has also begun to recover after Tiananmen. After a 23 per cent slump between 1988 and 1989, more than 27m tourists visited China last year, a 12 per cent improvement on the year. Tourism revenues have recovered to the 1988 level of \$2.2bn after a 20 per cent fall in 1989.

Perhaps to the alarm of Peking's more conservative economic planners, international trade has risen in importance to assume a considerable significance in the domestic economy.

Foreign investment flows have played a parallel role to trade. Peking says foreign investment amounted to a

record \$6.57bn in 1990, a leap of 17.3 per cent from 1989. Since both Japan and the US say their investment was down, the impetus came largely from Hong Kong and Taiwan.

Even more encouraging from Peking's point of view is the hotel and property deals - which accounted for a large share of investment through the 1980s - have slumped. According to the Ministry of Foreign Economic Relations and Trade, about 90 per cent of investment last year was in manufacturing, regarded as being of much greater intrinsic benefit to the economy.

In a bid to attract more high technology investment, China has set up 27 new high-tech zones across the country. Hing the total to 38. Foreign investors in China will pay just 15 per cent income tax - compared with the standard rate of 33 per cent. If they export 70 per cent of their output, tax falls still further to 10 per cent. The government's aim is to lure in more investment.

Prospective investors nevertheless continue to complain that doing business in China remains too costly. Many fail to anticipate how many years it can take to conclude a deal.

Equally commonly, "cheap" labour can become expensive when undisclosed bonuses and subsidies are added. A lack of control over land-use fees, energy costs, or provisions for infrastructure can also provide nightmares for financial controllers back at company headquarters.

These and more general factors point towards a bleaker investment climate in the early part of the 1990s: the higher priorities of reconstruction in the Gulf, forging links in eastern Europe, or simply bashing down against domestic recession, mean that many traditional western investors will not be running hotfoot to China.

However, strong and ongoing investor interest from Hong Kong and Taiwan in China's south, and perhaps from Japan and South Korea in the north, may help to insulate the country from an otherwise more difficult foreign investment climate.

Either way, whether Peking's conservative leaders like it or not, China's doors to the outside world have been firmly opened. The importance of trade and investment to the national economy is now so great that the price of closing the doors is probably too high to contemplate. This is the longer term has to provide reforms with confidence that economic trends will eventually play into their hands.

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China's first foreign-owned wholesale and retail businesses are also to be admitted - Yaohan, a Hong Kong-based Japanese department store group, plans a HK\$700m joint venture to open in 1995. An area has been designated for an international airport.

It is difficult at this stage to assess how much of the grand Pudong scheme will actually materialise. But whatever happens in the longer term, Shanghai will at least benefit from the infrastructure projects.

Pudong: gamble for growth

A NEW word has appeared on the lips of almost every Chinese official discussing the country's hopes for the future - Pudong, writes John Elliott. It is the name of a 850 sq km area of Shanghai, China's second city, which is to be developed over the next 30-40 years with a series of special industrial and trade zones.

But Pudong - or Pudong New Area as it is called - is not just for Shanghai. Backed by the country's top leaders, it is the symbol of China's plans for economic development into the next century.

Dong means east and Pu is an abbreviation for Shanghai's Huangpu River, so Pudong lies on the eastern bank of the river across from the current city centre.

Mr Zhu Rongji, the city's mayor who has just been promoted to be a vice premier in Peking, is the driving force behind the development which was announced last year. Some yuan 12bn projects are planned but total expenditure could reach yuan 30bn.

"Pudong will be a place for experimenting in new policies which maybe we can later apply elsewhere in China," says Mr He Gaosheng, director of the Shanghai Office of Eco-

nomic System Reform. "It will not be capitalism but we will bring market mechanisms into a planned economy, with public ownership remaining the mainstay. With Pudong we can develop the whole of Shanghai and promote development throughout the country."

But it is difficult to envisage the plans materialising. At present Pudong, which lies between the Huangpu and Yangtze rivers, is an unimproved area of broken roads, 2,000 (mostly small) factories, ramshackle chemical and gas plants, shabby flats, and traditional-style houses.

The aim is to double the present population of 1m. The yuan 12bn expenditure will be spread over five years or longer on a free trade zone and 10 infrastructure projects, some already started, including four-bay deep water port, two major river bridges, an 8km inner ring road, and new plants for water, electricity, gas and sewage treatment.

Officials say yuan 5bn will come from Peking, yuan 4bn from domestic bank loans, and yuan 3bn from the Shanghai government. They are looking for foreign finance - for example from the Asian Development Bank - but do not

expect substantial international investment until the infrastructure projects are completed.

Currently there are about 40 factories with foreign investment. They include one of China's most successful joint ventures - a float glass plant started with Pilkington of the UK four years ago when Pudong had no special significance and a \$25m agricultural chemical plant planned by Du Pont.

A showpiece multi-storey financial and trade centre is to be built across the Huangpu River from the old Bund (or promenade). This is intended to help Shanghai's drive to boost its service sector from 30 per cent of GNP.

China's first foreign-owned wholesale and retail businesses are also to be admitted - Yaohan, a Hong Kong-based Japanese department store group, plans a HK\$700m joint venture to open in 1995. An area has been designated for an international airport.

It is difficult at this stage to assess how much of the grand Pudong scheme will actually materialise. But whatever happens in the longer term, Shanghai will at least benefit from the infrastructure projects.

Hebei Metals & Minerals I/E Corp.

We export different kinds of building materials, metals & non-metals products, metallurgical materials and metals products.

For any information or enquiries, please contact us.

8 Jichang Road, Shijiazhuang, Hebei, China
Cable: MINMETALS Shijiazhuang
Tel: 262224 HBTX CN
Fax: 262225 HBTX CN

Hebei Machinery I/E Corp.

Business Scope:

Export: tools, farm tools, machinery, electronic instruments, complete plants, cement machinery, construction machinery, automobile accessories, bearing etc.

Import: machinery, electronic instruments, complete plants, main machine parts & accessories.

Others: import technology, technology co-operation, compensation trade, joint venture and undertakes toll processing business.

For any enquiries, please contact us.

8 Jichang Road, Shijiazhuang, Hebei, China
Cable: MACHIMPX Shijiazhuang
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Fax: 262228 CHCH CN

Hebei Textiles I/E Corp.

Our company manufactures and exports all kinds of textile materials. In order to expand the business, we also export many finished products such as cotton, cotton yarn, cotton cloth, staple rayon cloth, polyester/cotton blended cloth, polyester/cotton blended cloth, blended yarn and others.

Our sales network has already been established in many countries, such as Hong Kong, Macau, South East Asia, Japan, United States, Canada, European and Middle East. The growth of our export business is increasing rapidly.

8 Jichang Road, Shijiazhuang, Hebei, China
Cable: 262228 HBTX CN
Tel: 262228 HBTX CN
Fax: 262229 HBTX CN

Hebei Cereals Oils I/E Corp.

Export Commodities Business Scope

Cereals & Beans - Maize, Sorghum, Buckwheat, Millet in Husk, Glutinous Millet in Husk, Small Red Beans, White Peas, Green Beans, Lentils, Red Beans, kinds of Beans etc.

Oil Seeds - Groundnut in Shell, Soyabean, Sesame seeds, Sunflower Seeds, Hemp seeds, Mustard seeds, Peapods, Cottonseed, Castor seeds, Linseed etc.

Feedstuffs - Bean Cakes, Bean Extraction, Groundnut Cakes Expellers, Groundnut Extraction, Cottonseed Expeller, Cottonseed Expeller, Peapod Extraction, Black Linseed Expeller, Sunflower Seeds Extraction, Black Beans, Millet Sprays etc.

Products section - Kinds of Noodles, Green Beans Vermicelli, Starch Sheet, Sweet Potato Vermicelli, Greenbeans Starch, Corn Starch, Sweet Potato Starch, Salted Peanuts, Roasted Peanuts etc.

For enquiries, please contact: Mr. Yang Zhong Ya

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CHINA 4

State industries losses spiral out of control

AUI
UNI

Central planners who cannot let go

CHINA'S state industry is in a parlous condition. Everyone from premier Li Peng, through finance minister Wang Bingqian to the State Statistical Bureau is in agreement on this.

But the narrow gap between listing industry's failings to reforming solutions seems to be unbridgeable since the leap involves espousing market forces and dismantling control over giant industrial machines that have for decades been the focus of political power and patronage.

According to the State Statistical Bureau (SSB), more than one third of China's state enterprises - which employ 50m of the country's 150m urban workers - are making losses. Wang Bingqian, finance minister, noted in the recent National People's Congress that the government spent the equivalent of \$11bn in 1990 subsidising state factories, with another \$7.2bn spent on price subsidies for workers.

Noting that more than one third of the government's budget is now consumed by subsidy payments, Wang admitted that enterprise losses "have already reached the point where the state treasury cannot sustain them." Urgent needs to improve housing, medical care and the country's rudimentary welfare system - not to mention modernising industry - are being preempted by the political imperative of keeping state factories on life support machines.

While the gross value of industrial output (GVI) rose 7.6 per cent in 1990, the impetus for growth came from light

industry (+9.1 per cent), private industry (+21.6 per cent) and joint ventures (+56 per cent). State industry lifted output by 2.9 per cent, according to the SSB.

Even these figures mislead, since much of the rise in output of 1990 by a bank lending spree that was intended to lift output to the level that would allow the central government to argue that state plan targets for the five year plan ending last December had been met. Much of this additional output went straight on to stockpiles - which increased by RMB

DAVID DODWELL examines the parlous state of Chinese industry and its continuing decline

30bn in 1990, according to the SSB.

While state enterprise losses doubled from 1989 to RMB 29bn, profits fell 58 per cent, and government tax receipts from state industry fell 18.5 per cent from 1989 and 1990 to RMB 127bn, the SSB said. Over the five year period from 1985-1990, economic return on every RMB 100 of working capital fell from RMB 23.8 to RMB 16.8, while profits fell from an average of 11.3 per cent to 6.3 per cent.

The present leadership talks of the need for reform, but appears unable to accept the loss of central control that would follow. Leaders are also traumatised by a fear that the upheavals inevitably associ-

ated with root-and-branch reform would foment political rebellion.

Small steps have been taken: the price of basic inputs such as coal, steel and electricity is being raised closer to real market prices. A rudimentary and confused tax system has begun to give companies more independence to invest profits as they think best. A free market in most goods is beginning to grow up as companies are allowed to sell for themselves goods produced above plan commitments.

Collective and private enterprises have also come to play a bigger part in the economy, particularly in the coastal provinces and southern China, reducing the political clout of state enterprises, as well as their dominant impact on the national economy. However, there is cold caution about this growth, since many of these collective enterprises have little intrinsic economic value, thriving mainly because of the monstrous inefficiency of the state industrial machine. The World Bank, in a recent analysis of China's economy, praises the government's success in progressively increasing production of industrial raw materials such as oil, coal and steel, but then argues that none of this massive investment in raising output would have been needed if industry used these materials more efficiently.

It points to "high energy and steel dependency" that is a result of being sheltered from external competition, being technologically backward, using obsolete capacity, and achieving very low productiv-



Shanghai's Pudong industrial area on the bank of the Huangpu: a place ripe for change

ity. Instances had been found of factories producing one-third of the output possible using more efficient technologies.

Staff at Wuhan Iron & Steel, one of the country's leading high-quality steel makers, endorse this view. They say only 25 per cent of China's 66m tonnes-per-year steel output is usable in modern industry.

"Heavy industry absorbs far too much capital," the World Bank says. "It provides below average returns, and its appetite for energy is one of the root causes of chronic shortages."

By targeting machinery and metal industries for promotion, China will starve more desperate sectors of capital, perpetuating an artificial shortage of investment funds in a situation of resource availability few countries can rival, and limit its growth potential.

The quantum of investment alone is not enough.

Rather than spend more on power generation, the government should spend on replac-

ing old and power hungry machinery, the Bank says: rather than pay subsidies for factories to produce for stockpiles, government should spend on redeploying workers in new and more efficient factories.

Enterprise reform is at the heart of this debate. For western economists, this means plant closures on a significant scale, and willingness to allow market forces to sort the survivors. Peking's central planners have preferred to investigate "enterprise groups", where profitable companies absorb chronic loss-makers with the aim of turning them round.

For example, Shanghai Vacuum, the largest of the seven companies publicly quoted on the infant Shanghai stock exchange, was forced by the municipality to take on 2,400 workers from failed local enterprises in 1989. This added RMB

100 staff until the local Jing An district government forced it to assume responsibility for 100 workers from a failed factory nearby. Because there is no work for these people, they have to stay at home on full pay at Yanzheng's expense. A further 200 retired workers from the failed factory were put on Yanzheng's pension scheme.

Chinese companies complain this practice is like "whipping the fast ox".

In place of practical proposals aimed at resolving the crisis at the heart of China's industry, leaders in Peking have invoked the slogan of "Quality, Variety and Efficiency" in 1981. The slogan's principal virtue is that it inflicts no damage on the icon of Marxist central planning. The longer leaders indulge in slogans rather than face head-on the problems of China's industry, the more painful the solutions are likely to be.

*China: Between Plan & Market. World Bank, September 1990.

SHANGHAI

Front line for reformers

A NEW and bleak 30-storey hotel extension to the old Jingjiang Hotel in China's former commercial capital of Shanghai is said to epitomise a flashy version of the country's four economic modernisations - it has a steel structure, a multi-story design, a revolving restaurant, and lifts going up the outside of the building.

As China struggles forward with its economic reforms, Shanghai also has two other fashionable modernisations - a proposed yuan 12m special economic development zone called Pudong, and a new stock exchange.

Whether any of them will succeed is open to question.

The Jingjiang's revolving restaurant, like those in many of Shanghai's half empty hotels, has scarcely any customers and it jerks between revolving and not revolving at all. External lifts in China tend to break down. The fledgling stock exchange has taken off in a small way since it was officially launched last December, trading in the more painful solutions are likely to be.

Nevertheless Shanghai, with its population of more than 12m, is the place to watch in the next few years because it has been picked out for special treatment by Peking. The idea is to use the Pudong plan as a catalyst to restore the city to its old position as the financial and business heart of China, and to start a new modernisation drive inland up the Yangtze River.

This is backed both by economic reformers, who want to breathe new life into the 1980s opening-up policies, and by older conservatives who support Shanghai's emerging mixture of limited free enterprise in a planned economy. It therefore provides an alternative focus to the highly prosperous, free-wheeling southern province of Guangdong, of which Peking traditionalists disapprove - and it might in the distant future even challenge Hong Kong.

It has been led since April 1988 by Mr Zhu Rongji, a charismatic and strong-minded 62-year old mayor, who was promoted early this month to Peking to be one of China's five vice premiers. He is a reformist and is expected to continue to be involved in the development of Shanghai, especially Pudong, but will probably be succeeded as mayor by Mr Huang Ju, a vice mayor who has been in charge of financial policy including foreign investment.

His support in Peking is assumed to be based on firm backing from Mr Deng Xiaoping, China's veteran leader, supported by Mr Jiang Zemin, the Communist Party general secretary who used to be in Shanghai.

This has helped him to:

shake up the bureaucracy (making marginal intrusions into entrenched inertia); begin to tackle crumbling infrastructure; encourage foreign loans and investment; pave the way for six new foreign banks; improve the lot of foreign joint ventures; open the stock exchange; and launch Pudong as a symbol of a new future.

The main reform now being finalised is for housing. The aim is to tap private savings and create more funds for housebuilding, improve maintenance, and encourage expansion of private housing which now accounts for 20 per cent of the total. People renting or buying accommodation will have to contribute to a central provident fund which they can then draw on later, and rents are being raised.

But, despite all this, Mr Zhu has only scratched at the surface of an old industrial city which almost defies modernisation. Economic performance is hit by antiquated over-manned factories, and Peking drains the city of much of its surplus funds.

While GNP grew by 3.1 per cent last year (down from 5.3 per cent in 1988), according to government figures, enterprises declined by 0.6 per cent. It was pulled down by municipally owned factories which dropped 1.6 per cent, while those controlled and favoured by Peking grew by 9 per cent.

Mr Zhu has not managed to push through a policy of closing old loss-making factories - there are some 10,000 old run-down enterprises - though a little progress has been made by merging manufacturers of similar products into about 30-40 enterprise groups.

But he has begun to change the climate for foreign joint ventures and two of the country's most successful (rated by a government newspaper) are in Shanghai producing Volkswagen cars and Pilkington glass. Foreign managers say that, despite all the problems, Shanghai has definite benefits, including an industrial base for component manufacture.

For nearly 40 years after the Communists came to power, Shanghai was used by Peking as a cash cow for Peking's coffers. This was arrested three years ago and a new 50-50 formula for sharing payments with the capital was introduced. But Peking has continued to demand extra demands and a total of around yuan 13bn has been handed over in each of the past two years, leaving only about 25 per cent of yuan 16-17bn total revenues for local spending.

This is however partly offset by Peking aid for Pudong which, in every way, is Shanghai's main hope for the future.

John Elliott

Stockbrokers take the floor in a former hotel ballroom

Old tune is heard again

SHANGHAI'S old and distinguished Astor Hotel, located at the end of the riverside Bund which housed the city's former financial centre, has a new lease of life.

With a nice touch of irony which officials insist is accidental, half of its premises (now renamed the Pudong Hotel) have been converted to house Shanghai's fledgling stock exchange which was formally opened with much fanfare last December.

A grand and renovated wood-panelled entrance hall leads to the old Astor ballroom where the tunes of foxtrots and waltzes have been replaced by the silence of numbers flickering on a large prices screen and about 25 or so computer terminals, surrounded by red-jacketed jobbers.

Poorly dressed men and women queue on the pavement outside to place their savings, while others less well off peer uncertainly through the front door at this rather unlikely re-emergence of capitalism in Communist China.

But this does not mark an imminent conversion of China's centrally planned and provincially controlled economy into a share-owning society - and it may well be years before one can safely forecast whether this very cautious and hesitant experiment will have any significant impact on the country's economy.

In a small way, however, it is a significant development - along with a more unruly stock market in the southern special economic zone of Shen-

zhen, adjacent to Hong Kong, and a nation-wide treasury bond trading system, called Securities Automated Quotations System (STAQ) which was launched in Peking last December, linking six cities and 18 licensed trading corporations. Guangzhou, capital of the southern province of Guangdong, is also considering a stock exchange.

The government believes that there are sufficient economic reformers in Peking and elsewhere to push the experiments through, despite the ideological opposition of officials who fear both the economic and social implications, and despite the country's political uncertainty which deters bureaucratic initiative.

The central government wants to try to ease its acute cash shortage by encouraging secondary markets for about yuan 114bn bonds already in circulation, and by tapping an estimated total of yuan 700bn-1,000bn personal savings. In Shanghai, there were extra reasons last December for formalising local bond and share trading which had been taking place since the mid-1980s across banking counters and on kerb-sides in seven or eight company stocks and 25 bonds issued by the government, financial institutions and companies.

Peking wants to recreate Shanghai as China's financial capital and it also wants to attract funds for an ambitious \$10bn industrial and commercial development planned in an area of Shanghai called

Pudong. "The securities market is a long term aim to develop a financial centre which will help to finance Pudong and will introduce market mechanisms into resource allocation and company management," says Mr He Guosheng, director of the Office of Shanghai Economic System Reform.

"But public ownership will remain the mainstay and the share system will not become very important - it is only on trial at present and that will last for perhaps five or ten years or more."

At least some claim of the quoted companies claim that they have new managerial freedom, even though the government is still effectively in control.

"We have more autonomy in our management and less direct intervention by the government so we make quicker decisions on investment and other issues," says Mr Liang Zhongsheng, vice general manager of Shanghai Vacuum Electronics Device, an amalgamation of six factories producing television tubes and other electrical goods which in 1987 became the first government enterprise to have shareholders.

Shanghai's Developments were held up by China's economic rectification policy of the past two years, but the potential has been demonstrated since December.

Trading, which is dominated by the bond market, has rocketed from an average of yuan 8m a day in December to yuan 42m a day last month. Mr Wei

Wenyuan, general manager of the exchange, forecasts that it could reach yuan 8bn this year, up from yuan 2.4bn last year, and yuan 600m in 1989. An estimated 1m people out of Shanghai's 13m population are believed to have participated in securities transactions.

Institutions such as insurance companies, labour unions and workers retirement funds are estimated to account for about 40 per cent of trading, and the rest is by individuals.

There are various forecasts about how fast the market will grow. The bond business might double in a year or so but the speed of the introduction of new companies is less clear.

Plans are being drawn up - but could take some time to come into force - to allow foreign investors to buy a special designation of B shares in certain companies and at least one foreign joint venture has applied to be quoted.

In Shenzhen, where trading began in 1987, transactions last year totalled yuan 1.77bn, mainly in equities. There are only five listed companies and there was last year, much on a kerb-side black market and involving local officials, that government restrictions were imposed and formal approval for the opening of a new stock exchange headquarters and trading floor was delayed.

Such problems underline why there is deep suspicion and concern about allowing any rapid expansion.

John Elliott



Free market street scene: a natural, unstoppable habit

Colina MacDougall takes the pulse of Sichuan province

Determined to go its own way

"SICHUAN is the poorest province in China," says bouncy and fast-talking Ma Lin, the vice-governor in charge of the economy. "We're worse off even than Tibet - our yearly per capita income is only yuan 104. Tibet gets yuan 130 a year in aid from Peking, and we're given nothing, although our population of minorities is twice that of Tibet's."

His solution is more reform. Sichuan was the launch pad for the successful rural reforms of the late 1970s, under its then leader, the now-disgraced former party boss, Zhao Ziyang. Vice-governor Ma, who hails from one of China's richest east-coast provinces, Jiangsu, wants a greater "opening to the outside world" - more foreign trade and investment.

Exports are already doing well. Mainly agriculture-based, they rose from around \$300m in 1985 to \$1.1bn in 1990.

Foreign investment has made a start, despite Sichuan's inadequate rail links and limited use of its main east-west artery, the Yangtze.

The provincial government still has the wrong idea about foreign investors. "Pepe" is eager to set up a factory in Sichuan as the population is huge and it's the centre of south-western China," said Mr Wang Chongming, vice-director of the province's commission of foreign economic relations and trade.

"We've offered them a package - if they want to come, they must renovate a steel plant and build us a TV tower with a revolving restaurant." Conditions like these seem unlikely to tempt westerners. Most of Sichuan's existing joint ventures are with Hong Kong companies who can usually make a profitable deal. A dozen or so special zones are with the US and Taiwan, and a handful with Japan. On the agenda for

the future is a zinc plant, currently under discussion with Australia's BHP.

Despite the poverty, emphasised by vice-governor Ma, to the casual foreign eye Sichuan seems prosperous. Markets in Chengdu, the provincial capital, are overflowing with food, flowers, pet song-birds, fluffy jumpers and hi-fi. Guangzhou county, 35 kms away and the site of a new reform experiment, is bursting with smart-looking busy shoppers.

On the other hand, Chongqing (wartime capital of Chiang Kai-shek and now, at a population of 14m, China's largest city) and the neighbouring towns along the Yangtze are dilapidated and filthy. Sichuan has been officially ranked as fourth poorest province and may have slipped further.

It has serious problems such as a huge population (now 107m) and limited arable land. Half its area is mountains, inhabited by only 8m or 7m, mainly ethnic non-Chinese, and the remaining 101m, 80 per cent of whom live off the land, are crammed into the rest.

"Our farmers are getting poorer," says Ma. "We must get on with reform." Commented one westerner with business connections in Chengdu, "Sichuan is determined to go its own way, though unlike Guangdong (where powerful Governor Ye Xuanping has ignored central government directives to cut back on reform) it hasn't openly defied Peking."

Officials are discreet, but hint at their differences with the centre. For instance, they were critical of the deflation applied to the economy last year after a massive slowdown resulting from a loan freeze. "The new credit came too late and it didn't solve the problem," said an economist with the provincial economic commission.

As in the rest of China,



Lu Guojin, of Minsheng Shipping: a family business

Sichuan's industry suffered in 1990. Adding to the burden are the hundreds of old heavy industry factories moved there under Mao Zedong's dispersal strategy of the 1950s. These are many miles from raw materials sources and markets and lose money at the best of times.

The farming population has also been hit this year, ironically by the excellent harvest. In 1990, Sichuan produced an all-time high of 42.5m tonnes of grain compared with 40.8m tonnes in 1988, but in the free-market prices fell and the state commercial departments would not buy more than agreed quotas. This means financial loss for farmers who had already bought diesel and fertiliser.

But this plenty has given the provincial government the opportunity to experiment with freeing grain prices, recently subsidised at huge cost to the central government. In Guangzhou County, 35 kms from Chengdu with a population of half a million, from April 1 this year all grain was

to be sold at market prices. This meant an end to farm quotas and ration tickets.

Guanghan's wage-earners will receive a subsidy to make this more palatable: it means a price-rise to around 50 fen (Chinese cents), from around 13 fen per half-kg. Little protest is expected - in Guanghan city in mid-March shoppers at the in mid-March shoppers at the grain store were unaccustomed to "We'll get an idea straight away of whether it induces farmers to plant more grain or less," said Mr Zhou Jiapeli, director of Guanghan's Economic Restructuring Office. "Then in a few months we can see what the urban customers think." This experiment might then be applied in other parts of the country.

Sichuan's reform principles are reflected in one of China's most successful private businesses. The Minsheng Shipping Co. in Chongqing, which ran Yangtze and mainly coastal shipping before the communist victory in 1949, re-emerged after 1978 to resume its business. Now managed by 63-year-old Lu Guojin, son of the founder, this family business jumped from a turnover of \$1.2m in 1985 to \$40m in 1989.

The registered capital is yuan 50m, of which employees hold yuan 2m, and the rest is in family hands. Mr Lu has put his son in charge of the Hong Kong office and a cousin (a former researcher at the Chinese Academy of Sciences) into one of his light-industrial joint ventures.

Now handling about 50 containers a month, he plans to build his own container wharf and raise the number to 3,000 a month. His other businesses are multiplying. He is making piles of money where the three other (state-run) shipping companies in Chongqing are losing it. It is a pity Sichuan is not free to apply Mr Lu's private enterprise principles in other areas.

Cereals, Oils and Foodstuffs from Heilongjiang

Heilongjiang Branch of the China National Cereals, Oils & Foodstuffs Import and Export Corporation handles about 200 export commodities, including:

- Cereals: Heilongjiang soybeans, kidney beans and other beans and cereals.
- Oilseeds: castor seed, sunflower seed, hemp seed and perilla seed.
- Oil: Sunflower oil, maize embryo oil and others.
- Feeds: soyabean meal, broken soyabean cakes, wheat bran and best pulp pellets.
- Hong Mei Brand Canned Food: pork, beef and mutton; red kidney beans in brine, beans in tomato sauce, tomato paste and other vegetables.
- Wild Vegetables: salted bracken and dried osmond.
- Meat: frozen boneless beef parts, boneless mutton, mutton with bone, horse meat, rabbit, duck, geese and broilers and live cattle.
- Wild Game: frozen pheasants, hazel grouse, rice birds, deer meat, roe deer meat and wild boar meat.
- Hong Mei Brand Confectionery: royal jelly drops, black currant candies, rock candies, milk candies, toffees and peppermints.
- Hong Mei Brand Wines: wild grape wine, Chinese port wine and Chinese Yuchuan Chiew.
- Hong Mei Brand Milk Products: whole milk powder and sweetened condensed milk.
- Beancurd Products: dried sheets, dried sticks and red fermented beancurd.
- Spurgeon Caviar and Salmon Roe.

Business enquiries from all over the world are welcome. Person to contact: Mr. Li Donglai



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April 20 1991

Wuhan is China's natural crossroads, but is cut off by poor communications, writes David Dodwell

Where the papers come three days late

IF WUHAN, the capital of Hubei province, is set to become one of China's main communications hubs - as local officials claim, and a glimpse at any map would endorse - how is it that Peking newspapers take three or four days to arrive?

"We are the Chicago of the Orient," Zhao Baoliang, the mayor of Wuhan, claims in a grand hyperbolic sweep. Wuhan is also at a critical midpoint on the Yangtze river, and sits abreast China's main north-south railway, linking Hong Kong and Guangdong in the south with Peking and the land-bridge to Europe in the north.

In a country with normal communications, Wuhan's pivotal location would project it to the commercial and industrial centre-stage. Peking papers would be available on the day of publication. But in China, it stands as a monument to the awful impoverishment of the nation's communications.

The city's time may indeed come. But it will take considerable improvements in the national transport infrastructure to transform its prospects.

It will also require the creation in China of a true national market. At present, a labyrinth of bureaucratic obstacles to trade across provincial boundaries - which amount to nothing less than provincial protectionism - make Wuhan's central location in China a commercial irrelevance.

This perhaps explains why Hubei province has slipped in the past five years from China's ninth most important exporter to its 13th.

It also explains why a province that is among the best endowed in China in terms of agricultural and mineral resources, and in terms of industrial and commercial capacity, has failed to make a more powerful mark among the country's magnets for foreign investment.

Hubei's shortcomings are particularly acute in the Yangtze plain which straddles the Yangtze in the

heart of the province is among the most fertile in China. Its red alluvial soils grow about one fifth of the country's cotton and makes Hubei China's fifth largest grain producer.

Lakes spread across the south of the province - some of them more like inland seas - provide a living for almost a quarter of a million fish farmers, and underpin an industry in aquatic products that ranks third in China.

These together make Hubei one of China's leading textile manufacturers and a leader in food processing.

Rich supplies of iron, copper and an array of rare minerals, mainly in the east of the province around Huangshi supply one of China's largest steel complexes and a leading special steel manufacturer. These in turn underpin the province's second largest automotive manufacturer, in Shiyan in

Hubei's north-west.

A combination of these resource-riches, and Hubei's pivotal location at the heart of China, make it clear that few provinces would stand to gain so much from the dismantling of centralised controls over China's economy, and the loosening of the domestic market.

Local officials may not yet be fully aware of the riches liberalisation can bring but in the meanwhile are committed to infrastructural improvements over the decade ahead that will be of significant help when the virtues of Hubei's prime location at the heart of China's market are allowed to come into play.

A new RMB Yuan 600m international airport will be opening in 1993. A second Yangtze road bridge joining Hubei and Wuhan will enhance north-south communications in the province and

ease traffic congestion in Wuhan itself.

Railway electrification is planned. A new 50,000-line telephone exchange is being installed. Massive investment in both thermal and hydro power stations is being made.

Economic zones are being established in Wuhan and in Yichang and Huangshi along the banks of the Yangtze. They are intended to capitalise on the creation of Shanghai's Pudong special economic zone over the coming decade.

This development underlies one of the most exciting changes now underway: the re-establishment of the Yangtze, after half a century of neglect, as a critically important commercial artery in central China.

A new foreign trade port is under construction, a companion to Baishushan completed just east of Wuhan six years

ago. New local shippers like Datong and Qingchuan are vying with former state monopolies and the fast-growing private shipper, Minsheng, to provide competitive services along the length of the Yangtze for the first time since 1949.

While Hubei has until recently had only modest success in attracting foreign investment, lagging in particular behind coastal provinces, recent deals provide encouraging signs. A joint venture with Citroën, agreed last year, will lead to the production of 300,000 cars a year in Wuhan and Shiyan, further enhancing the province's importance as a supplier to the national automobile market.

An optical fibre plant, to be built with help from Philips, will also be important in enhancing China's domestic telecommunications capacity. Foreign capital used for new

equipment at the Wuhan Iron and Steel works is intended to boost annual output from 5m tonnes by the year 2000, boosting the company's role as one of China's four main suppliers of high-quality steel.

If approval is given to the environmentally controversial Sanxia hydroelectric project, which would be built across the Yangtze in the Three Gorges on Hubei's western border with Sichuan, Hubei would become a critical supplier of power to all of central China. The 13,000MW generated by Sanxia would dwarf the recently-completed Gezhouba dam in Yichang, which generates 2,700MW and is already a critically important supplier to the Yangtze region.

All these developments point to the Yangtze which would result from the creation of a

national market economy. Local leaders pay lip service to the need for less central control of the economy and more market freedoms.

But behind the brave rhetoric, the provincial authorities are not yet willing to end subsidies to bankrupt factories. In Wuhan, the leadership appears to have taken the first significant steps towards unleashing market forces, and lifting the burden of company subsidies from the shoulders of the government. Mayor Zhao Baoliang, who estimates that one in 10 Wuhan workers is employed in a loss-making factory, says: "We are asking workers to move into the individual enterprise sector if their factory is a 'losing money factory'."

Chinese historians say that Wuhan has often been fortunate - but only in unfortunate times. With the ground now being well laid, a significant opening up of China's economy to market forces could bring fortune in fortunate times. Yet Wuhan would still have a long haul to become Mayor Zhao's "Chicago of the Orient".

John Elliott visits Xiamen, a buoyant city with its face to the sea

Natural magnet for Taiwan

THE old foreign trade and fishing port of Amoy in the south eastern province of Fujian could develop during the next decade into one of China's most important coastal industrial cities. Now called Xiamen, it is a special economic zone and has become a focal point for investment from Taiwan, 156 nautical miles away across the South China Sea.

More than 400 Taiwanese companies have received approval during the past three years to set up light industrial labour intensive factories involving investment of more than \$1m. Goods ranging from Prince and Slazenger tennis racquets and Phillips coffee pots to folding umbrellas, electronic gadgets and textiles are being turned out in about 100 factories which have started production.

Fujian and Taiwan have had close links for centuries. More than 70 per cent of Taiwan's total 20m population originate from southern Fujian and the dialects are similar. So the area is a natural choice for Taiwan's businessmen who want to tap China's cheap labour and land, thus escaping from Taiwan's escalating costs and restrictive environmental controls.

But the investment take-up has been slow, partly because Taiwan only allows its businessmen to deal indirectly with China. This adds to costs because it involves transporting goods through Hong Kong and channelling money through New York and other financial centres.

The local economic growth rate has been between 16 and 17 per cent annually for the past two years, according to officials, with industry growing by 20 per cent - despite China's economic and political problems. Targets for the next five years have been set at the same levels.

This reflects the sudden entry of the Taiwanese, but the breakthrough that Xiamen is waiting for is an investment decision from Taiwan on a \$7bn petrochemical plant which would dramatically change the city's fortunes. It would provide a primary industrial base and would make Taiwanese involvement take off with extensive down-stream industries.

The decision rests with the Taiwan government and with the industrialist involved, Mr Wang Yung-ching, head of Formosa Plastics which is one of Taiwan's largest companies. Mr Wang, whose family comes from the area, is in negotiations with Peking and Taipei and has also talked about developing ventures in banking, shipping and transport.

Taiwan, which regards itself as the rightful government of all China, is softening its policies but seems unlikely to permit full and direct investment, transport and communications for a year or so. It wants to use Mr Wang's and other possible investments as a lever to persuade China to provide some sort of overall investment protection agreement and to reduce problems of bureaucratic corruption and scarcity of raw materials.

Meanwhile, Mr Wang is in negotiations on the extent and ownership of the petrochemical plant, and Xiamen's government has started preparatory ground works on the site, financed according to some reports by Mr Wang.

The centre of Xiamen, which consists of a series of islands adjacent to the mainland with a population of 1.12m, was made a special economic zone in 1980. But it failed to develop significantly until Taiwan started to allow the indirect industrial investment in 1987-88.

The real breakthrough will come only when Taiwan permits direct investment, flights and other links

According to local government figures, a total of 980 projects, initially mostly from Hong Kong and Macao, have been approved since 1980 for projects costing \$2.92m. They include \$2.12m foreign investment, and Taiwan accounts for 410 projects worth \$1.07m.

But only \$500m foreign investment has actually come ahead and this includes \$300m on a single project - a Taiwanese chemical fibre plant. An unusually high proportion of the projects are wholly foreign owned - 309 out of the 410 - indicating that the Taiwanese want to control the businesses and do not want to delay investments while joint ventures are negotiated. Most

of the production is for export, supplementing the factory owners' operations in Taiwan which often continue producing high-quality ranges.

Factory managers say that labour costs are 75 to 90 per cent lower than in Taiwan but that there is only an overall production cost saving of around 10 per cent after transport, lower levels of productivity, and other problems are taken into account.

Keen Find Sporting Goods, for example, employs 400 people to turn out 2,000 tennis racquets a day using frames imported from Taiwan via Hong Kong - international trade rules bar the import of the raw material into China.

Mr Golden Kiang, the general manager, says wages are 12 per cent of Taiwan's, but he makes only 8 per cent on overall costs. "I have come here only because the costings will improve when Taiwan's rules are eased - it's not worth it otherwise."

One of Xiamen's strengths is that there are 350,000 overseas Chinese for whom the city is an ancestral home. They include members of such famous families as Mr Lee Quen Yew of Singapore and Mrs Cory Aquino of the Philippines.

It has ambitions as a tourist destination, primarily based on the attractions of a small island adjacent to the city centre called Gulang yu which is full of colonial villas built for foreign consulates and companies 100 years ago.

To help attract investment, urgently needed infrastructure projects are now being planned. They include a Yuan 1.5m 600 megawatt power station which is to be partly funded by Hong Kong Macao International Investment, a part-China owned Hong Kong company.

Other projects include: a Yuan 340m water supply plant, supported with loans from Japan that will cover 35 per cent of the cost; a Yuan 300m harbour development financed domestically; a Yuan 320m airport extension which is now seeking fresh finance after losing loans of at least Yuan 100m from Kuwait; and a Yuan 350m telecommunications expansion which has yet to be financed.

The real breakthrough, however, will only come when, eventually, Taiwan permits direct investment, air flights and other links with China. In the meantime, Taiwan adopts a confrontational diplomatic offensive against China.



The Three Gorges on the Yangtze River: a "Stalinist folly" would spoil more than the view

Plan to dam the mighty Yangtse stirs environmental fears

Revival of a 70 year-old dream

ONE of the most beautiful and romantic stretches of water in the world is the Yangtze river where it flows through three massive gorges below Chongqing, in the south-west province of Sichuan.

The misty cliffs which overhang it have figured in many a famous Chinese painting and the trees and wild life up the side valleys are increasingly precious in a country near-devastated by industrial pollution.

The Yangtze, or Changjiang, as the Chinese call it, is the third longest river in the world with a mean annual runoff of 9.5m cubic metres. Flooding is a perennial threat to the tens of millions who live downstream, and in a country short of energy its waters are keenly viewed as a source of hydro-power.

In 1923, Sun Yat Sen, China's first president, proposed a huge dam across the lowest gorge to control the floods. Since then the project has been endlessly debated and researched by politicians, engineers and hydro-electric specialists. The scheme surfaced again last year, though subject

to further approval by the rubber-stamp National People's Congress.

Now Han Hongshu, vice-governor of Hubei province, speaks as if work is about to begin. Hubei has already done well out of the Gezhouba dam at Yichang, downstream of the gorges, which created new jobs and now provides power. In Sichuan, they are not so sure. "Of course the central government must decide, but we here think it would be better to spend the money on dams and hydropower projects upstream on the Yangtze tributaries," says Ma Lin, the Vice-governor.

Advocates of the dam point to the reduction in flood risks, the 84m kilowatt hours of power a year that the scheme would generate and the improved navigability of the river, enabling ocean-going ships to reach Chongqing. The Ministry of Water Resources and Power set up a committee of 412 experts, of whom more than 400 supported it, while a detailed Canadian feasibility study also found in favour. Opponents stress the enor-

mous cost (yuan 36 bn), the number of people to be resettled (a million or so), the risk of earthquake or (in the event of a war) bomb damage and unpredictable environmental consequences. They also point to illogicalities in the concept: for power generation the reservoir upstream must be full, for flood retention empty.

In 1989, the year of the Tiananmen demonstrations, the dam became a political issue. A group of writers led by Dai Qing, later put under house arrest as a dissident, published a book opposing it as a "Stalinist folly". They accused Li Peng, the premier, a Moscow-trained electrical engineer (and a one-time head of the ministry in charge of hydro-power) of trying to bolster his own prestige by linking his name with a project once favoured by Chairman Mao.

These intellectuals are silenced now, but the questions remain. Where will the resettled population go? ("Further up the mountains" said the Ministry of Water Resources officials). Could silting gradually fill the 500 km reservoir

behind the dam, leaving Chongqing literally high and dry?

Wouldn't it be better for Peking to spend the money on installing equipment nationwide to save electricity rather than providing more?

One look at China shows how little care is given to the environment. The builders of the Gezhouba dam seem not to have known of the existence of the Yangtze sturgeon (now proudly displayed at the Yichang breeding station) until they bumped their noses on the new barrier going upstream to spawn.

It seems unlikely enough research has been done on river and marine life, climatic consequences, loss of land fertility or the greater scouring effects caused by a less silt-laden river.

While China seems unlikely on grounds of cost to build the dam in the near future, it remains a threat as long as a totalitarian government in Peking can in the last resort overrule opposition.

Colina MacDougall



PLA soldiers on the Xiamen beach facing Taiwan: a confrontation softened by trade and kinship

THE GOLDEN EAST

Ever since the East met the West, the Oriental culture has been a treasure to the Western world. From the East, the art of jewellery has deep-rooted its impact on the art history of the West. Selling Jewellery Import & Export Corporation set up in 1985 is China's earliest professional trading company specializing in various kinds of jewellery. And its traditional craftsmanship in the art of jewellery has consolidated its eminent position within the field.

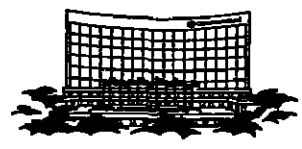
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KEY FACTS

Area (sq km)	9,571,300	
Population	1,141 bn	
Head of State	Yang Shangkun	
Currency	100 fen = 1 yuan	
Average Exchange Rate	1989 \$1 = 4.722	
	1990 \$1 = 5.222	
ECONOMY		
Total GNP (RMB bn)	1,507.7	1,740.0
Rural GDP growth (%)	+3.9	+5.0
Urban per capita income (RMB)	1,277	1,387
Rural per capita income (RMB)	619	630
Gross Agric. output (bn yuan)	655.0	738.2
Total Rural output (bn yuan)	1,439.0	1,625.3
Gross Indust. output (bn yuan)	1,092	1,190
Light Indust. output (bn yuan)	117	1205
Heavy Indust. output (bn yuan)	13.6	28
State industry losses (bn yuan)	137.4	139.9
Retail prices (% change pr)	17.8	2.1
Retail sales (bn yuan)	610	825
Government revenue (bn yuan)	294.79	323.65
Govt expenditure (bn yuan)	304.02	332.56
Budget deficit (bn yuan)	-9.23	-8.90
Gross external debt (\$bn)	44,567	N.A.
Debt service ratio (%)	10.8	N.A.
Reserves minus gold (\$bn)	17,950	29,586
Trade total (\$bn)	111.60	115.43
Exports (\$bn)	52.50	62.07
Imports (\$bn)	59.10	53.36
Trade Balance (\$bn)	6.60	8.71
Exports via Hong Kong	24.14	30.82
Imports via Hong Kong	13.27	14.22

Source: IMF, Datastream, Economist Intelligence Unit

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CHINA 6

Political sniping accompanies countdown to 1997 handover

Peking distrust of UK may hit Hong Kong's prosperity

CHINA has turned the tables on Hong Kong since the Tiananmen Square crisis in June 1989 when tens of thousands of local ethnic Chinese marched through the streets in support of the Peking students' demands for democracy on the mainland.

That support made China fear that the colony would develop into a centre for subversion before the UK handed over sovereignty in 1997. Consequently, Peking has become much more sensitive about developments in the colony and about plans and policies drawn up by the British and Hong Kong governments, which it distrusts.

It has launched outspoken and threatening criticisms of Hong Kong's pro-democracy movement and it has also attacked three measures announced late in 1989 to boost Hong Kong's confidence in the wake of the crushing of the Tiananmen Square student movement - a Bill of Rights, the provision of British passports for up to 225,000 people, and a massive HK\$12.7bn (at 1988 prices) port and airport development scheme.

During the past 16 months, this approach has escalated into a crisis over plans for the airport which is now costed at HK\$100bn in 1990 prices, excluding port developments included in the original 1989 plans. In particular, China has criticised the size and cost of the project and its impact on Hong Kong's post-1997 financial reserves and debt.

But behind the detailed airport arguments, China has been establishing a precedent to exert increasing influence over Hong Kong government decisions on issues such as the run-up to 1997. It has won a say over the use of the government's HK\$73bn financial reserves for funding the airport, and it has demanded consultations leading to consensus on a wide range of other issues connected with the project, which it would want to scrutinise.

This is causing considerable concern in Hong Kong because it has demonstrated how easy it is for China to interfere in the colony's affairs and slow



Castling a giant shadow: the Peking-owned Bank of China tower block looms over Hong Kong's old colonial legislature

down free-market developments before and after 1997. After initial resistance, Hong Kong has accepted the need for consultation on issues such as the airport which straddles 1997, but it has been reluctant to concede demands for anything approaching consensus which could give Peking an effective veto.

China and Britain agreed in 1984 that Hong Kong would enjoy a "high degree of autonomy" as a Special Administrative Region for 50 years after 1997 under a formula called "one country two systems". This was intended to leave economic and political traditions intact.

There has always been con-

cern that China would try to fudge this agreement and interfere for a mixture of political and bureaucratic reasons after 1997, and that this would probably slow down the growth and effectiveness of Hong Kong's economy. But few people expected China to show its hand so early.

China claims it has a right to say because the 1984 Sino-British agreement requires increased consultation in the second half of the 1994-97 transition period, which is just beginning. It also says that it has a duty to the 6m population to ensure that Britain leaves the colony and its economy in good order.

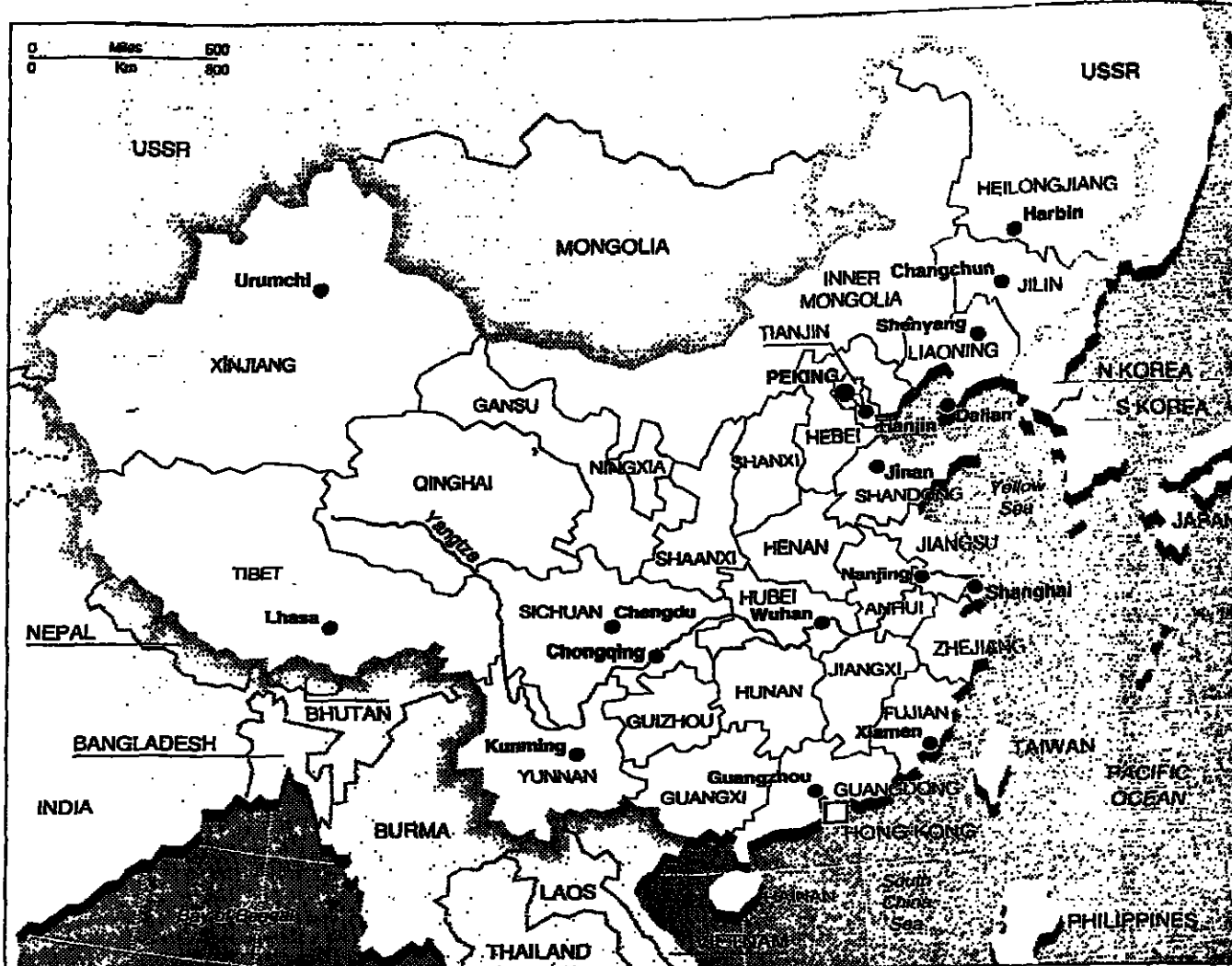
Basically, China does not trust Britain, and senior officials suspect that the UK will behave like other departing colonial powers and cream off the riches before it goes. Similar suspicions are attached to the nearby Portuguese enclave of Macao, which goes back to China in 1999, and which is also running into problems with an airport project.

In the Hong Kong scenario, the UK is suspected of organising the airport so that the colony's financial reserves could be drained to pay British companies' for money-spinning construction contracts.

There is also a lack of understanding in China about capitalism and wheel-dealing traditions. Peking officials are concerned that Hong Kong and Macao might be behaving like other Chinese provinces which launch over-ambitious projects that cannot be completed profitably and could then land Peking with the debt.

Peking is widely acknowledged to be justified in its demands for consultation and increasing involvement in Hong Kong's affairs as 1997 approaches. But the way it has pursued this target since the Tiananmen Square crisis has seriously knocked confidence in Hong Kong's chances of survival as a thriving international entrepôt and financial centre after the sovereignty handover.

John Elliott



Trading in China is not for the light-hearted, warns Lynne Curry

Things to do and avoid

CHINA is a difficult place to do business. It has a lot of idiosyncrasies and doing business here takes a lot of time and effort. That is why to deal in it successfully, it is often not a place for a small company.

However, to ignore China can be a serious mistake. For experienced business people there is money to be made here.

What follows are some guidelines from veteran China traders and from Peking-based diplomats about how to do business in this complex market.

Trips should be well planned. Visas are necessary. Business visas can be obtained from any Chinese embassy, but travellers need a letter of invitation from a Chinese host organisation. For those lacking a Chinese sponsor, some embassies will help their nationals obtain one. Most, however, will not get involved. Yet a business visa is not always necessary. For those who are coming to China for their first or second time, a tourist visa will suffice and is readily obtainable in Hong Kong.

Travelling around the country used to be a nightmare for anyone with a fixed schedule. That has begun to change as the Civil Aviation Administration of China (CAAC), China's national airline, has gradually computerised its operations. It is now possible to buy round trip tickets to a handful of major cities in China.

Interpreters are vital for those who cannot speak Chinese. The Chinese host will always supply an interpreter, but it is better to bring their own to any business meeting.

One way to find an interpreter is for the business traveller to ask at his or her country's business trade council in Peking. For British citizens, the China Britain Trade Group in Peking and Shanghai will help at minimum cost.

Newcomers to China should be aware of significant cultural differences in the Chinese and Western ways of doing business. Patience, determination and strong financial backing are essential, but equally important is recognition of the fact that the Chinese concept of time differs dramatically from that of the west.

Negotiations with the Chinese take time and time is only occasionally important to the Chinese, a western diplomat says. First or even second time business people should not expect to conclude a deal.

During the first visit, the businessman needs to obtain from the relevant commercial sections of embassies or from the Ministry of Foreign Economic Relations and Trade (MOFERT) some idea of the official policy towards his product.

If the products are in a priority sector that is part of the government's eighth Five-Year Plan, significant opportunities may be developed. However, some products fall in a grey area or are actively discouraged by the government and banned from being imported.

There are many ways of blocking imports. China has a complex system of tariff and non-tariff controls to restrict foreign companies' access to its domestic market.

Some of the barriers include:

- import bans;
- import licenses (which can be denied if domestic alternatives are available, or if the goods are considered incompatible with China's goals);
- a strict import substitution policy that restricts competition;
- foreign exchange allocation;
- testing and certification of foreign products to specifications not applied to domestically-produced goods.

Once a businessman has decided to be in the China market, he should remember a few basic rules:

- never sign a loss leader;
- don't begin the first sale on the basis of losing money in order to gain access;
- know your end user's needs well. Rely on multiple channels for information and never use only one source;
- build a coalition of relationships with people involved in making the decision.

For those serious about being in the China market, but who cannot afford to staff it with their own representative, there are various alternatives. China's telecommunication links with the rest of the world have improved dramatically in the last decade, and calling or sending a fax is now simple. But there is no substitute for a good agent in a country where personal relationships are extremely important.

Agents provide contacts. Just as selecting an agent is important for those exporting to China, choosing a partner in a joint venture operation is perhaps the single most important decision a foreign com-

pany will make. Finding a suitable partner takes time and knowing where to start can be a daunting process, but much depends on the foreigner's line of business and whether the goal is to export or manufacture.

Generally, big cities, the coastal provinces, and the south are favourite areas of business for foreign trade.

"Anywhere but Peking, and the farther south you go the better," a western businessman says.

Other points to consider in selecting a partner include the organisation's proximity to raw materials, electrical supply and shipping facilities.

Finally, don't let the system wear down your mental and professional faculties, as happened to a French businessman who had been negotiating with the Chinese over a problem for a year and a half.

When he believed he had finally resolved the matter and was preparing to board his aircraft for home, the Chinese came to him at the airport, saying another organisation had not agreed to the terms and problems remained.

This was too much. The Frenchman was subsequently found running naked around Tiananmen square and was taken out of China in a strait-jacket.

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